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INTEGRATED COMPUTER-AIDED MANUFACTURING (ICAM)
ARCHITECTURE PART II

VOLUME VIII - COMPOSITE FUNCTION MODEL OF "DESIGN PRODUCT" (DESIGN0)

SofTech, Inc. 460 Totten Pond Road Waltham, MA 02154

June 1981



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The overall objective of the Integrated Computer Architecture Pare II was to utilize and expand to Included in this objective were the support and jects, logical design of manufacturing systems, ICAM modules, integration of ICAM modules and the modules into ICAM systems. This volume, Volume view depicting the design process as it exists to Function Model of Manufacturing.	Aided Manufacturing (ICAM) he manufacturing architecture. direction of future ICAM pro- validation and verification of e orderly transition of ICAM VIII. presents the composite

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The report is presented in the following eleven volumes:

- 1. Volume I Architecture Part II Accomplishments
- 2. Volume II Architecture A Structured Approach to Manufacturing
- 3. Volume III Integration Using Architecture
- 4. Volume IV Function Modeling Manual (IDEF₀)
- 5. Volume V Information Modeling Manual (IDEF₁)
- 6. Volume VI Dynamics Modeling Manual (IDEF₂)
- 7. Volume VII Composite Function Model of "Manufacture Product" (MFG0)
 8. Volume VIII Composite Function Model of "Design Product" (DESIGNO)
- 9. Volume IX Composite Information Model of "Manufacture Product" (MFG1) Part 1 - MFG Development Part 2 - MFGl Model
- 10. Volume X Dynamics Model of a Sheet Metal Center Subsystem (SMC2)
- 11. Volume XI ICAM Library Maintenance and Distribution Procedures

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FOREWORD

This report was prepared by SofTech, Inc., Waltham, Massachusetts under USAF Contract F33615-78-C-5158. This is the final report describing the Part II work performed on the: ICAM Architecture of Manufacturing; Information Modeling; Subsystem Integration; Tools Development; User Interface Requirements; and the Architecture of Design. This work was performed during the period of 29 September 1978 through 10 May 1981 and was initiated under the direction of the ICAM Program Manager, Mr. Dennis E. Wisnosky, and sponsored by the Manufacturing Technology Division, Materials Laboratory, Air Force Wright Aeronautical Laboratories at Wright-Patterson AFB, Ohio. The Air Force Project Managers for this project were: Mr. Richard Mayer through 30 June 1979 and Captain Steven R. LeClair through completion. The prime contractor for the project was SofTech, Inc. The Project Manager for SofTech was Mr. Reuben Jones. Primary Coalition Team Companies participating on this project were: Rockwell International, Vought Corporation, Hughes Aircraft Company, Dan Appleton Company, Northrop Corporation, Boeing Computer Services, Boeing Commercial Airplane Company, Pritsker & Associates, Higher Order Software, and Control Data Corporation.



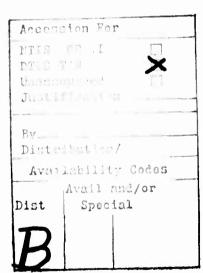


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Section 1

INTRODUCTION

Developments in the use of the computer as an aid to design and manufacturing have proceeded in a modular but disjointed fashion. Hardware and software systems have been designed and developed to solve the particular problem of the day and generally have been limited in scope in order to most expediently aid the performance of a particular design or manufacturing function. Integration of these systems has been attempted in some cases, but only as an afterthought. This situation has resulted in the proliferation of disjointed computer software and hardware that have in many ways tended to actually magnify problems in design and manufacturing.

The long term adverse effect of continuing development in this fragmented way has been recognized both in the United States and in many other countries. The evidence, both abroad and in this country, advises that the economic and sociological benefits to be gained from such integration and the resulting synergism far exceed those benefits that have been accepted as being directly attributable to individual development efforts. This is particularly true in discrete-parts, batch manufacturing companies because of such factors as the dual requirements to maintain both a flexible fabrication base and a highly efficient, controlled operation. (The prime aerospace companies and their vast network of subcontractors fall into this group.)

The Air Force Integrated Computer-Aided Manufacturing (ICAM) Program has been established to promote development of integrated CADCAM systems in the United States, and particularly within the zero-space industry. The ICAM approach involves the use of "Architecture", a <u>structured</u> means for applying computer technology to design and manufacturing by using models to better understand, communicate and analyze design and manufacturing systems.

Section 2

THE ARCHITECTURE

The purpose of architecture is to establish clear and concise communication tools which permit discussion and a common understanding. The architecture is seen as the key to the structuring of generic CADCAM programs having broad applicability and as a vehicle which facilitates the transfer of CADCAM technology.

The Architecture of Design is comprised of a function, information and/or dynamics model and is to be that set of structured information that relate to the reader a formal description of the design process itself. The term "architecture," when used with respect to manufacturing design, means a model or set of models which define the requirements of the design process and the design/manufacturing interface from the design perspective.

ARCHITECTURE PROCESS

The necessary first step in increasing design productivity is to understand current design practice precisely and to record this understanding concisely. This development of understanding has two main phases:

- Study specific company design
- Evolve a composite understanding

FACTORY VIEW

Understanding of the current manufacturing design process must be based on the detailed factual information which describes this process in those companies which successfully produce aerospace products. This has been called "Factory View" information. The Factory View of manufacturing design is different for each company, for each division of each plant within a company, and even somewhat different for each organization and each individual within each plant.

COMPOSITE VIEW

One objective of ICAM is to develop improvements in the design process which will be broadly applicable across the whole aerospace industry. In order to do this, it is necessary to have some understanding of "general or generic design practice." Such an understanding emphasizes the essential information flow, functions, and material flow necessary to all design processes, while deemphasizing the differences of organization and terminology among the various factory views.

The model representing this aggregate understanding is called the "Composite View" of design. The composite view model presented in this volume depicts design as it exists today in the form of a function model. The composite view of the existing functions carried out in design which have been produced in this project emphasize the technical aspects of current practice for the production of a single, new major aerospace product, such as an airplane.

ARCHITECTURE VALIDATION

From the first week of the project, a constant process of review guides the development of the architecture. Each version of the architecture is distributed to the coalition members for comment. These versions receive a "Working" status meaning the architecture is undergoing change

within the group responsible for its development. The comments cause changes ranging from complete restructuring of various levels of architecture to clarification of individual words used in detailing lower levels.

This process of revise, review, revise continues throughout the building of the model. When the coalition decides that the model, or portions of it, are ready for industry review, the status is changed to "Draft."

Every 6 months throughout the project, an Industry Review Meeting is held. The Industry Reviewers represent various manufacturing companies. They review the "Draft" version of the model to insure that it is representative of design as a whole. Portions of the model that receive a consensus of approval are marked "Recommended." This signifies that their content is recommended for Air Force acceptance. Portions that do not receive consensus remain at "Draft" status and receive further review and revision.

Section 3

THE COALITION

In its capacity as prime contractor, SofTech formed a coalition of subcontractors (Northrop, Rockwell and Boeing) to develop the Function Model of Design. The coalition, under Northrop team-leadership, presents this model in its current state of development. It is expected that refinements will continually be made to this model as a result of its use. The vast amount of information which it contains makes it impossible to comprehend by cursory examination. A tremendous effort on the part of the coalition team has gone into the preparation of the results. Many stages of critique, validation, and checking have been invested to make sure that the published models, texts, and glossaries are as complete, readable, consistent, and correct as possible. They are all worth deep study by the appropriate people. These people should compare the information with their own experience and with their own company's methods and procedures. They should evaluate the differences which they discover, and should investigate their own uses of Architecture.

Section 4

NODE INDEX - DESO

Node Index of Context Diagrams

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A-2	Get and Use Aerospace Product			
	1	Plan to	o Accomp	olish Objectives
A-1	2	Develop and Produce Aerospace Product		
		1	Manage	Product
A - 0		2	Design	Product
		3	Manufa	cture Product
		4	Provide	e for Product Logistics
	3	Use Pr	roduct	
	4	Mainta	in, Retr	ofit, Rebuild Product
	Node	Index	of Main M	<u>Model</u>
A - 0	Design Product (Context)			
A 0	Design Product			
A 1	l Develop Conceptual Design			Design
	A 11	Conduct Research		
		A 111	Conduc	t Basic Research
			A 1111	Identify Needed Data
			A 1112	Collect and Analyze Research Information
			A1113	Perform Research
			A1114	Summarize Research
		A112	Conduc	t Exploratory Development
			A1121	Perform Geometrical Investigation
			A1122	Conduct System Development
			A1123	Conduct Materials and Process Development
			A1124	Analyze and Report Exploratory Results
		A113	Conduc	t Advanced Deve ¹ opment
			A1131	Evaluate Research Data
			A1132	Conduct Applied Research Studies
			A1133	Recommend Potential Applications

A 12 Analyze Customer Requirements A 121 Define Requirements A1211 Establish Performance Objectives A1212 Evaluate Variations on Objectives A1213 State Requirements Determine Technical Feasibility A 122 A1221 Interpret Requirements A 1222 Compare Requirements With the State-ofthe-Art Technology A1223 Evaluate Applicable Technology A 1224 Forecast Attainability of New Technology A 1225 State Technical Feasibility A 123 Determine Economic Feasibility A 1231 Subdivide Major Program Elements A 1232 Estimate Cost of Major Program Elements A1233 Estimate Economic Feasibility A 13 Formulate Concepts Develop Product Concepts A 131 Review System Requirements A 1311 A1312 Develop Trial Concepts A1313 Validate Trial Concepts A 132 Perform Interdisciplinary Studies A1321 Review Configuration A1322 Perform Task Analysis

- A1323 Develop Design Concepts Layouts
- A1324 Analyze Dynamic Properties

A133 Define Candidate Configurations

- A1331 Refine Design Requirements and Assumptions
- A1332 Determine Acceptable Geometry
- A1333 Conduct Performance Analysis
- A1334 Conduct Operational Analysis
- A1335 Perform Product Synthesis

A14

A 2

A14	Select	Candidate Configuration		
	A 141	Perform Configuration Trade-Off Studies		
		A1411	Establish Mission Performance Data	
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Develop Preliminary Design				
A 21	21 Refine Candidate Configurations			
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	A 212	Define S	ubsystem Concepts	
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Develop Subsystem Interfaces

Prepare Subsystem Requirements and Layouts

Size Subsystems

A 2122

A 2123

A 2124

A 2125

	A213	reriori	n Subsystem Analyses
		A 2131	Analyze Subsystem Performance
		A 2132	Analyze Subsystem Size and Weight
		A 2133	Analyze Subsystem Interface
		A 2134	Analyze Subsystem Cost
		A 2135	Document Subsystem Analyses
	A214	Conduc	ct Performance Analysis
		A 2141	Analyze Mission Performance
		A 2142	Define Performance Potentials
		A 2143	Compare Mission Versus Performance
		A 2144	Prepare Performance Report
	A215	Synthe	size Candidate Configurations
		A 2151	Verify Completeness of Performance, Design, and Test Requirements
		A 2152	Verify Intra-/Interface Compatibility
		A 2153	Synthesize Candidate Systems and System Elements
		A 2154	Document Synthesis Results
122	Select	Optimur	n Configuration
	A 221	Compar	e Candidate Configurations
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	A 225	Docume	nt Selection Process and Results
		A 2251	Assemble Ranking Methods and Results
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		A 2253	Document Ranking and Verification Data
A 23	Condu	ct Manag	gement Review and Approval
	A 231	Evaluat Control	e Program Management and Administration
		A 2311	Adapt Decision Control Process and Design Reviews
		A 2312	Adapt Data Management and Technical Communication
		A 2313	Adapt Work Authorization Process
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		A 2315	Formalize and Implement Tailored Procedures
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		A 2323	Estimate Follow-on Potentials
		A 2324	Estimate Expanded Competitive Capability
		A 2325	Document Impact of All Contingencies
	A 233	Approv	e for Detail Design
		A 2331	Confirm System Meets Mission Needs
		A 2332	Confirm Demonstration and Validation Results
		A 2333	Confirm System Trade-Offs and Producibility

	A 2334	Confir	m Risk Planning and Alternates
	A 2335		m Cost Objectives and Program ement Plan
	A 2336	Review	and Approve
Devel	op Deta	il Desigr	n
A31	Develo	p Design	Layouts
	A 311	Review	Preliminary Design
		A 3111	Identify Preliminary Design Problem Areas
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		A3113	Gather/Create Information
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	A 312	Analyza	and Refine Preliminary Design Layouts
		A 3121	Coordinate and Analyze Data
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	A 313	Lay Out	Interfaces
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		A 3144	Perform Interface Analysis
		A 3145	Evaluate Analyses
	A 315	Prepare	Design Leyouts
		A 3151	Prepare Basic Layouts
		A 3152	Prepare Interface Layouts
		Δ 3153	Evaluate Lavoute

A 3

A32 Prepare Detail Design

Prepare Detail Drawings and Data A 321 Plan Detail Drawings and Data Forms A 3211 A 3212 Prepare Detail Designs A3213 Distribute Unreleased Drawings and Data Review for Form, Fit, and Function A322 A 3221 Review Envelope Drawings and Mockup Results Review Physical Subsystem Interface A 3222 Requirements A 3223 Review Performance Test and Analysis Results Review for Producibility A 323 Review Capability to Produce A 3231 A 3232 Review Design for Cost Impact A 3233 Evaluate Producibility Results A 324 Finalize Drawings and Data A 3241 Complete Drawings and Design Data Finalize Supplementary Coordination Data A 3242 A 3243 Prepare Release Package A 33 Release Detail Design A 331 Obtain Design Approval A 3311 Perform Checking Functions and Sign Off Review and Approve by Originating Group A 3312 A 3313 Prepare Release Documentation A 3314 Approve for Release (Program Management) A 332 Release and Control Drawings and Data A 3321 Release Design Data A 3322 Release Tooling Coordination Data A 3323 Release Advance Orders A 333 Report Design Release Status A3331 Perform Release Recording A3332 Update Data Bases and Status Files A 3333 Release Document Control File

A-3 GET AND USE AEROSPACE PRODUCT

The objective of this model is to perceive, understand, and record the architecture of complex configuration design. The modeling effort was conducted in the aerospace environment and consequently reflects much of the aerospace design idiom; but, it is believed that this model closely approximates a universal design architecture. The close approximation of this model to a universal was deliberate; and, it was done so that the architecture could be generalized and usefully applied by industry in general.

the aerospace industry can be summarized by a single high-level activity box entitled, "GET AND USE AEROSPACE design is reasonably well-defined, it is but one part of the total aerospace industry. It is helpful to view it in this context, so a series of diagrams is presented to locate design in the larger frame of reference. They should be read in the sequence A-3, A-2, A-1, and A-0. The trail begins with a statement resources of many sorts are converted into systems. This monolithic view of of a need, or needs. To meet these needs, Although the realm of aerospace PRODUCT."

Glossary

Needs

Objectives and assignments which are to be accomplished. (In the case of the Air Force, those military objectives which are in the national interest.)

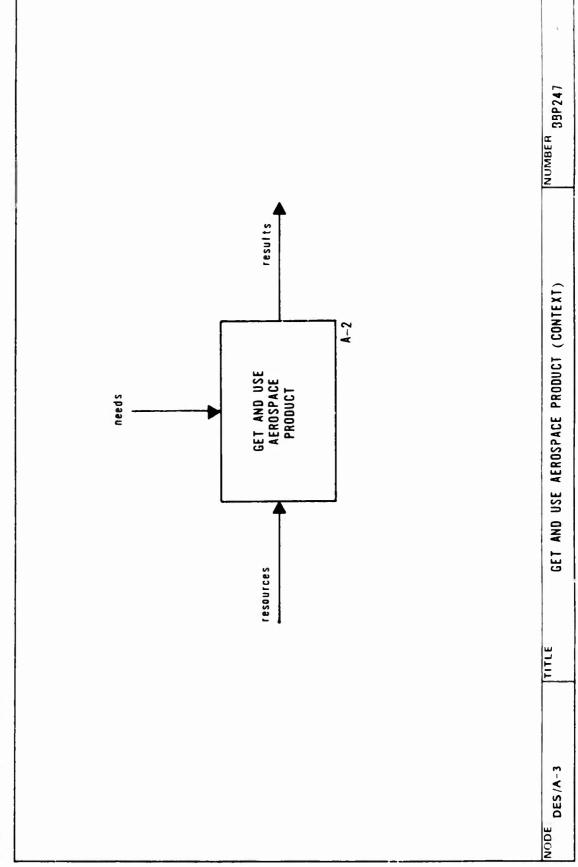
Results

The transformation of the resources, accomplished by obtaining and using an aerospace product.

Resources

All of those things which are available to be used in satisfying the need, for example; money, men, material, equipment, technology, and knowledge. in short, anything that is available to be used.

RECOMMENDED



Article is.

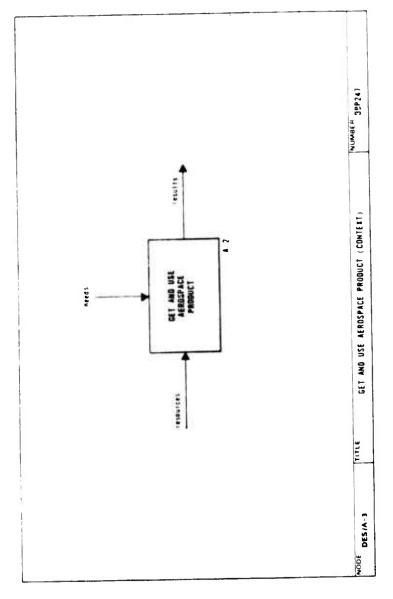
Diagram A-2 portrays the four major activities to be found within Diagram A-3, beginning with the broad statement of needs.

Box 1 — A plan is created to fulfill these needs within the constraints of known technology, time, and resources availability. This plan creation is done by the Air Force, with the assistance of the contractor. The output is contracts and systems requirements.

Box 2 – The next activity is the development (from scratch, or from a previous system) of the product-its perfection, testing, design, and production in the desired quantities. This activity would be done by an aerospace manufacturer, consuming raw materials, components, time, and energy, and outputting the desired products, plus spare parts, support equipment, etc.

Box 3 — The third activity is the use of the product systems by the Air Force, the airlines, NASA, etc. The end result is the fulfillment of the needs as originally stated.

Box 4 — The fourth activity recognizes that, if the product systems are to remain in use, facilities must be provided for maintenance and repair.



Activities three and four may feed back requests for product design modifications, and activities two, three, and four may feed back reports which affect the original plan and its continuance.

Note that all four activities go on in parallel much of the time.

Glossary

Procurable Items

Those things which can be obtained by purchase, subcontract, interdivision transfer, or can be furnished by the customer. It includes people, facilities, tools, materials, and equipment which can be hired as well.

product ready for use suggestions. maintenance needs 5 BBP 249 MAINTAIN. Retrofit. Rebuild Product NUMBER maintenance support resources readiness requiraments product results (needs met) product suggestions Opperational Support resources USE Product parts, mod kits production data operators MISSIONS GET AND USE AEROSPACE PRODUCT product instructions field inputs system req'ts change requests, problems product support resources A-A contracts, budgets reports DEVELOP & PRODUCE PRODUCT aerospace manufacturer product regits RECOMMENDED TITLE PLAN TO ACCOMPLISH OBJECTIVES Il procurable items ວ overall needs | Air Force DES/A-2 NODE 19

(A-2 Glossary Continued)

Product Requirements

The capabilities and functions, performance specifications, as well as the production needs for the product.

System Requirements/Change Requests, Problems

The Control (sys. reqmts) represents the total requirements for the product and its use and maintenance. The Output (change requirements, problems) is related to product requirements, readiness requirements, and the mission assignments. They are any recommendations from the developer, user, or the maintainer of the product as to how it could be better.

Contracts, Budgets/Reports

The Control (contracts, budgets) consists of that information which directs a manufacturer to do his job. The Output (reports) consists of reports of satisfaction of (or problems in satisfying) the contracts.

Field Inputs

The suggestions for improvements in the product or documentation arising from its use or maintenance. Also includes needs for parts or materials for maintenance.

Instructions

Documentation for using, maintaining, reworking, or rebuilding the product.

Product

The item delivered to the customer for use (as in the case of the Air Force, the airplane, missile, etc.).

Production Data

The detailed description of each specific serial number of the product, change levels, serial number of the components which it contains, etc. It describes exactly what this particular instance of the product is. It does not include how to use it or how to repair it. It may include the bill of material with change level of each part for this serial number of the product.

Maintenance Support Resources

The facilities, ground support equipment, and special tools required for the maintenance (or even retrofitting or rebuilding) of the product. May also include maintenance personnel.

Aerospace Manufacturer

The industrial manufacturing company or corporation which produces the aerospace product.

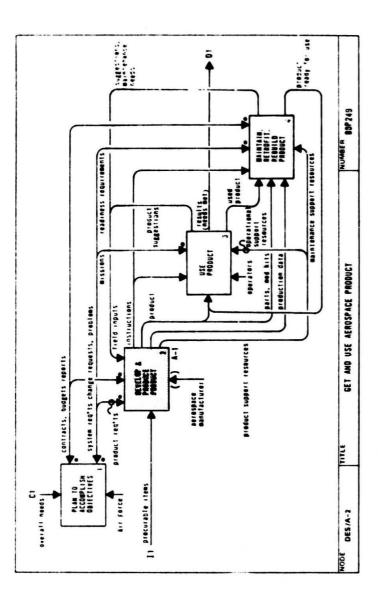
A-1 DEVELOP AND PRODUCE PRODUCT

Diagram A-1 expands on the activities included in the second box of A-2, entitled. "Develop and Produce Product". "Product" here means the aerospace product and all the supporting systems.

Box 1 -- Such massive undertakings clearly require a managerial function, continuing throughout the life cycle of the product, and reaching into every level of the activity. This pervasive function involves both receipt of reports and the dispatch of directives.

Box 2 – The conception of product, its refinement, test, and final design is a function which is accomplished once for a given product, and ends when the design is released to manufacture. However, in the real world there are always changes required and the Design function continues to be responsible for them. It is this activity on which the rest of our effort is focused.

Box 3 — Manufacturing a product is usually a repetitive function, continuing substantially throughout the product life cycle. It receives the design (drawings, specifications, models, etc.) from Design, and outputs the products, spare and repair parts, and technical data on each instance (each serial number) of the



product. It also may build prototypes for Design.

Box 4 – Finally, provision must be made for field support of the product. The design is reviewed in the light of the support requirements, and modifications are recommended. Needed parts are identified based both on the support requirements and maintenance needs reported from the field. This activity

supplies field support information (operation and maintenance manuals) and resources (facilities, ground support equipment, tools, etc.).

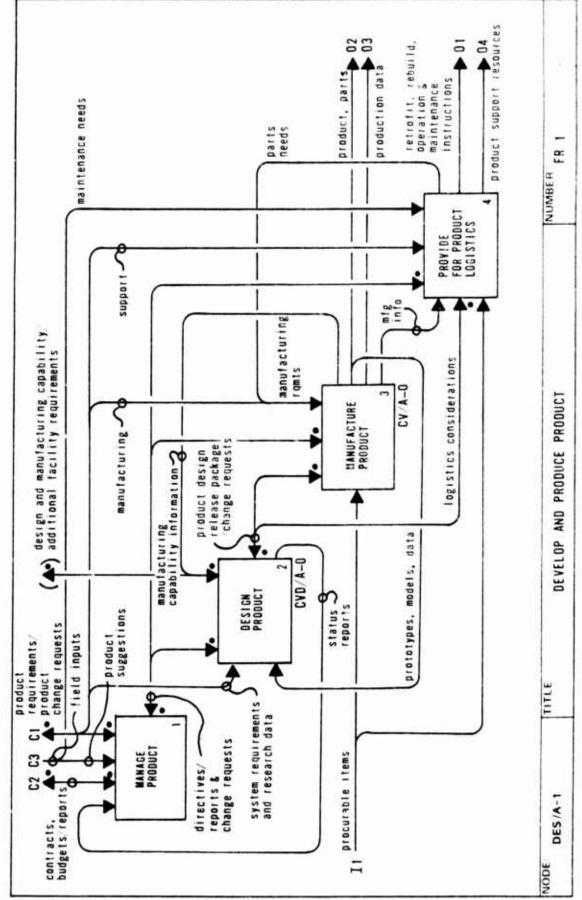
Glossary

Contracts, Budgets/Reports

The Control (contracts, budgets)

– See A-2 Glossary. The Output (reports) – See A-2 Glossary.

RECOMIMENDED



Field Inputs

Sec A-2 Glossary

Product Suggestions

The suggestions for improvements in the product or documentation arising from its use or maintenance.

Product Requirements/Product Change Requests

The Control (product requirements) = See A-2 Glossary. The Output (product change requests) may include unsolicited proposals for major changes to the product as well as requests to make minor changes in the specifications of the product.

Design and Manufacturing Capability/Additional Facility Requirements

The Control (design and manufacturing capability) consists of the intellect and resources which represent the potential of a Corporate entity to develop and produce a product; it includes design/manufacturing knowledge (allowables, standards, methodology, tools, etc.), people, design/manufacturing/facilities, laboratories, computers, and other resources. The Output (additional facility requirements) consists of the identification of necessary resources (facilities, equipment, tools, people, etc.) beyond

those currently available to manufacture the product.

Product Design Release Package/ Change Requests

The Output (product design release package) consists of all drawings, graphics, specifications, and supporting data by which Design Engineering defines the end-item product for manufacturing. The Input (change requests) consists of any unsolicited proposals or recommendations for altering or improving the designed product.

Status Reports

Define progress problems, accomplishments, and plans on assigned tasks for all engineering disciplines to maintain coordination and communication of effort.

Directives/Reports and Change Requests

The Control (directives) consists of design directives, which represent Corporate guidelines and criteria in the design and selection of product lines, as well as information on the statement of work, program control, system requirements, and product requirements. The Output (reports and change requests) See A-2 Glossary.

System Requirements and Research Data

The total requirements for the product, its use, and its maintenance; including analyses, methods, and concepts information

Prototypes, Models, Data

The first manufactured (pre-production) products, and their quantitative data against which the design requirements can be verified; static, dynamic, test, and operating models and mock-ups; with all supporting functional and operational test computations, documentations, and recommendations indicative of the need for further testing to meet the requirements for stability, control, drag characteristics, surface hinge moments, and pressure distribution.

Logistics Considerations

Considerations regarding the procuring, maintaining, and transporting of the material, people, and facilities associated with the product.

Manufacturing Information

Comprised of data on tools and fixtures, assembly and disassembly, and test results which may be useful in determining how to support the product.

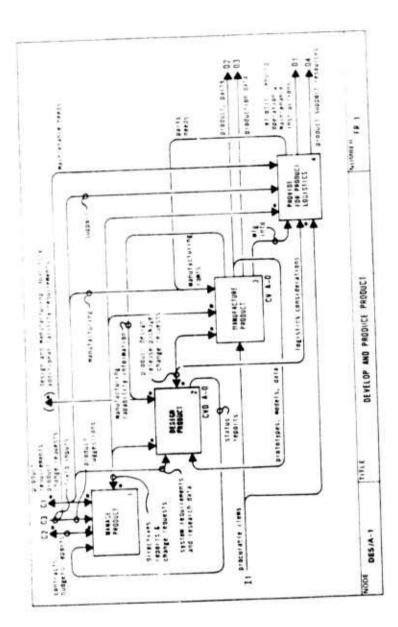
A-0 DESIGN PRODUCT

Diagram A-0 corresponds to Box 2 of Diagram A-1; except, it is separated from all the rest of that diagram to emphasize its inputs, controls, and outputs. The monolithic content of this activity is expanded and expounded in the next diagram, A0.

An A-0 diagram has been likened to the trunk of a tree, and all the succeeding diagrams as its branches, unfolding to display the detailed complexity of design. The preceding diagrams (A-3, A-2, and A-1) are the roots of the tree, establishing the complex environment in which design resides.

This activity (Design Product) is responsible for the conception, final design, refinement, and test of the product before its release to Manufacturing. Moreover, it provides the characteristics, criteria, and other properties, including cost, which define the product baseline. Other tasks include handling changes required to the product design and providing field support in the light of logistics considerations.

The inputs, controls, and outputs for this activity have been defined in the glossaries of the preceding diagrams.



Glossary

Systems Requirements and Research Data

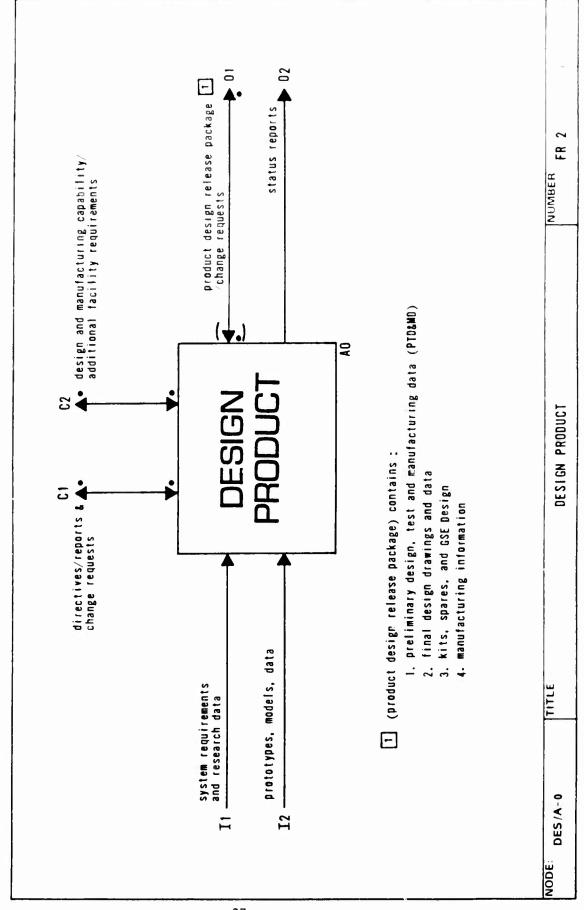
The total requirements for the product, its use, and its maintenance; including analyses, riethods, and concepts information

Prototypes, Models, Data

The first manufactured (pre-production)

products, and their quantitative data against which the design requirements can be verified; static, dynamic, test, and operating models and mock-ups; with all supporting functional and operational test computations, documentations, and recommendations indicative of the need for further testing to meet the requirements for stability, control, drag characteristics, surface hinge moments, and pressure distribution.

RECOMMENDED



(A-0 Glossary Continued)

Directives/Reports and Change Requests

The Control (directives) consists of design directives, which represent Corporate guidelines and criteria in the design and selection of product lines, as well as information on the statement of work, and product requirements. The Output (reports) consists of reports of satisfaction of (or problems in satisfying) the is composed of all requests to alter the program control, system requirements. contracts. The Output (change requests) product, or any component of the product, in any way. The change requests include the subtlest alterations such as finishes, to the most fundabasic involving the changes configuration. surface nental

Design and Manufacturing Capability/ Additional Facility Requirements

The Control (design and manufacturing capability) consists of the intellect and resources which represent the potential of a Corporate entity to develop and produce a product; it includes design/manufacturing knowledge (allowables, standards, methodology, tools, etc.), people, design/manufacturing facilities, laboratories, computers, and other resources. The Output (additional facility requirements) consists of the identification of necessary resources (facilities, equipment, tools, people, etc.) beyond

those currently available to manufacture the product.

Product Design Release Package

The Output (product design release package) consists of all drawings, graphics, specifications, and supporting data by which Design Engineering defines the end-item product for manufacturing.

Status Reports

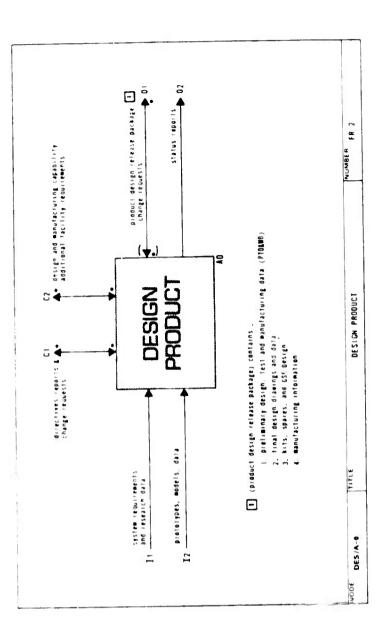
Define progress problems, accomplishments, and plans on assigned tasks for all engineering disciplines to maintain coordination and communication of

Diagram A0 is the source diagram from which all subsequent diagrams in the Architecture of Design arise. It has the same inputs, controls (although CI has been unbundled), and outputs as does the single box Diagram A-0.

The Product Design activity is comprised of three major areas into which the activity can be divided-conceptual, preliminary, and detail design.

Box 1 – The formulation of concepts is based on customer/mission requirements, basic research data, and exploratory and advanced development programs; and, candidate configurations are chosen for possible Preliminary Design development.

Box 2 — Initiated with the definition of several candidate configurations that are all able to meet the program technical objectives, it is not started until feasible concepts have been defined to a degree that the resulting design requirements baseline constrains the scope of the subsequent engineering efforts. The activity involves applying more advanced analytical methods to the design problem in order to build confidence in the final selected design.



Box 3 — Every detail part, assembly, and subassembly is defined in its entirety. This activity occurs when the Preliminary Designs have explored representative design areas to a depth where there are no significant problems, mysteries, or voids remaining; and, when the risk of design change is small and the market prospects are high, Management decides on the "go ahead", and the product detail design design the subart of the product detail design and subare high, and the product detail design design the product detail design and the product detail design the product design the product design the product design the product design the p

Glossary

Contracts

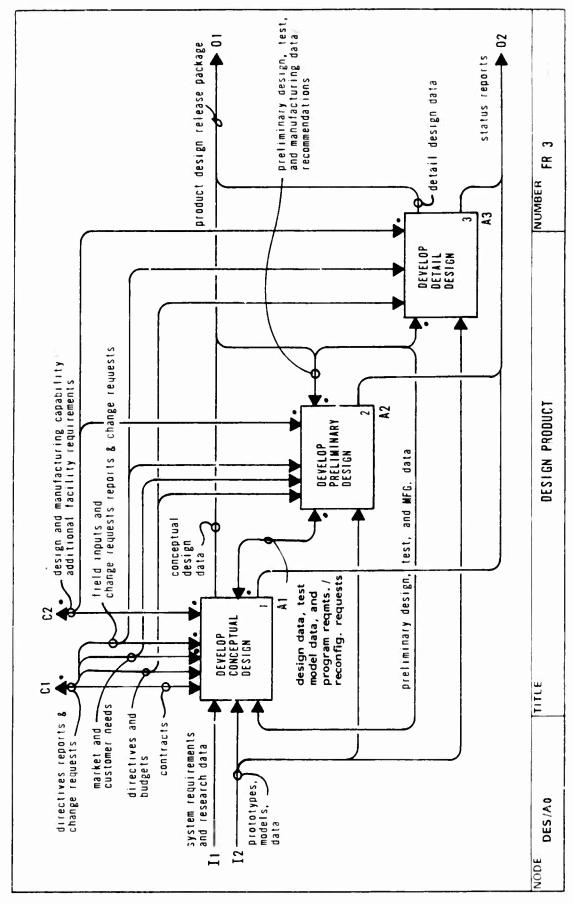
Information which directs an organization/Corporation to perform its job.

Directives and Budgets

Directives consist of design directives, which represent Corporate guidelines and criteria in the design and selection of

commences.

RECOMMENDED



33-10

(A0 Glossary Continued)

product lines, as well as information on the statement of work, program control, system requirements, and product requirements. Budgets depict the allocations of the workforce and schedules.

Market and Customer Needs

Intelligence dealing with the customer's desires as well as the competition's plan and progress.

Field Inputs and Change Requests/ Reports and Change Requests

ration. The Output (reports) consists of puts are the suggestions for improvements n the product or documentation arising from its use or maintenance. In addition, they also include the need for parts or materials for maintenance. Change requests are composed of all requests to alter the product, or any component of the product, in any way. The change requests include the subtlest alterations such as surface finishes, to the most fundamental changes involving the configureports of satisfaction of (or problems in The Control (field inputs and change requests) is defined as follows: Field insatisfying) the contracts.

Conceptual Design Data

Configuration information provided to Manufacturing in order to test hardware, new materials, and models.

Design Data, Test Model Data, and Program Requirements/Reconfiguration Requests

ts conceptual configuration, test model program requirements represent selected candidate configurations from several ments' baseline evolves as a result of the selection process to arrive at an optimum configuration. The Input (reconfiguration requests) is a feedback from the Preliminary Design to the Conceptual Design for data is comprised of analytical informaalternate concepts. The program require-The Output (design data, test model data, and program requirements) is defined as follows: Design data consists of he basic parameters of the product and tion derived from the testing of models, reconfiguration based on additional data.

Preliminary Design, Test, and Manufacturing Data/Recommendations

follows: Preliminary design data is the Detail Design requirements' baseline for the selected configuration. It represents the definition of external lines, subsystem arrangements, and technical discipline analyses. (The technical disciplines provide design requirements in structural human factors, reliability, materials, and maintainability; preliminary test data is information on testing requirements for the designed product; preliminary manufacturing data defines The Output (preliminary design, test, equipment layouts, schematics, structural and manufacturing data) is defined ~~ dynamics,

the volume and schedule that will be imposed on Manufacturing. In addition, it includes advance information on fabrication, assembly, material, and tooling requirements. The Input (recommendations) is a feedback from the Detail Design to the Preliminary Design for the reevaluation and/or redesign of critical design areas based on additional data.

Detail Design Data

Comprised of drawings and information complete enough and in such detail that any parts made by any Manufacturer will be physically, functionally, and structurally interchangeable within the limits/tolerances set forth in the data. In addition, integrating logistics support information is included.

DEVELOP CONCEPTUAL DESIGN

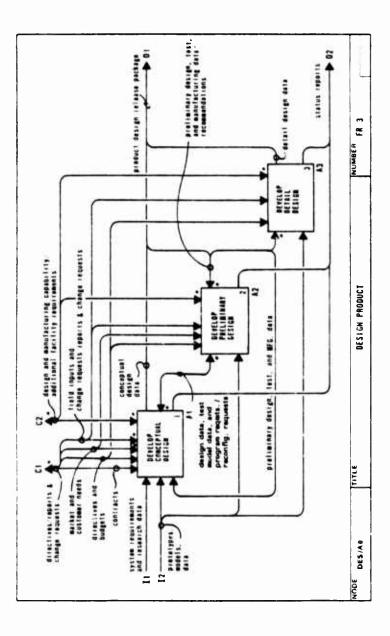
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Box 1 – Specified research is conducted, and the results which include the research data, analysis information, new methods, concepts, and theoretical models are utilized in box 2.

Box 2 – Ascertains customer needs, determines technical feasibility for the implemention of concepts and identification of constraints, and focuses on the financial possibilities and practicalities of the purchaser's requirements. If there are possibilities for further applications of the product design, additional research would be required.

Box 3 — Transforms the customer requirements and management decisions, reconfiguration requests, and information from prototypes, models, preliminary design, test results, and manufacturing into geometry. The geometry and associated analytical data are used to formulate and define alternate concepts and individual configuration development data which are sent to technical disciplines for each concept. If the information from Box 2 is incomplete or unclear, there is a feedback to reanalyze the customer requirements.

Box 4 - Uses the formulated concepts, test results, and some of the above-



mentioned information in Box 3 to choose the best configurations for possible pre-tails the assigning of relative merits to the candidate configuration, performing tradeoff studies based on life-cycle costs, comparing performance predictions with the requirements ranking like parameters of each design, and documenting information covering all of the available considerations. The end product includes the program requirements' baseline. There is a feedback

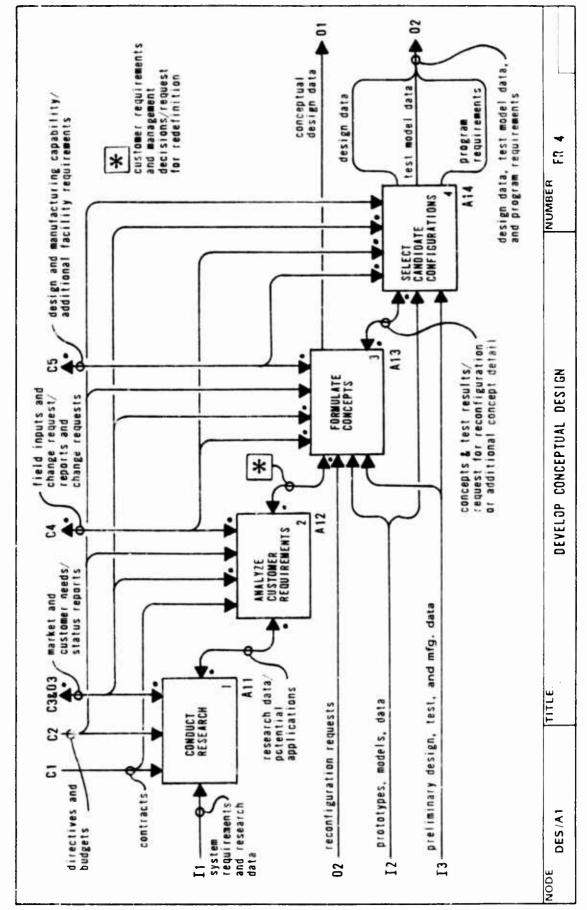
to Box 3 if more concept information is needed.

Glossary

System Requirements and Research Data

The total requirements for the product, its use, and its maintenance; including analyses, methods, and concepts information composed of basic (scientific and technical) research information, explor-

RECOMMENDED



(A1 Glossary Continued)

atory development information, and advance development information.

Research Data/Potential Applications

research data = see above) Potential applications represent identification of new applications and technology uncovered during the analysis of customer requirements. They then become candidates for further research.

Customer Requirements and Management Decisions/Request for Redefinition

(customer requirements) define the purchaser's need for the product as well as its use and maintenance; (management decisions) based on both technical and economic feasibility, resulting in a response to the customer. The reciprocal data flow (request for redefinition) further analyzes customer requirements based on additional data derived during the formulation of concepts.

Concepts and Test Results/Request for Reconfiguration or Additional Concept Detail

(concepts and test results) represent alternate configurations, e.g., individual loft and development data for each configuration; and includes test model analytical data and related test results which support the concepts, such as new materials and processes. The reciprocal data flow (request for reconfiguration or additional

concept detail) contains additional data derived during the selection of the candidate configuration; the information is used to modify the formulated concepts

Box 1 - System requirements and potential applications are applied to conduct scientific and technical research to support the advancement of the state-of-the-art of the design and analysis process. The research in the technical areas of the design environment is on a continuing basis in the pursuit of long-term goals established by Management. The outcome, basic research data, is used by box 2.

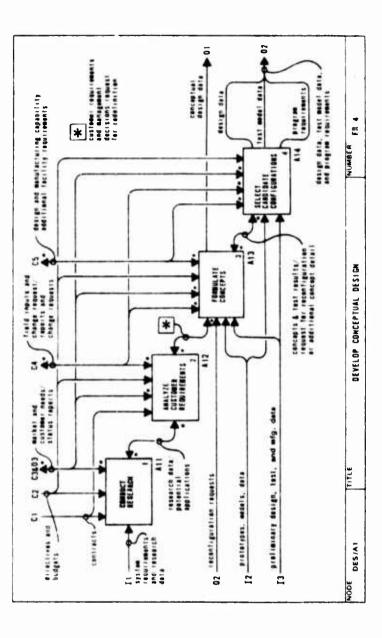
Box 2 – Conducts exploratory development to develop detail application capability. If a request for specific research is made, additional basic research is performed.

Box 3 — Applies the exploratory research data from box 2 to develop information and processes within specific disciplines. There is a feedback to box 2 if more exploratory research is needed.

Glossary

Engineering Management Policies and Procedures

Established policies, procedures, operations management, planning and control, etc., as part of Corporate Management. They also include design review and drawing check procedures.



Corporate Directives, Regulations and Budgets

(directives and budgets – See Diagram A0 Glossary) Regulations are comprised of federal, commercial, and military regulations, as well as local and Corporate

Basic Research Data

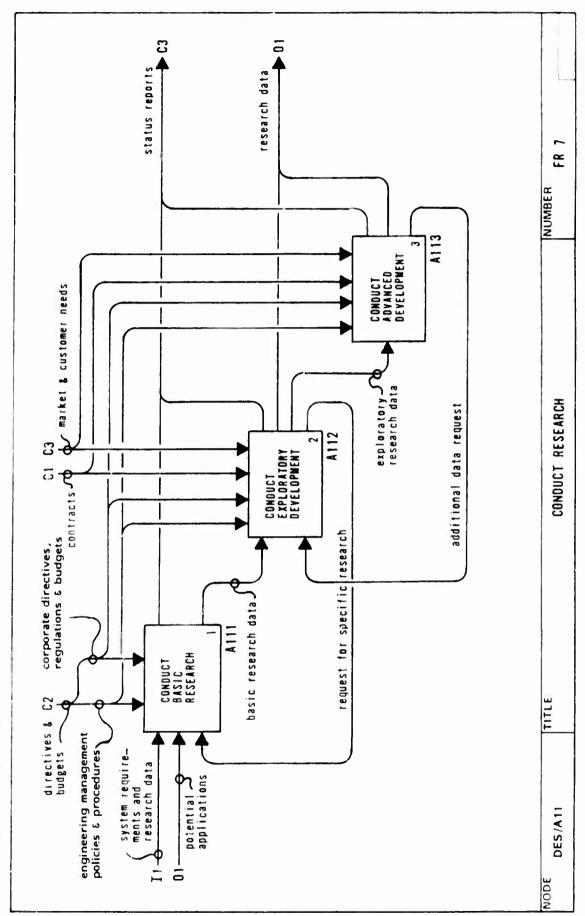
Consists of pure scientific and technical

research information with less emphasis on applications. The intent is to support the advancement of the state-of-the-art of the design and analysis process.

Exploratory Research Data

Represents the application and capability of research candidates, such as new materials and manufacturing processes.

RECOMMENDED



(A11 Glossary Continued)

Request for Specific Research

Request to perform in-depth research in light of additional information available.

Additional Data Request

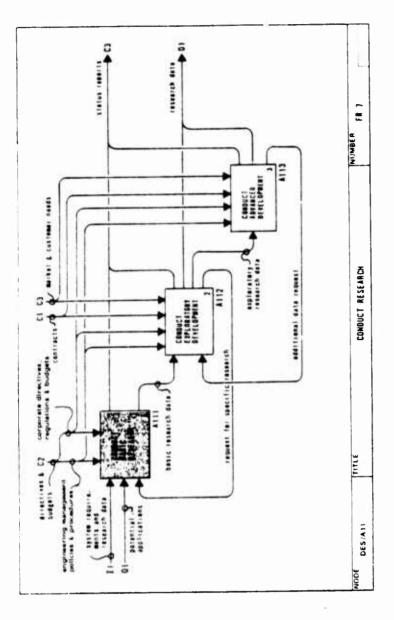
Request for more exploratory development research information.

Box 1 Potential applications, system requirements and research data, and requests for specific research are used to identify the information needed in order to perform the particular investigation required.

Box 2 Utilizes the system requirements and research data depending upon the data needs from box 1 to gather and examine in detail the research information in order to perform the obligatory exploration.

Box 3 Subject to data availability problems, this activity uses the results from Box 2 as well as other information and executes a systematic investigation to establish results or principles based on the specific requests. However, more data may be needed.

Box 4 Employs the requests for specific research and the end product from Box 3 in order to make a synopsis of the completed research, including possibilities for further investigations into other areas.



Glossary

Data Needs

The identified, required information used to perform the research.

Data Availability Problems

Problems in obtaining, when required the necessary information.

Research Information

The collected and analyzed research data.

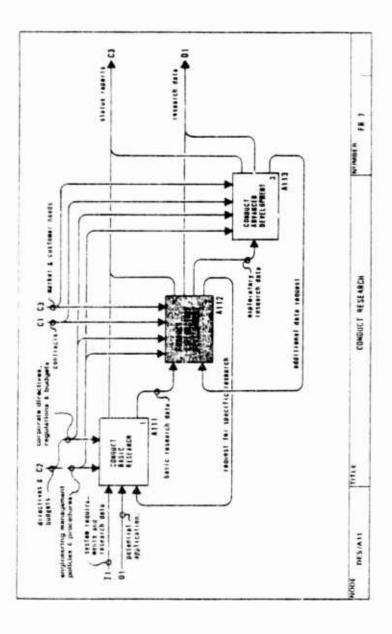
Research Results

The end products of the system-atic investigation.

4 = 1.

A112 CONDUCT EXPLORATORY DEVELOPMENT

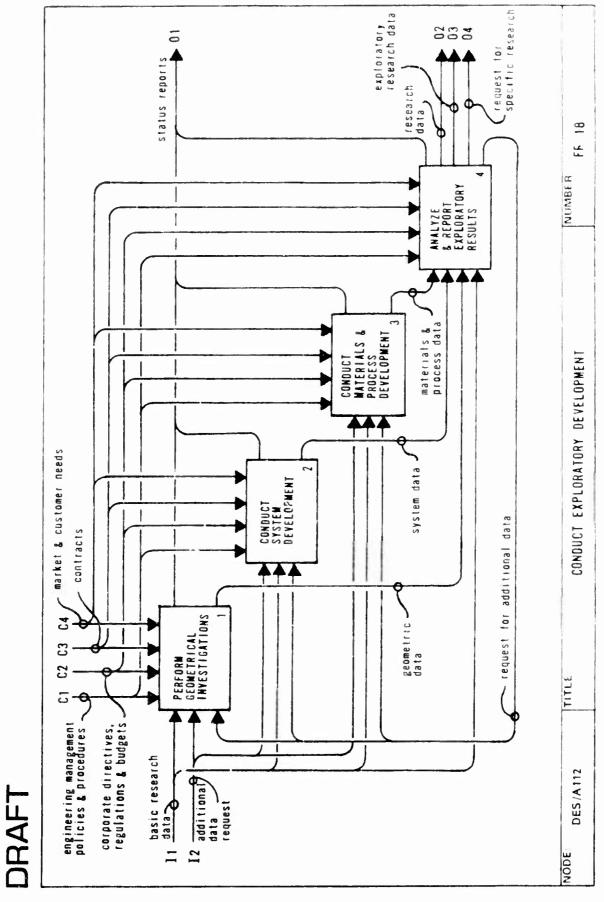
data, while generally parametric for a whole vehicle, might be developed for Box i = Market and customer needs are the primary drivers in arriving at geometrical data for design mission selection. Using basic research data, the vehicle geometry for several configurations which appear to answer market and customer needs, is developed and submitted as candidates for selecting a design mission. This a specific vehicle area (i.e. a wing, a pro-Engineering Management's policies and gets, and contracts direct and control the pulsion, etc.) as requested additional data. procedures, corporate regulations and budgeometrical investigations. Box 2 – There are many systems to be developed, some are unique while others involve or encompass portions of systems of other disciplines. For example, the propulsion system is complex and involves: hydraulics, thermodynamics, aerodynamics, electronics, structures, kinematics, acoustics, protechnics, materials, etc. The development of each system involves defining the development task, determining and gathering the data and equipment needed to perform the development, and then proceeding to develop the system required One system's



development may involve only sketches and layouts to arrive at an acceptable conclusion while another system's development would require layouts drawings, mock ups, modules, and testing before a configuration is accepted. At this design level, system development results are parametric in function, capacity, and envelope.

Box 3. There is a continuous search for new materials and processes for

buildin products. Some searches have a definite go. I. while, some have a goal area. Metals, rubbers, and plastics are under constant improvement to fit new required environments. Lighter, stronger, and corrosive-proof materials are sought after Protective and decorative coatings and sealants are invented or discovered and procedures to use them are developed. Material combinations are developed with extra strength against specific environ-



(A112 Continued)

ments (sandwich configurations honeycomb, carbon filament) and the processes documented. Installation methods for fasteners are developed to produce the highest and most consistent joint strength. Box 4 - The results of the exploratory developments are compiled into reports which are transmitted to the requestor and to the library or design data documentation for future use. The data reported may be interim, preliminary data, or completed final data. Status of the development is reported as required. In some instances, further exploratory activity is required for completion and is requested.

Glossary

Geometric Data

Includes parametric data of a complete vehicle — wing span, body length, tail height and may include more detailed information such as wing area, body volume if required.

System Data

Includes data defining any or all systems. The data consists of geometric descriptions, weight, and function values. The systems include aerodynamics, hydraulics, electrical, electronics, air conditioning, propulsion, fuels, passenger payloads, and structure.

Materials and Process Data

Specifies for metals, plastics, rubber, composites, laminates, fasteners, bonding materials, finishes, corrosion protection, weldings, castings, forgings, standards, bearings, etc., and the process for preparation, construction, installation, and maintenance.

Request for Additional Data

A request for additional data to complete a report of task.

ATL3 CONDUCT ADVANCED DEVELOPMENT

Box 1 - Exploratory research data is evaluated with respect to Company charters in order to determine the deficiencies in the current operational designs, the changing world situations, including political, economic, or ecological, the changing threat to survival, and the state-of-the-art technology breakthroughs. If one of the aforementioned conditions exists, an applied research project plan is developed. If it is deemed necessary, an additional data request is made.

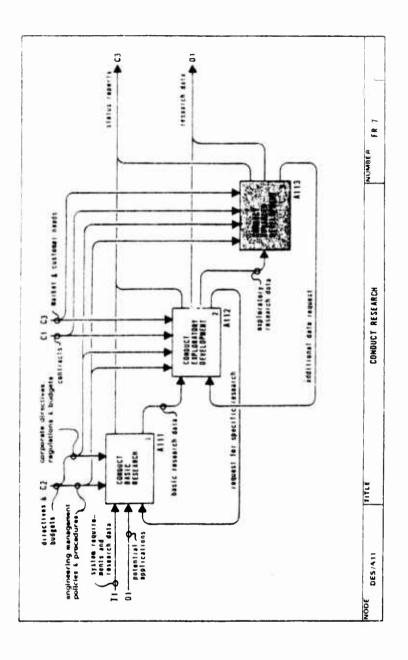
Box 2 — Conducts the applied research studies as dictated by the research project plan from Box I. The activity investigates the potential for further development. When applicable, additional information is requested.

Box 3 — Evaluates the study results from Box 1 to determine the value of pursuing the advanced development. The major end product is the research data.

Glossary

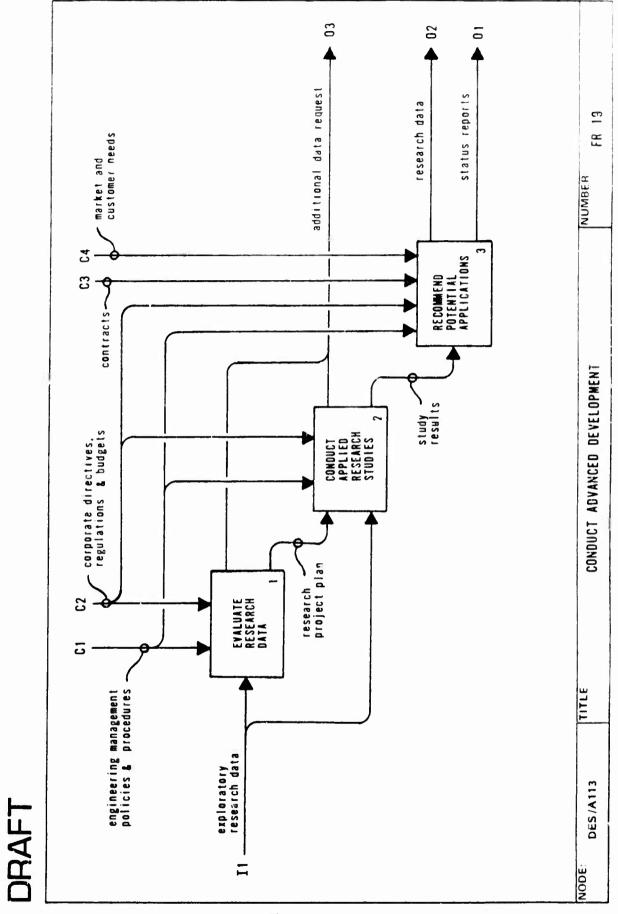
Research Project Plan

Defines the objectives, goals, scope, and administrative constraints of each project considered for further development.



Study Results

The end products of the completed research examinations.

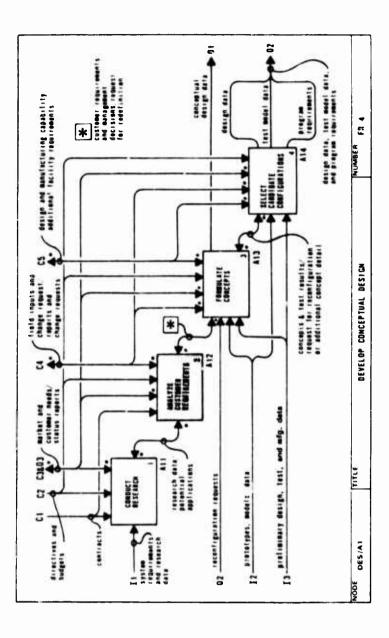


Box 1 The combination of advanced development research data and requests for redefinition are applied in defining the desired requirements subject to contracts, field inputs and change requests, market and customer needs analyses, and Corporate directives and budgets. Variations to these requirements are also examined. The technical and economic feasibility impact (boxes 2 and 3, respectively) may entail the requirements either to be modified or completely redefined.

Box 2 — Uses the defined requirements from Box 1 to determine the technical feasibility of satisfying the customer's needs in light of government regulations, company design criteria, design standards and Corporate directives. The design objectives represent criteria for which a greater than minimum acceptability is desired and which the design process should strive to achieve to the degree of technical feasibility without compromising the achievement of the customer requirements and product cost objective.

Box 3 – Utilizes the construed requirements, technical feasibility and technical constraints in ascertaining economic feasibility. This is done by confirming that all necessary analyses and trade-off studies

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have been completed and that the results satisfy the Company's requirements to commit to the Conceptual Design phase.

Glossary

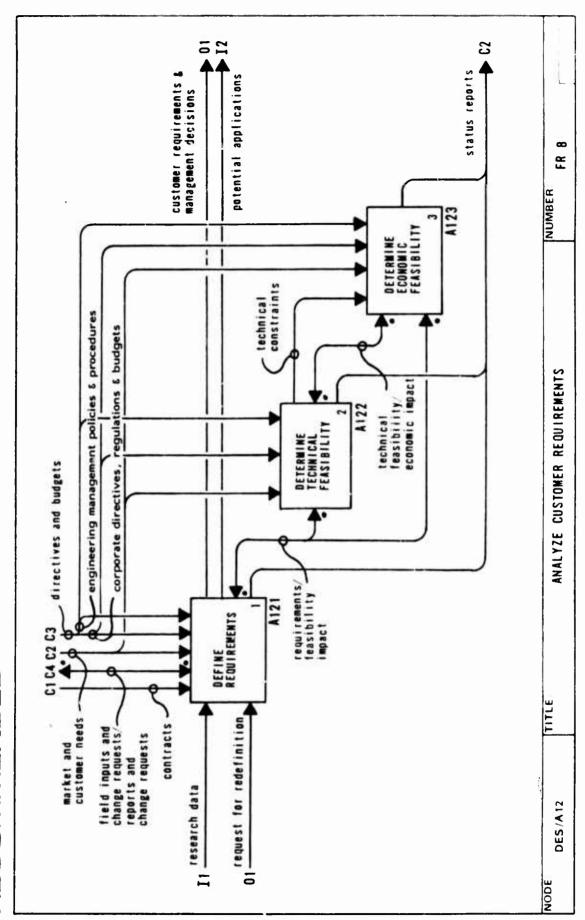
Technical Constraints

The constraints help define the criteria for which a greater than minimum acceptability is desired without compromising technical feasibility.

rechnical Feasibility/Economic Impact

(technical feasibility) represents the assessment of customer requirements in view of the current state-of-the-art, government regulations, Corporate directives, and design standards, (economic impact) occurs as a result of trade-off studies performed downstream. The economic considerations are based on life cycle costs.

RECOMIMENDED



(A12 Glossary Continued)

Requirements/Feasibility Impact

Represents desireable customer requirements as well as variations to them, least-bility impact includes both technical and economic considerations in the recvaluation and potential modification of the customer requirements.

AL21 DEFINE REQUIREMENTS

Box 1 - Uses research data, requests for redefinition, and the feasibility impact in establishing performance objectives. Included in these objectives, imposed by market analyses and corporate directives. are mission, range, and payload requirements.

Box 2 — Utilizes the performance objectives from Box 1 as well as other information to evaluate variations on the objectives. These are requested directly by the customer and include direct operating cost and performance, dispatch reliability, and fatigue life.

Box 3 – Utilizes the performance objectives and their evaluated variations to state the requirements. Some of the results from this activity are potential applications and customer requirements and Management decisions. Requests for clarification and/or additional information are resolved in boxes 1 and 2.

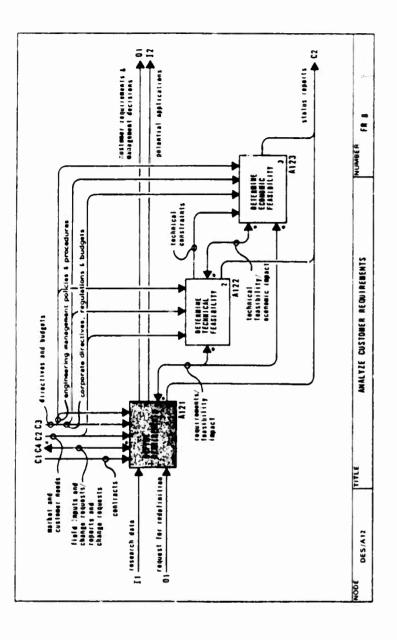
Glossary

Performance Objectives

Necessary design goals for the perfornance of the product.

Evaluated Variations

Appraised variations on the performance objectives.



Request for Clarification

Requests for clearer and more concise performance objectives in order to specify the requirements.

Request for Additional Data

Requests for supplementary information needed for the stated requirements.

03 404 potential applications requirements status reports requirements & management decisions FR 20 CUSTOMER NUMBER STATE REQUIREMENTS corporate directives, regulations & budgets _engineering management policies & procedures request for additional data evaluated variations" EVALUATE VARIATIONS ON OBJECTIVES DEFINE REQUIREMENTS ı 1 performance objectives C1 C2 C3 C4 C5 ESTABLISH Performance Objectives clarification field inputs & change requests/ market & customer needs reports & change requests -TITLE contracts I2 request for redefinition 03 feasibility impact research data **DES/A121** NODE 55

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Box I Uses the economic impact in clarifying and constructing the defined customer requirements.

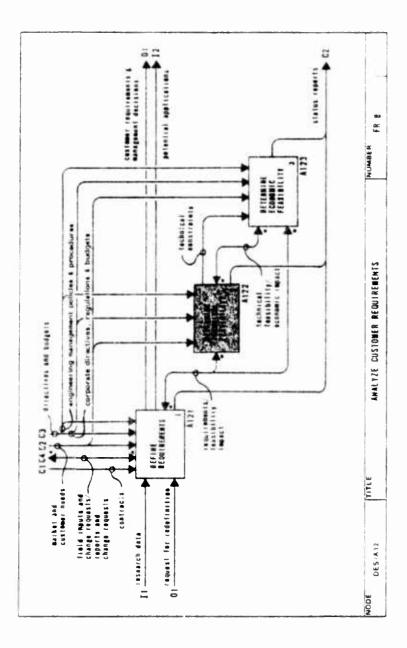
Box 2 = Utilizes the interpreted requirements from Box I and compares them with the state-of-the-art, subject to its technology.

Box 3 — Employs the economic impact along with the available technology needs from Box 2 and appraises the appropriate technology needed for the product design. The activity is controlled by the state-of-the-art technology and technical constraints.

Box 4 – Applies the state-of-the-art technology, the economic impact, and the new technology needs from Box 2 in ascertaining the obtainability of new technology which has yet to be acquired by the Company.

Box 5 – Uses the evaluated applicable technology from Box 3, the new technology forecast from Box 4, and the economic impact to state the technical feasibility of the product design.

1



Glossary

Interpreted Requirements

The defined requirements which are clarified and construed.

State-of-the-Art Technology

The most current, up-to-date technology developed by the most well-respected and capable sources in the market.

Available Technology Needs

Requirements for technology that either is ready for use and/or can be obtained

New Technology Needs

Requirements for technology which has not been developed or is unavailable.

(A122 Glossary Continued)

Evaluated Applicable Technology

Appraised, pertinent technology which will be used to determine technical feasibility.

New Technology Forecast

A prognosis as to when the new technology will be available; it's also used to state the technical feasibility.

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A123 DETERMINE ECONOMIC FEASIBILITY

Box I — Uses the stated requirements to subdivide the contract into major program elements. These contract tasks display what has to be accomplished and the amount of time it would take to fulfill the program requisites.

Box 2 - Utilizes the results of Box 1 to estimate the cost of the major program elements.

Box 3 - Employs the estimated cost from Box 2 and technical feasibility to determine whether or not the product design is economically feasible.

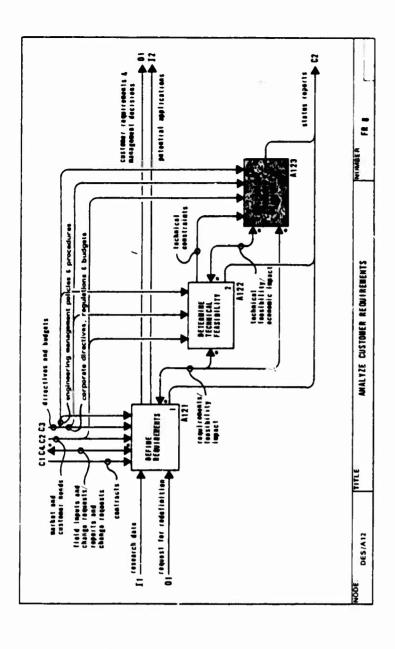
Glossary

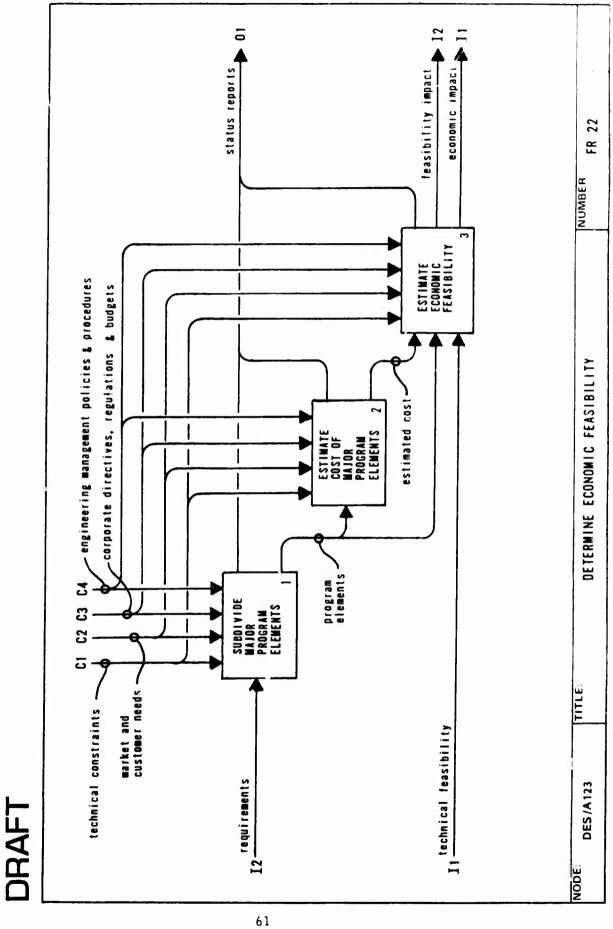
Program Elements

Major portions of the specific contract, which are used to estimate the economic feasibility.

Estimated Cost

Apprised cost of the major program elements and is also used in estimating the economic feasibility.





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A13 FORMULATE CONCEPTS

Box 1 Transforms data, subject to market and customer needs, from prototypes, models, preliminary design, tests, and Manufacturing, customer requirements and management decisions, additional concept detail, and reconfigurations requests into geometry. The geometry is used to develop the product concepts.

Box 2 – Applies the configurations or alternate concepts from Box 1 to perform interdisciplinary studies. These consist of performance, dynamic, and environmental analyses and facilities and resource considerations for unique configurations. The results from these analyses and considerations are evaluated and integrated in an effort to optimize the product. As a result of this new information, additional product concepts may have to be developed.

Box 3 — Structures and presents the information from Box 2 and defines only the acceptable configurations at a concept level. There is a feedback to Box 2 if a more in-depth analysis is required.

Glossary

Configurations/Request for Reconfigurations

(configurations) Alternate concepts

20 **★** Customer requirements and management for redefinition design data, test model data, and program requirements Conceptual Program requirements test medel date derign and manufacturing capability, additional facility requirements design date £3 NUMBER CABSIBATE CABSIBATE CONFIGURATIONS cencents & lest results/ request for recenfiguration or additional concept data: = **2** DEVELOP CONCEPTUAL DESIGN STATE OF THE PARTY Change requesty reports and change requests * 12 ABALTZE CUSTOBER REQUIREBERTS C3603 market and customer heads. preliminary design, test, and mig. data petentral
applications TITLE I2 prototypes, models, data 02 recentiguration requests COMBUCT RESEARCH ដ budgets and contracts. DES/A1 System requirement and researc NODE

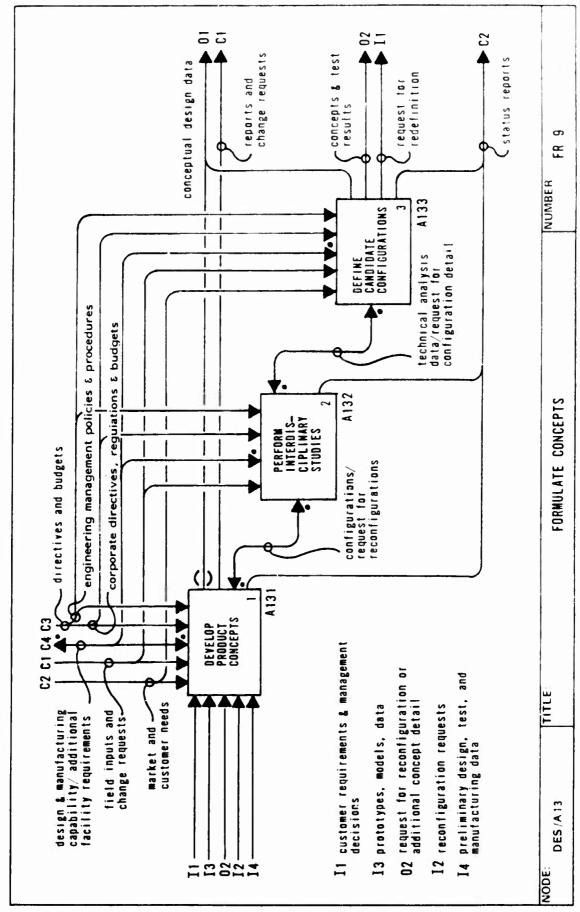
which define the critical components and their physical location. (request for reconfigurations) Requests which are made due to additional data derived from interdisciplinary studies.

Technical Analysis Data/Requests for Configuration Detail

(technical analysis data) Comprised of performance data, environmental information, configuration data, concept infor-

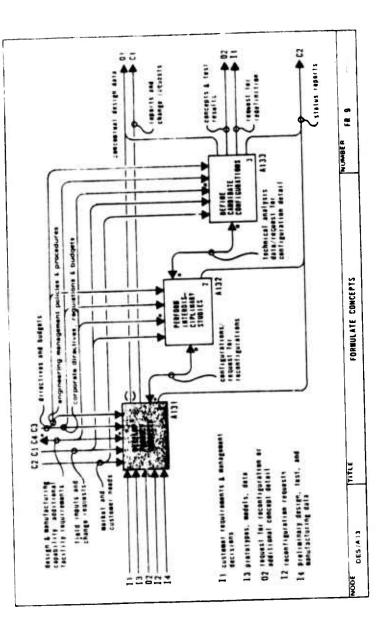
mation, and specific product-related data, such as thermal analysis and dynamic analysis. (requests for configuration detail) These are requests to perform further indepth analysis as a result of additional data derived during the definition of candidate configurations.

RECOMMENDED



A13; DEVITOR PRODUCT CONCLPTS Box 1 Customer requirements and Management decisions, reconfiguration requests, and information from proto-types, models, Preliminary Design, tests, and Manufacturing are used in reviewing the system requirements in relation to customer needs. From this, basic requirements are established and design assumptions are made for the parameters necessary to start the initiating of the trial concepts.

mally accomplished by CAD producing a multitude of configurations within a given layouts with a limited definition of design assumptions. Critical components, such as engines and radar to establish the shape of the fuselage. Finally, the activity is norments and are developed as preliminary concepts sized to meet the design requiremum weight, that will just satisfy all design criteria and are potential design solutions. The configurations incorporate innovative the requests for reconfiguration or additional concept detail, and other data in the development of trial concepts of mini-Box 2 - Applies the results of Box 1. concept. Box 3 The results of boxes I and 2, along with recentigurations requests, are employed by Box 3 in the validation of the trial concepts. A matrix of design



firm design requirements and potential configurations are established which are believed to meet customer need and exceed industry competition.

Glossary

System Requirements Design Assumptions

A design baseline which is expanded and refined as the design process progresses.

Innovations Initial Sizing Layouts

Descriptions of minimum weight concepts incorporating innovations sized to meet requirements and presented as layout drawings and data.

02 5 status reports conceptual design data configurations 23 2 N. MAER engineering management policies & procedures VALIDATE TRIAL CONCEPTS - corporate directives, regulations & budgets request for additional data DEVELOP PRODUCT CONCEPTS innovations initial sizing DEVELOP TRIAL CONCEPTS eyouts systems requirements design assumptions S REVIEW System Reduirements 3 IS preliminary design, test, & MFG. data C2 5 I4 & 03 reconfiguration requests, and requests and request for reconfiguration market & customer needs leld inputs and design & manufacturing capability/additional facility requirements change request -TITLE I2 prototypes, models, data customer requirements & management decisions reconfiguration or additional **DES/A131** request for **JRAFT** 14 & 03 -15-12-13-NODE

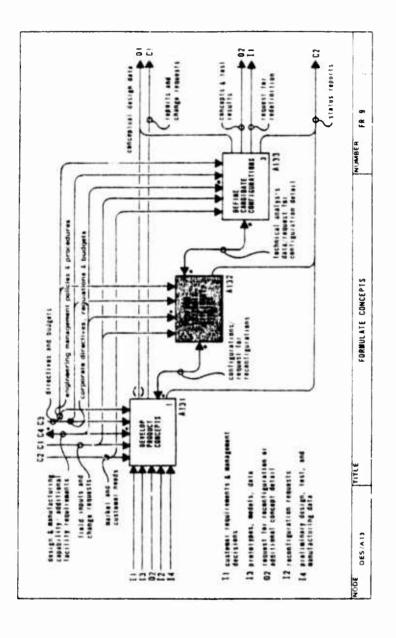
A132 PERFORM INTERDISCIPLINARY STUDIES

Box 1 – Uses configurations and the requests for configuration detail to initiate an interative cycle of configuration sizing and refinement. Product requirements, performance evaluations, and costs are reviewed for development trends and goals.

Box 2 — Performs the task analysis on the output from Box 1. This includes a weight estimation program to produce grid inertias, mass distributions, and updated target weight, stress analyses to provide internal sizing requirements and influence coefficients, and vibration and flutter analysis to produce a requirement for stiffness, acoustics, and panel flutter.

Box 3 – Applies the stochastic dynamics from Box 2 in the development of design concepts layouts which are made to define a realistic structural arrangement. There is a feedback to the second activity if any changes are requested or if technical problems arise.

Box 4 — Employs the structural arrangement from Box 3 to analyze the dynamic properties. In this activity, an evaluation is conducted on the refinements made in the preceding functions and will reflect those changes in a new, revised



description either for iteration or for further development. Any technical problems which occur, and/or requested alterations are fed back to boxes 2 and 3.

Glossary

Additional Requirements

Extra requirements needed before concepts layouts can be made and task

and dynamic properties analyses can commence.

Configuration Definition and Preliminary Loads

(configuration definition) The boundaries, extent, and nature of the alternate concept. (preliminary loads) Initial projection of resources, cost, and time needed to perform various tasks.

02 request for reconfiguration status reports technical analysis 24 4 NUMBER ANALYZE DYNAMIC PROPERTIES requested changes for technical problems structural arrangement PERFORM INTERDISCIPLINARY STUDIES corporate directives, regulations & budgets engineering management policies & procedures DESIGN CONCEPTS LAYOUTS additional requirements stochastic dynamics PERFORM TASK ANALYSIS configuration definition preliminary loads REVIEW CONFIGURATIONS TITLE ວ design & manufacturing capability/additional facility requirements. field inputs & change requests configurations DES/A132 request for configuration detail DRAFT 01 NODE

(A132 Glossary Continued)

Stochastic Dynamics

Provides the task analysis results of the effects of force on materials during specified time frames (e.g. stiffness, flexibility, deflection, acoustics, vibration, and panel flutter).

Structural Arrangement

Definition of the concepts laid out to reflect the results of the task analysis.

Requested Changes

Requests for further analysis or development of concept layouts to resolve deficiencies.

Technical Problems

Occur as a result of faulty information from the task analysis and/or the design concepts layouts.

A133 DEFINE CANDIDATE CONFIGURATIONS Box I uses technical analysis data to refine design requirements and assumptions. This involves a regrouping of information and at assessment of the trends of the cencept development. In addition, primary design "drivers" are identified. If needed, the requirements and assumptions are expanded and modified.

Box 2 Utilizes the information from Box 1 to establish requirements governing the acceptable geometry. The parameters of this activity include major subsystem locations, length and volume of the product, and wetted (fuel storage) areas.

Box 3 Employs the system and sub-assembly integrations from Box 2 and the design requirements from the first activity in order to conduct the performance analysis. This determines that all deficiencies are corrected by resizing. The performance parameters consist of range, weight, takeoff and landing distances, maneuverability, survivability, and payload.

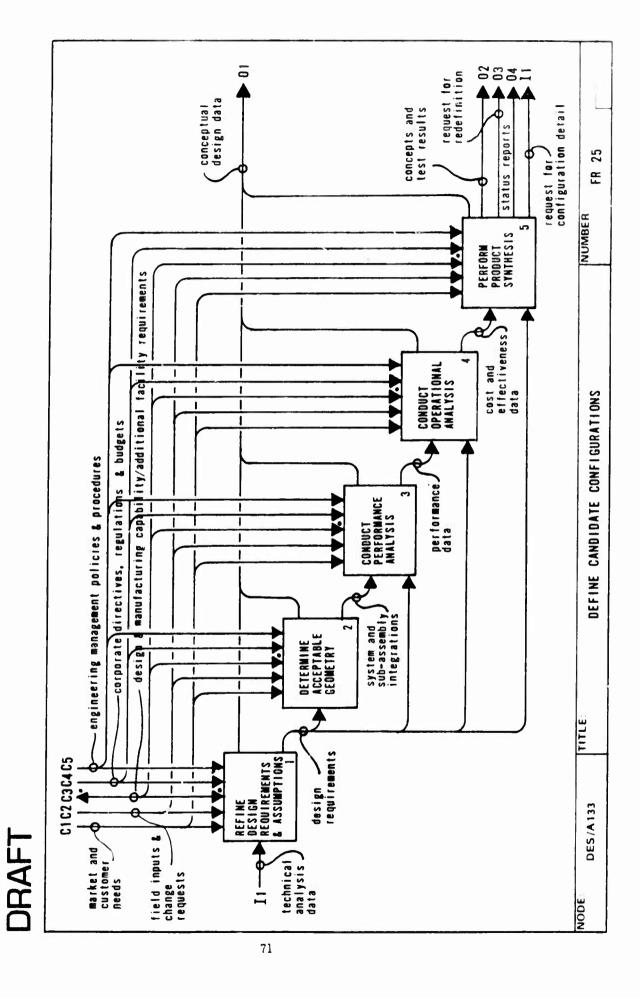
Box 4 Applies the performance data and the design requirements from Box 1 to perform an analysis concerning the system in its operational environment. It also considers the effect of such parameters as maintainability, reliability, turn-around

ã S €23 mange requests Cancepts & rest COMCRETER! Sesign Gata mettinitien. F. 9 NUMBE P tettigeration detail engineering nanagement polities t procedures one I budgets 1132 FORMULATE CONCEPTS fregitent and tudgets corporate directives. 13 C2 C1 C4 C3 Sections requirements & mangement decisions 02 request ter reconfiguration or againtment concept detail It pretiminary design, test, and manufacturing data THILE contoner headly 7 reconfiguration requests 3 pretelyper, mobels, deta Tange regult and Capeling and thema 214 144 144 DES (A 13 2022 NODE

activity can be described as a true indication of the success of the development wherein life cycle costs, budget analysis, and system effectiveness evaluations are accomplished.

Box 5 - Takes the cost and effectiveness data from Box 4 and other information to perform the product synthesis. This confirms the completeness of the

performance and design requirements and portrays the information in a suitable form, such as schematic diagrams, physical and mathematical models, computer simulations, and layouts. The portrayal is the basic source of data for initiating Prehminary Design. Some of the outputs are concepts and test results and the requests for redefinition and configuration detail



- 1,

Glossary

Design Requirements

Design baseline which is expanded and refined as the design process progresses.

System and Subassembly Integrations

Definition of the geometry and major subsystem equipment and subassembly locations.

Performance Data

Updated information on the range. weight, takeoff and landing distances, payload, maneuverability and survivability.

Cost and Effectiveness Data

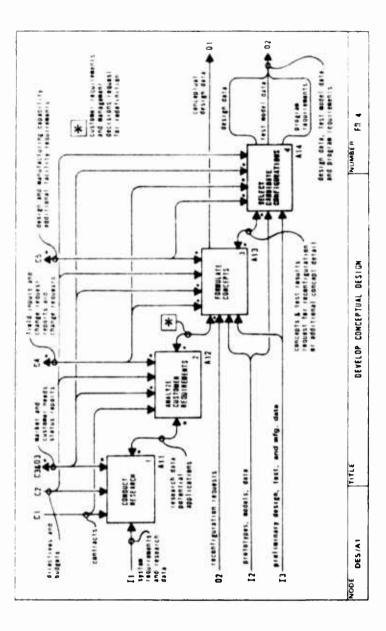
Updated information which includes life-cycle costs, design-to-costs, and system effectiveness (availability, capability, and dependability).

7 4

Box I Configuration trade-off studies are conducted based on performance and life-cycle costs. The prime considerations of life-cycle are direct operating costs, maintainability, reliability, producibility, development/technical risks, survivability/vulnerability, availability, and dependability. It should be noted that the studies are performed using information from concepts and test results, prototypes, models, preliminary design, tests, and Manufacturing.

Box 2 — Uses the trade-off ranking data from box 1 to compare performance predictions with requirements. This is accomplished by documenting the variations from the latter. Also provided are the reasons for the deviations and the associated costs/resources to meet the requisites. There is a feedback to Box 1, if additional and/or clarified information is needed.

Box 3 – Utilizes the comparison data from Box 2 for the evaluation and selection of the optimum configurations. Some of the results include design and test model data and program requirements. At this point, the Conceptual Design and configuration effort is complete.



Glossary

Trade-Off Ranking Data/ Clarification Requests

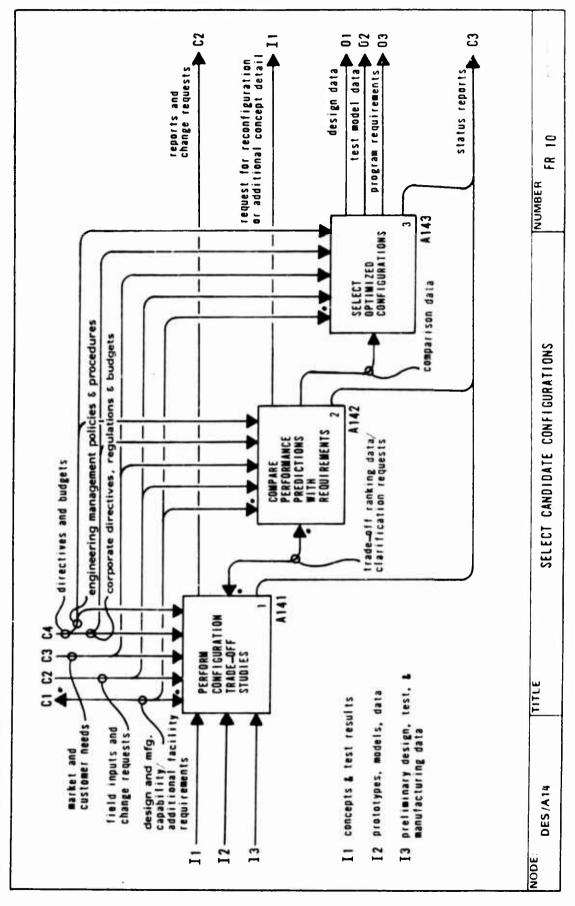
(trade-off ranking data) is based on the number of parameters under consideration, such as performance, cost, maintainability, reliability, producibility, and development/technical risks. Sometimes the ranking is weighted in accordance

with the most critical requirements and normalized accordingly. (clarification requests) These are requests for more precise and/or additional data.

Comparison Data

Documents requirements and the variations from the baseline.

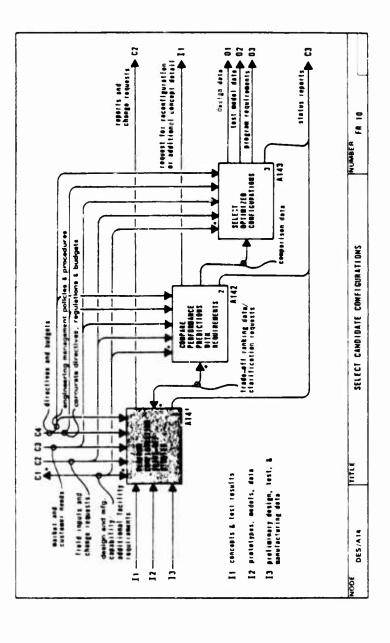
RECOMIMENDED



A141 PLRFORM CONFIGURATION TRADE-OFF STUDIES Box I Using marketing data showing customer needs, field inputs, and change requests. several potential missions are generated from which one or more are selected as potentially feasible and are prepared for more in-depth studies. This data could consist of routes, ranges, payloads, field accommodations (altitude, runways, hangars) seasonal effects, competition, and local and federal regulations to be satisfied by the proposed preliminary design.

Box 2 — Operating cost data is prepared using the mission performance as criteria and data extrapolated from histories of operating costs for similar missions and aircraft influenced by anticipated performance improvements by the proposed preliminary design.

Box 3 – The operation of the proposed preliminary design is studied during its intended mission for maintenance requirements and mission reliability and their effect on the user. These items affect the number of aircraft required to sustain a particular mission and are part of the operating costs.



Box 4 - Candidate preliminary designs are studied for producibility and production costs. Difficult designs (productionwise) will increase production cost-to-the-customer with such potential effects as lesser profits to the producer and customer, or fewer customers; unless, the uniqueness makes the mission accomplishment a good deal better. The availability of production facilities may require additional facilities and tools and related

cost or subcontracts to an available company with its production costs.

Box 5 – The preliminary designs together with their mission performance, operating costs, maintenance and reliability features, and producibility costs are ranked. Unique designs which perform the mission better but cost more are weighed against less costly designs with minimum performance and their effect on sales.

trade-off ranking data reports change requests ₹ 03 5 status 26 RANK DESIGN CONCEPTS <u>æ</u> ī Ī NUMBER request for additional data PRODUCIBILITY & COST DATA cost data 1 ī ī market and custoner needs PERFORM CONFIGURATION TRADE-OFF STUDIES - engineering management policies & procedures ESTABLISH MAINTENANCE & RELIABILITY DATA ī maintenance reliability data - system requirements operating cost data ESTABLISH OPERATING COST DATA ī ı performance data C1C2C3C4C5(1) ESTABLISH MISSION Performance Data 1.1 Mission TITLE Concepts test results 13 12 12 12 change requests lield inputs and design & manufacturing capability/additional - facility requirements preliminary design, test & manufacturing DES / A 141 **JRAFT** clarification prototypes. requests model s. data data NODE

77

(A141 Continued)

Performance growth potentials are also important factors in design configuration trade-offs.

Glossary

Mission Performance Data

A mission description that includes: payloads (number of passengers and seating arrangements, weight and dimension, cargo, combinations of passengers and cargo) routes and ranges (long flights, short flights, over water or land, fields available, maintenance available, space available at terminals, altitudes of fields); environment (temperature altitudes, moisture, cargo, corrosive atmosphere, etc.).

Operating Cost Data

Data relating to cost-per-seat mile, ton mile, breakeven point, profit potentials.

Maintenance-Reliability Data

Data describing convenience and frequency of maintenance and reliability goals for structure and equipment.

Producibility Cost Data

Data relating to the cost of producing the vehicle used for pricing.

Request for Additional Data

Requests for further data development.

System Requirements

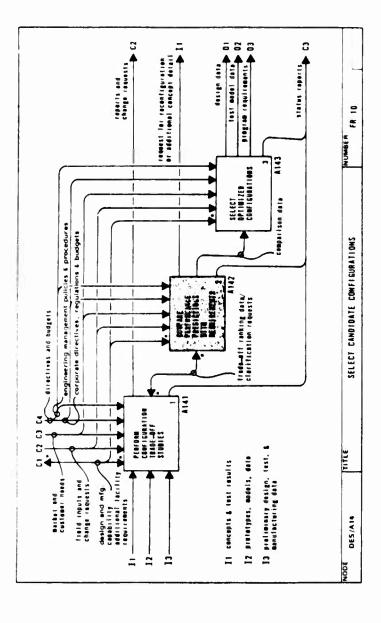
Those specific requirements levied by Management on design goals.

A142 COMPARI PERFORMANCE PREDICTIONS WITH REQUIREMENTS

Box 1 The trade-off ranking data for performance is compared to the mission performance target. Excesses and deficiencies are noted and alternatives are proposed. Additional comparison data is made as requessed.

Box 2 The customer costs of acquiring the equipment for accomplishing various missions is prepared and compared. Equipment acquisition would include original equipment, spare parts, training costs for use and maintenance, disposition of replaced equipment, and cost of financing the acquisition program.

Box 3 — The trade-off ranking data for operating costs is compared to the operating cost targets. Variances to the target are explained for possible compromises in performance. Additional cost data is prepared as requested. The trade-off ranking data for maintenance and reliability is compared to the maintenance and reliability targets. The effects of compromises are predicted in mission performance and operating costs. Additional data may be furnished to complete documentation if requested.



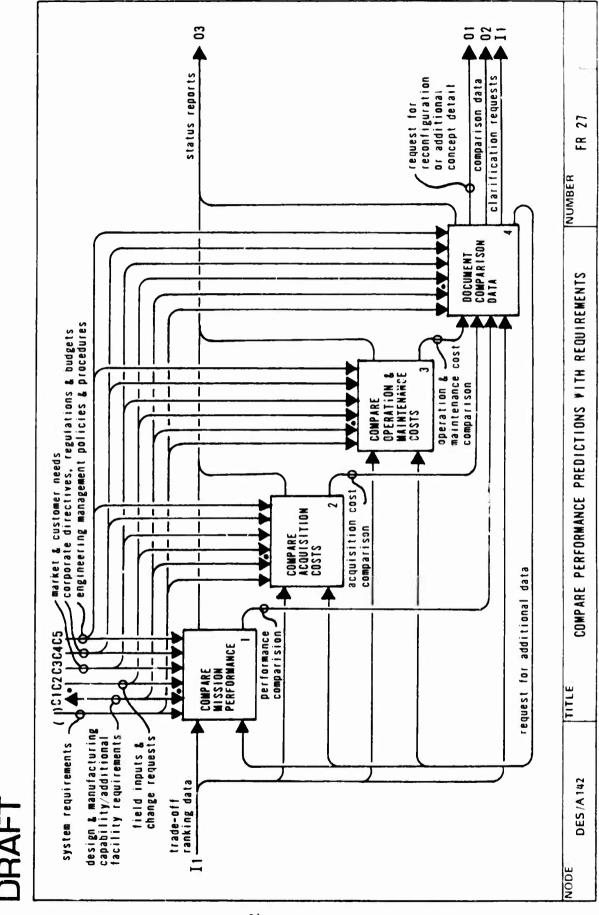
Box 4 – The results of comparisons of predictions to targets for mission performance, acquisition operating costs and maintenance, and reliability are documented. Additional data is requested where needed to complete documentation. The schedule status as well as condition of the configuration in fulfilling targets is reported. Comparison data is documented and requests may be made for reconfiguration if targets are missed

or for more concept data if there are voids.

Glossary

System Requirements

Those specific requirements levied by management on design goals.



(A142 Glossary Continued)

Request for Reconfiguration or Additional Concept Data

Configuration revision requests or request for missing or incomplete data.

Comparison Data

Data which shows the difference between the design concept target and the anticipated performance of the concept.

Clarification Requests

Requests for clarification of performance data.

Performance Comparison

Data showing the fulfillment or difference between the mission target performance and the anticipated performance from the design concept.

Acquisition Cost Comparison

Data relating to acquisition costs between several configurations.

Operating and Maintenance Cost Comparisons

Data showing the fulfillment or difference between the operating cost target and the anticipated maintenance cost of the design concept.

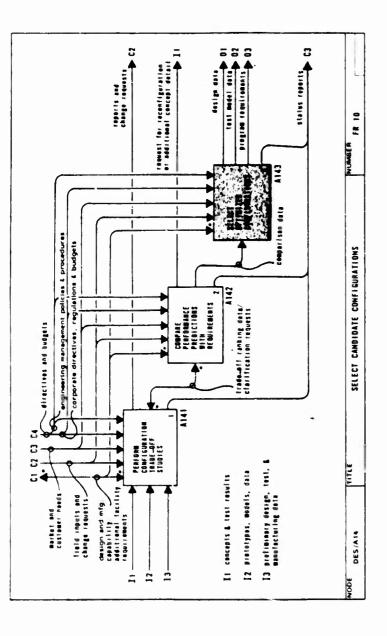
Box I The performances (range, load, speed, etc.) are examined and the concept with the combination giving the best performance for most of the performance targets is selected as a candidate. This is an iterative process with several picks made of "optimum performance."

Box 2. Using the comparison data developed in CVD/A1424, the optimum acquisition costs are selected for each configuration satisfying the mission selected.

Box 3 - The operating and maintenance costs documented in CVD/A1424 are reviewed and the optimum selected for the mission target configuration.

Box 4 Performance, operating costs, and production costs are ranked giving various weighting factors to these features that appear to match their need or marketability. This activity will be performed many times as concepts are tailored and refined. The ranking data will be used to identify candidate configurations or give reason to request further information or require reconfiguration.

Box 5 — Using ranked optimum qualities (performance, operating costs, produc-



tion costs) candidate configuration concepts are selected which appear to fulfill the target requirements and marketability.

Glossary

Ranking Data

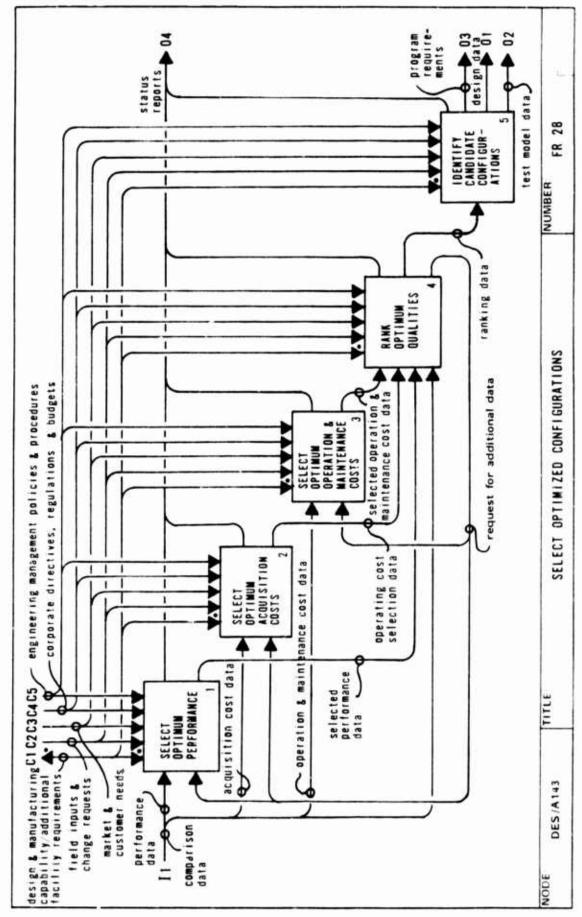
Consists of a collection of optimum selections of performance operating costs and production costs for several combina-

tions of concepts, each area is optimized, with the effect in related areas noted and ranked.

Selected Operation and Maintenance Cost Data

The optimum operation and maintenance cost information which will be used in the identification of candidate configurations.

DRAFT



(A143 Glossary Continued)

Performance Data

Consists of the mission target performance and the anticipated performance from the design concept.

Acquisition Cost Data

Information depicting the acquirement costs of several configurations.

Operation and Maintenance Cost Data

The operation cost data relates to the operation cost target and consists of cost per seatmile, ton mile, break-even point and profit potentials; the maintenance cost information is comprised of the anticipated maintenance cost of the design concept. It includes the convenience and frequency of maintenance goals for structure and equipment.

Selected Performance Data

The optimum performance information which will be used in the selection of candidate configurations.

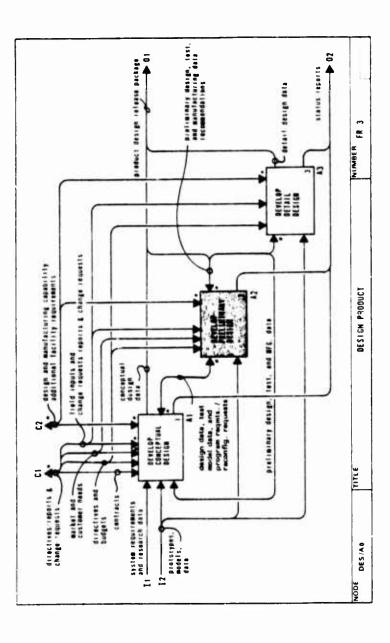
Operating Cost Selection Data

The optimum acquisition cost information which will be used to identify the candidate configurations.

Box 1 - Conforms, by analyses, trade studies, and improvements, the information from prototypes, models, Conceptual Design, and recommendations from Detail Design to build a baseline capable of being subjected to detail investigations. Moreover, the activity involves applying more advanced analytical methods to the design problem in order to build confidence in the final selected design.

Box 2 — Uses the Conceptual Design information to evaluate candidate configurations in relation to engineering, manufacturing, logistic, and economic considerations subject to the design analysis data from box 1. As a result, a concept is recommended. In case of problems, there is a feedback to box 1 for minor reconfiguration requests.

Box 3 – Applies the recommended configuration and manufacturing cost and schedules from box 2, along with analysis reports from box 1 to confirm that all necessary analyses and studies have been completed and that the results satisfy the requirement to commit to the Detail Design phase. If the Preliminary Design is not approved, new requests for a selection change are fed back into box 2. It should be noted that this is a Management activity.



Glossary

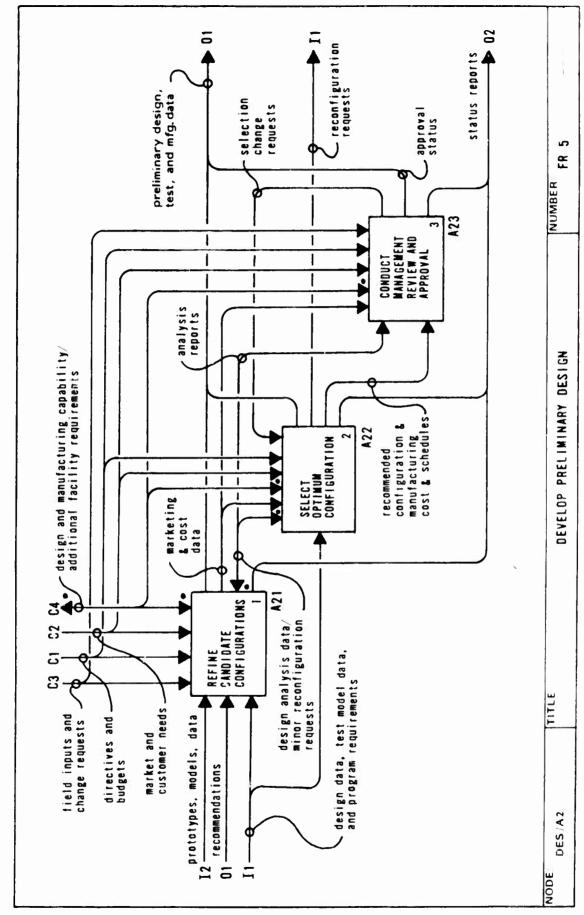
Marketing and Cost Data

Consists of political, technological, managerial, and financial information from the Company. The data deals with the market potential and defines the resources committed to compete for that market.

Design Analysis Data/Minor Reconfiguration Requests

(design analysis data) consists of mass property reports, structural loads, subsystem requirements, dynamics analysis, producibility analysis, schematics, and configuration layouts. The reciprocal data flow (minor reconfiguration requests) are alterations to the configuration.

RECOMMENDED



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Analysis Reports

Reports which will be used for reviews as well as to disclose the reasons why design solutions were chosen. The reports include information on mass properties, subsystem dynamics, structures and their testing, producibility, reliability, maintainability, and component testing.

Recommended Configuration and Manufacturing Cost and Schedules

The recommended configuration is the optimum design selected by Management. It also includes suggestions on how the configuration could be improved; manufacturing cost and schedules completely define the system and include, in addition to costs and schedules, test and producibility requirements.

Selection Change Requests

Alterations deemed mandatory by Management review before the design can be released to Detail Design.

Approval Status

Documented commitments and conditions from the appropriate level of Management to authorize the start of the Detail Design phase.

CANDIDATE CONFIGURATIONS

Box I Uses information from Conceptual Design, test and other models, program requirements, prototypes, and recommmendations from Detail Design to refine the conceptual designs of the candidate configurations subject to external lines and requests for minor configurations.

from Conceptual Design to establish design solutions to subsystem requirements, which are iterated with the subsystem designs to assure compatibility, maintainability. If there are any requests for alterations to this activity, the design Box 2 - Utilizes the design requirements from box I as well as other data ments, perform subsystem and structural trade studies, define structural arrangeproduce equipment layout and schematics, identify hardware and material ists, complete internal sizing, and identify structural test components. Sublevel allocations are made for reliability and requirements from the refined product configuration will have to be modified. Box 3 Employs the Preliminary Design requirements and layouts from box 2, in addition to data from Conceptual Design, prototypes, and models, to perform subsystem analyses. The activ-

20 ♣ recentiguration requests Status reports preliminary design test, and mfg data 34 Let 1 1 8A \$15 870 8 I) series F. 5 NUMBER A23 COMBUCT MANAGERRY REVIEW MANAGERRY M ī analysis reparts C2 C4 design and manufacturing capability additional facility oquirements DEVELOP PRELIMINARY DESIGN recommended centiguration & Banutacturing cost & schedules SELECT OPTIBUM CONFIGURATION Barbeting 12 CB 51 Service Constitution of the Constitution of th 421 design analysis data mindi recentiguration requests 5 design data, test medel bata, and program requirements TITLE Change requests Cutioner needs directives and ... pretatypes, models, data O) recommendations DES:A2 3000

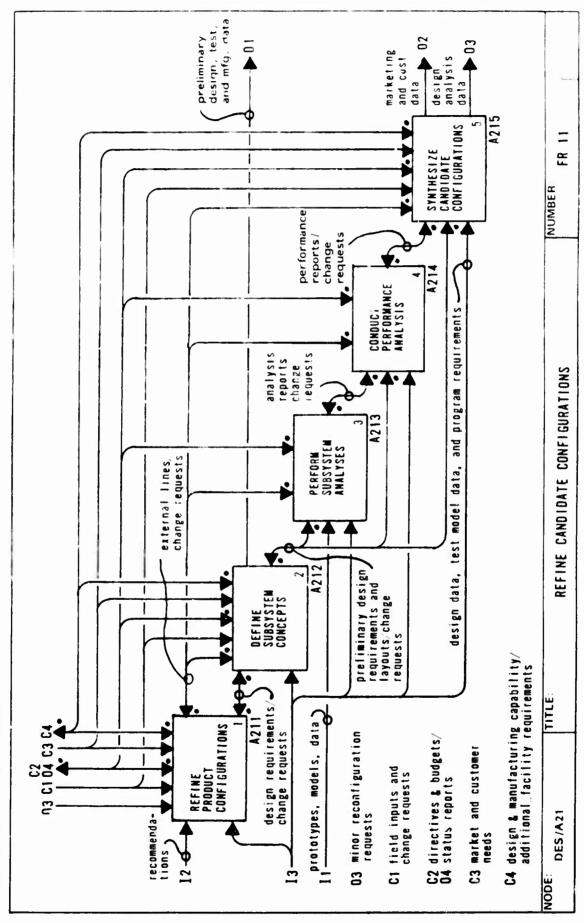
ity places more emphasis on the design integration of the different disciplines and the exposed detail requirements. If there are any requests for changes to the information, the subsystem concepts would have to be refined.

Box 4 – Applies information from box 2, analysis reports from box 3, and data from Conceptual Design to evaluate the emerging uesign to derive new per-

formance assessments. Recommended changes are directed to boxes 2 and 3 if the new design fails to meet performance goals or the trend indicates an inferior design.

Box 5 = Receives the performance reports from box 4, Preliminary Design requirements and layouts from box 2, and Conceptual Design data, which is utilized for the final development of can-

RECOMIMENDED



(A21 Continued)

didate configurations reflecting all aspects of previously developed data. Sufficient Preliminary Design is accomplished to confirm and assure completeness of the performance and design requirements allocated for Detail Design. The outputs of the activity shall portray intra- and inter-system and item interfaces, permit traceability between the elements at various levels of system detail, and provide a baseline for subsequent changes.

Glossary

External Lines

Mold line definition by engineering layouts and computer tapes.

Design Requirements

Updated product specifications and layout drawings in sufficient detail to allow definition of subsystems and structural arrangements. This includes identification of materials and types of construction for the major components.

Preliminary Design Requirements and Layouts

Documentation in the form of specifications, layouts, schematics, mathematical models, computer programs, data banks, automated drafting tapes, printouts, punched cards, test plans, and test procedures.

Performance Reports

Document performance achievement and disclose the degree (deficient, sufficient, or excessive) to which performance or contract goals are met.

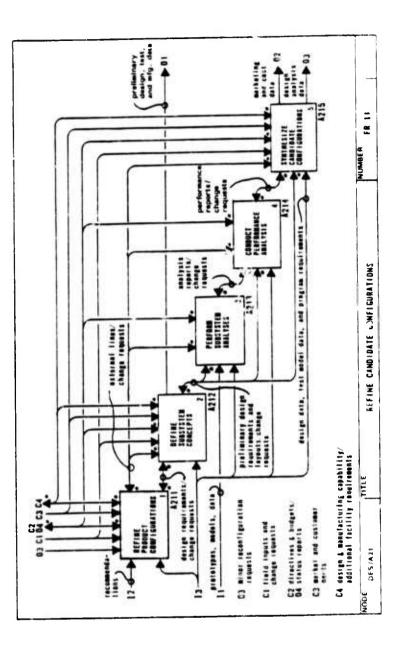
A211 REFINE PRODUCT CONFIGURATIONS

Box 1 Uses change requests, recommendations, data from Conceptual Design and test models, and program requirements to evaluate the configuration geometry for its ability to house, support, and manipulate the payload at optimum utilization, costs, and profit.

Box 2 = Examines the configuration geometry from box I in addition to other information to determine if, or to what degree, the design satisfies the basic function and/or subfunction requirements.

Box 3 Utilizes the function evaluation results from box 2, the configuration geometry from box 1, Conceptual Design data, and change requests to expand the selected baseline data. This involves a more in-depth study of some fetture for of the design.

Box 4 Employs the selected data from box 3, the results from boxes I and 2, and other information to integrate and refine the geometry and configuration. From this, the candidate geometry and design configuration emerge.



Glossary

Configuration Geometry

Evaluated descriptions of the geometry and configuration as well is the identification and definition of raugh areas.

ction Evaluation Results

A statement as to the predicted effective—of the unit or assembly in question.

Selected Data

The results of in-depth studies of chosen design areas as to the effectiveness of their function or function controls.

A212 DEFINE SUBSYSTEM CONCEPTS

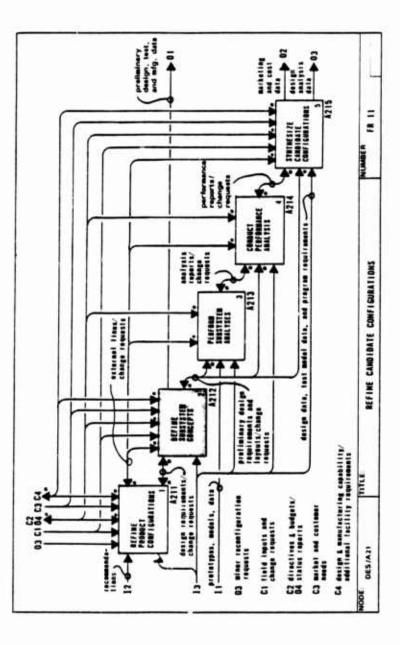
Box 1 — Design and program requirements as well as information from Conceptual Design and test models are used to determine the boundaries, extent, and nature of the subsystem requirements.

Box 2 – Utilizes change requests and other information to develop the schematics for the supporting systems of the configuration. This subsystem development concept is a general or broad definition/description of the subsystems which appears to be feasible at this study depth.

Box 3 — Employs the subsystem requirements from box 1 and the subsystem schematics from box 2, in addition to other data, to size the subsystems in order to perform the required function, carry the required loads, fit within the geometry limits, and fulfill such other requirements as fatigue resistance, environment, accessibility, and replaceability. Any problems which occur are referred to box 2 for resolution.

Box 4 – Applies the subsystem layouts from box 3, the subsystem requirements from box 2, design and program requirements, and data from Conceptual Design and test models to develop the subsystem

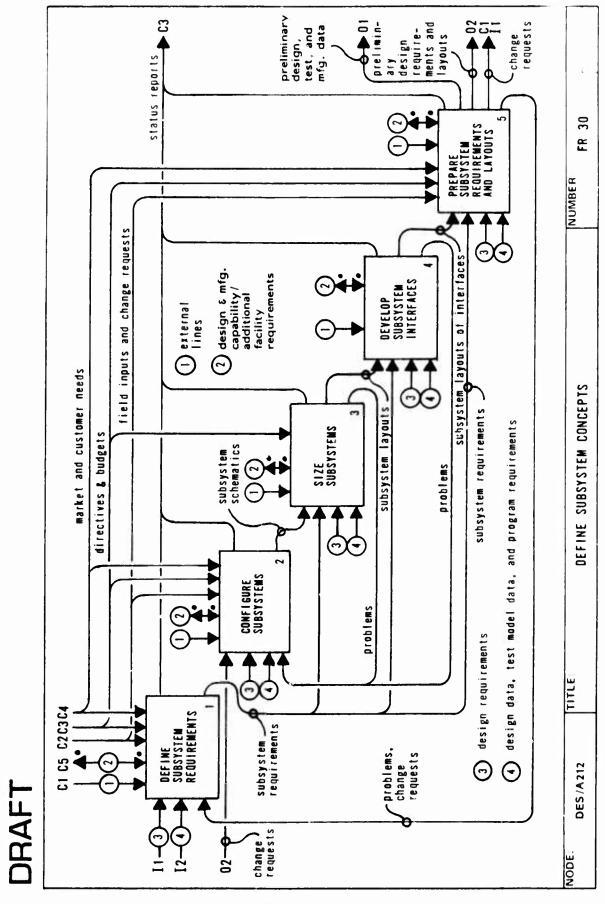
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interfaces. In this activity, the sized subsystem configuration is filled into the overall configuration from both the function and physical aspects. The filling may involve different kinds of forces, such as electrical, electronic, and hydraulic, as well as physical loads and space. Problems to be rectified are sent back to box 2.

Box 5 - Uses the subsystem layouts of the interfaces, the subsystem require-

ments, and other information as documentation for distribution to the using activities. Additional requests for alterations to the documentation as well as problems are fed back to the first activity where the subsystem requirements will be redefined.



Glossary

Subsystem Requirements

Include the physical, functional, and structural requirements of each subsystem and its components. The subsystems may be structural, mechanical, electrical, or hydraulic.

Subsystem Schematics

The arrangement of the parts, form, figure, or sequence of operations

Subsystem Layouts

The preliminary drawings of the subsystem configuration.

Subsystem Layouts of Interfaces

The preliminary drawings of the subsystem configuration with its attachments, mating surfaces, and mating systems.

3

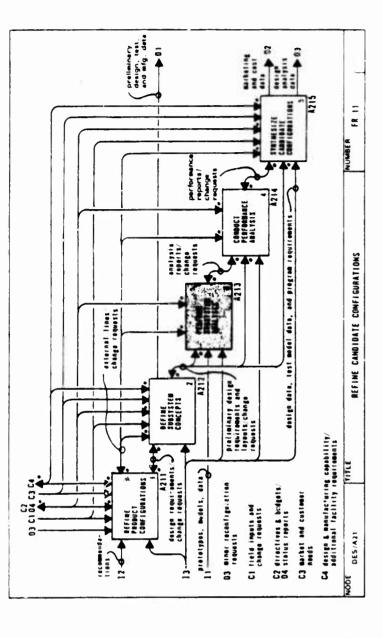
Box 1 Uses Preliminary Design requirements, layouts, program requirements, and information from Conceptual Design, test models and prototypes and models to analyze the subsystem design for anticipated performance in fulfilling the design requirements.

Box 2 Utilizes Conceptual Design. Preliminary Design, and other information to examine the subsystem design for space and weight effectiveness.

Box 3 — Employs data from Conceptual and Preliminary Design as well as other sources and analyzes the subsystem design for its compatibility with or degree of disruption of the mating and/or supporting subsystem(s).

Box 4 — Applies the aforementioned models and design information in examining the subsystem design for initial and lifetime (initial plus maintenance and/or replacement) costs.

Box 5 — Uses the subsystem performance from box 1, the subsystem size and weight from box 2, the subsystem interface from box 3, and the subsystem cost from box 4 to document the subsystem



analyses. The major end product, analysis reports, gives the results.

Glossary

Subsystem Performance

A summary of the performance of the subsystem as configured. This includes capacity, frequency, life, reliability, and redundancy.

Subsystem Size and Weight

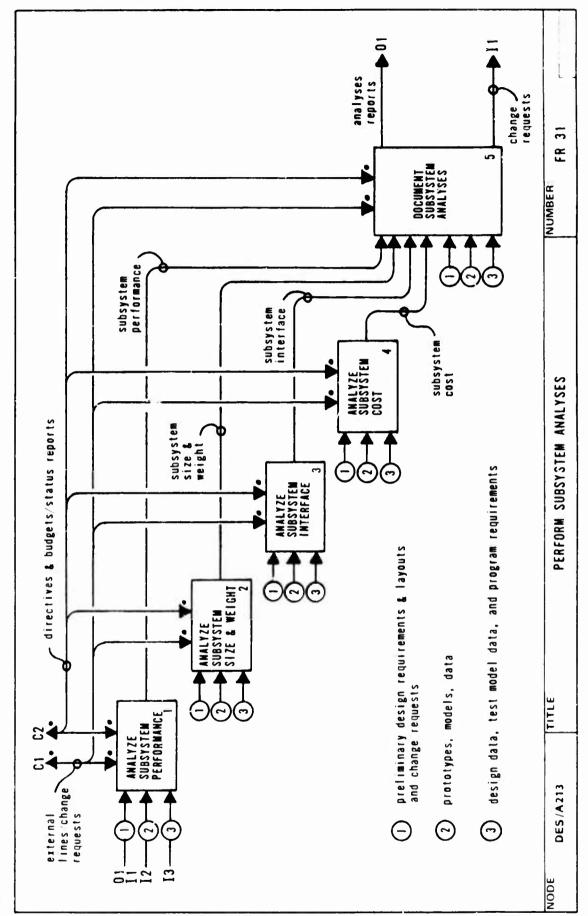
The geometry, capacity, and physical weight of the subsystem.

Subsystem Interface

The mating areas of the system for its function and support.

Subsystem Cost

The dollar value cost of the subsystem itself per unit or contract.

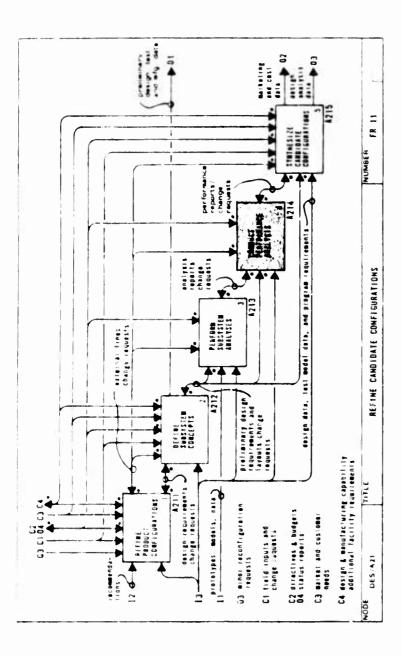


A2H CONDLOT PLRIORMANCE ANALYSIS

Box 1—Uses attalysis reports, Prelimmary—Design requirements, and layouts change requests program requirements and internation trein Conseptual Design and test models in 19— malysis of the systems and arbsystems. From this, a predicted composite mission is prepared.

Box 2. Utilizes the mission performance from box Las well as other information to define the performance potentials. This consists of an analysis which uses the performance ranges of the systems and subsystems that make up the overall units. Moreover, alternate missions or capabilities make the product more versatile to the customer and more desirable to a greater portion of the marketplace.

Box 3 Employs the performance potentials from box 2, the results from box 1 and additional data to compare the design mission with the estimated performance and profits which analyses indicate are potentially available. The information is used by Management for project "goahead" decisions and for sales promotion. In the event that the estimated performance talls short of the target, the data will result in a change request directed to further design refinement or redesign dependent upon the magnitude of the discrepancy.



Box 4 Applies the comparison mission vs performance, change requests, and the results from the first 2 activities to prepare the performance reports. The reports contain a comparison of the mission target base to the potential performance and profit, schedule milestones, and highlights of marginal and exceptional design areas.

Glossary

Mission Performance

A specification listing the performance goals for the design task

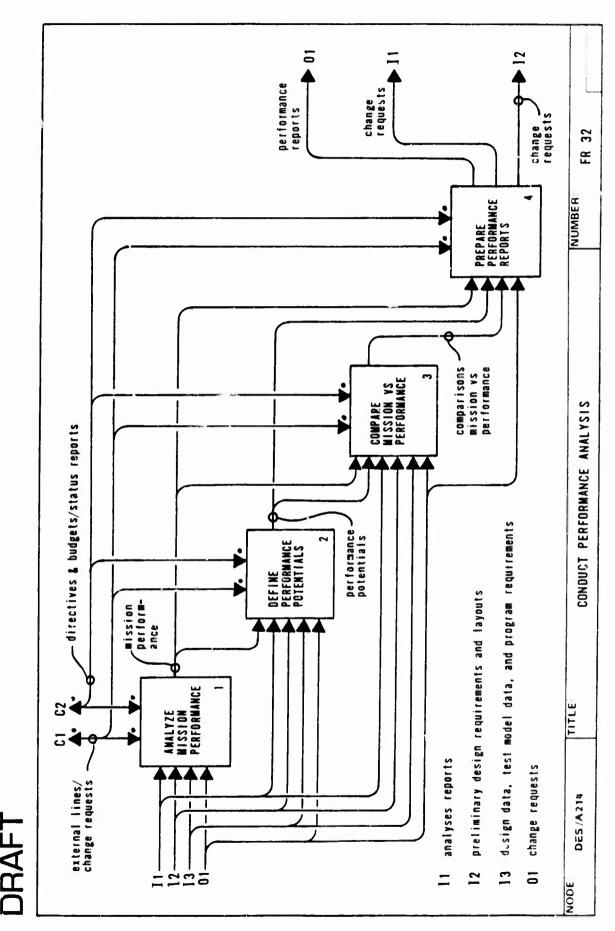
Performance Fotentials

A prediction of extimate of the possible probable performance as indicated by prefiningly designs

Comparison Masion Versus Performance

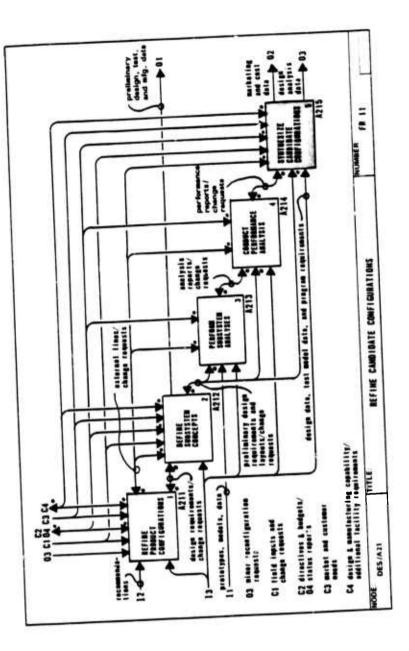
the comparisons of the estimated pertornance to the mission target.

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or designs that may be synthesized in their acceptable, design refinement for approval, Design baseline data which might require substantial changes before its deemed documented. In addition, tests are reviewed for accuracy in representing the This activity produces the Preliminary real article in an authentic environment. subsystem are identified, described, and while the effects and interaction on each and layouts, and program requirements to verify the completeness of the performance design and test requirements. The mission requirements are studied and interpreted. Design and test models, performance reports. Preliminary Design requirements Box 1 - Utilizes data from Conceptual existing configuration. box 2 — Uses the Preliminary Design data baseline from box 1 to verify the compatibility of interfaces between: structures, systems, and structures and systems. The interfaces may involve geometry, function, and loads.

Box 3 = Employs the compatible design solutions from box 2 and the results from box 1 to synthesize candidate systems and system elements. In this activity, design segments are brought together to define the complete product. Structures

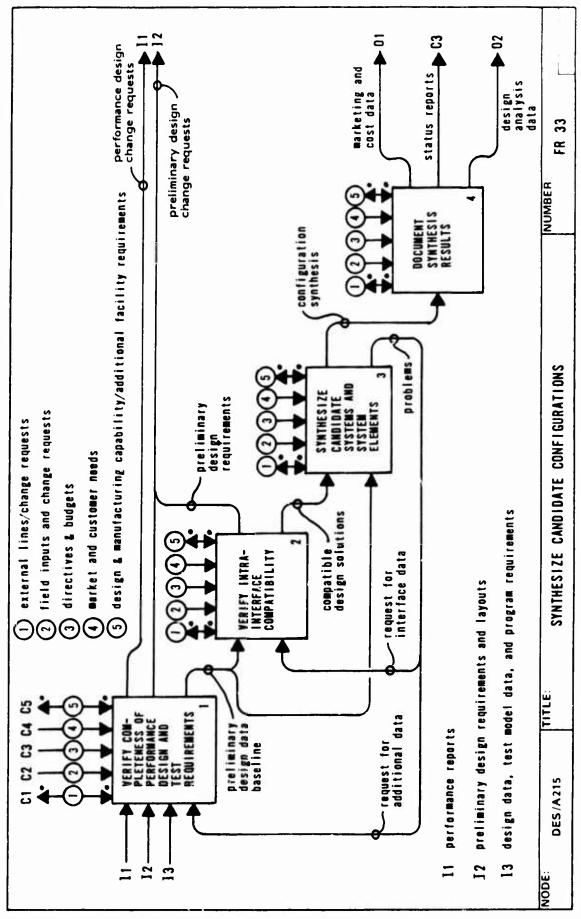


are joined to other structures and substructures while systems are connected to subsystems, structures, and other systems. The kinematics of mechanisms and the control and operating power needed and available are synthesized until all elements making up the total configuration are involved and viewed in both static and dynamic states. In addition, the function determines whether the product as determines whether the mission, if the

user can profitably utilize the product, and if there are enough users in the market-place to warrant its production. Any problems and requests for interface or other information are transmitted for resolution to boxes 1 and 2, respectively.

Box 4 – Applies the configuration synthesis to document its results. Also included in this documentation are the design mission and change requests. The

JRAFT



(A215 Continued)

results are in detail and will be used to reinforce future decisions such as "po-ahead" revise, and cancel project

Glossary

Preliminary Design Data Baseline

Drawings and information which describe the product capable of fulfilling the fundamental requirements.

Compatible Design Solutions

Designs of structures, systems, or subsystems which are congruous (physically functionally, and dynamically) with interface designs.

Requests for Interface Data

Completes or amplifies the synthesis documentation.

Configuration Synthesis

The bringing together of all elements which make up the configuration. These elements are involved and viewed in both static and dynamic states.

Preliminary Design Requirements -

See Glossary A21

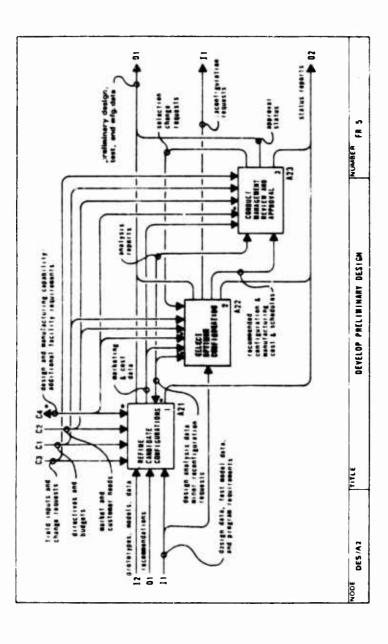
Box 1 — Employs data from designs, test models, and program requirements, as well as recommended changes from box 3, to make a comparison of candidate configurations. This is accomplished by evaluating each of the configurations and stating the rationale of the assessment.

Box 2 — Uses the evaluation reports from box 1 and the Conceptual Design data to rank the configuration for optimum performance and cost. The recommended cot, figuration is the result of this activity. If any problems arise, the candidate configurations will have to be reevaluated.

Box 3 – Utilizes the information from Conceptual Design to finalize the optimum product design based on manufacturing capability, technical excellence, cost and schedules, marketing information, and company policies subject to the recommended configuration. As a result of this activity, there might be requests for minor reconfiguration.

Box 4 – Applies the system definition from box 3 to verify the recommended design and requirements. The verification is accomplished by tests, simulations, and analyses that are within the program scope.

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In addition, conclusions made during the early part of the Preliminary Design phase are validated.

Box 5 – Transforms the manufacturing cost and schedules and the verified system definition into documentation of the selection process and results. The reason for this is to record all program information in a form usable for decision making. In addition, the documentation

could be used as a baseline for continued development.

Glossary

Evaluation Reports

Summarize and compare like parameters of each design and conduct trade studies to document relative merits. They cover all considerations available at this stage.

reconfiguration configuration g mfg. cost & schedules preliminary design, 03 03 13 A 5 recommended test, & mfg. data reconfiguration requests requests Sinor A225 DOCUMENT SELECTION PROCESS & RESULTS 3 NUMBER: I design and manufacturing capability/additional facility requirements A224 REQUIRENENTS 4 verified system manufacturing cost — and schedule VERIFY Recommended Design & SELECT OPTIMUM CONFIGURATION A223 minor reconfiguration requests SYNTHESIZE & REDEFINE COMFIGURATION system definition/ market and customer needs recommended configuration directives & budgets/ status reports A222 RANK FOR OPTIMUM Performance. Cost recommended changes RECOMMENDED 1.TLE evaluation reports/ change requests C1 C6 C2 C3 C4 04 COMPARE CANDIDATE CONFIGURATIONS A221 **DES/A22** change requests analysis data marketing and cost data selection design / = program Jesign rqmt's. data, model data, NODE test pue

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(A22 Glossary Continued)

Recommended Configuration

Documentation which covers the assessment of merit of each configuration and the rationals. Echind each assessment

System Definition

Complete description of the Preliminary Design of a particular system

Recommended Changes

Suggestions to alter or recollate the candidate configurations.

Manufacturing Cost and Schedule

Information on various manufacturing processes, hased on Conceptual Design data, to improve the ability to manufacture economically.

Verified System Definition

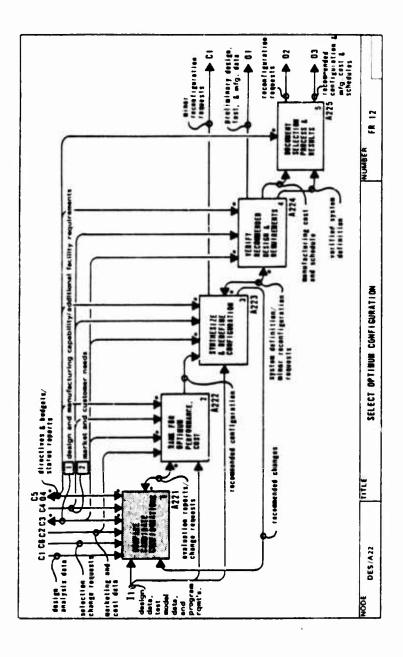
Includes layouts and detail drawings in 2 and 3 views which prove the feasibility of the design. Subsystem descriptions are also printed and drawn.

A221 COMPARE CANDIDATE CONFIGURATIONS

Box 1 – Uses change requests, program requirements, and information from Conceptual Design and test models to establish comparative parameters and standards. This is accomplished by determining a set of criteria against which judgments can be formed for the particular program. The major parameters, such as takeoff and landing requirements, range, speed, maneuverability, loiter capability and payload, are broken down into weight, thrust-to-weight ratio, engine cycle, wing loading, and wetted surface. Moreover, standards are developed for a range of achievable values for each parameter.

Box 2 – Utilizes applicable parameters, standards, and ranking values from box 1, recommended changes, and other information from Conceptual Design to conduct trade studies. In this activity, a matrix of design trades is developed where the system parameters are individually varied to determine the sensitivity of each on the candidate configurations.

Box 3 — Employs the requirement sensitivity matrix from box 2 as well as data relating to Conceptual Design to evaluate and assess the comparison results and present the findings in comprehensive



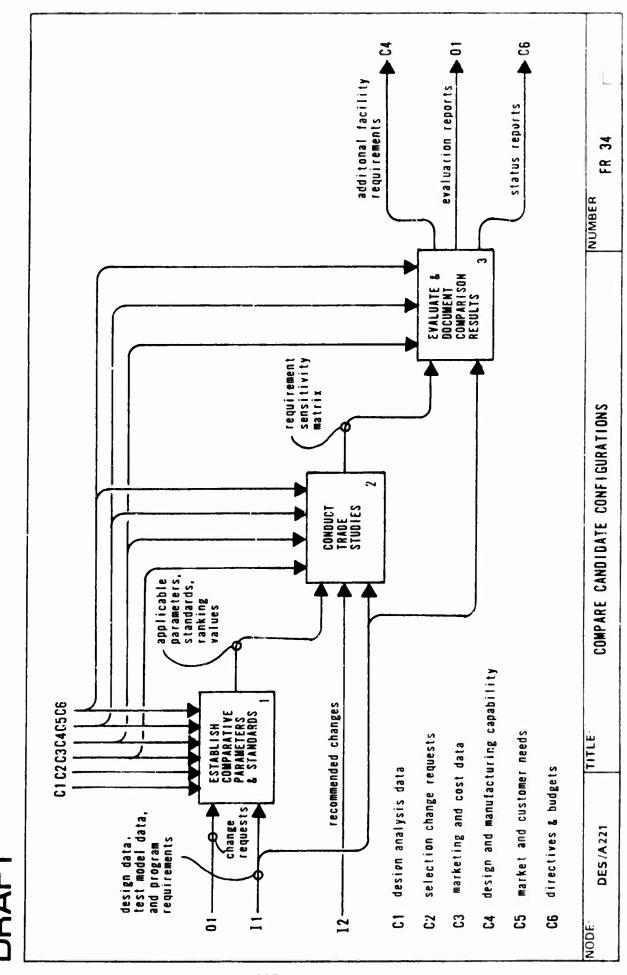
evaluation reports. The reports are adequate to conduct cost-effective analyses.

Glossary

Applicable Parameters, Standards, and Ranking values

Applicable parameters are selected design and performance parameters based on system requirements. They are used

for further refinement to the design/development process; design standards are developed to assist in achieving the established optimum goals; ranking values dealwith the reviewing of the candidate configurations to select the final design concept which will proceed into the Detail Design phase.



Requirement Sensitivity Matrix

Depicts alternate design approaches that are all able to meet program technical objectives. It also illustrates the potential impact on each alternative when exposed analytically to the applicable performance criteria.

A222 RANK FOR OPTIMUM PERFORMANCE. COST

Box 1 = Uses evaluation reports, proceptual Design and test models in updating effectiveness models which are to relate to the specific program under consideration.

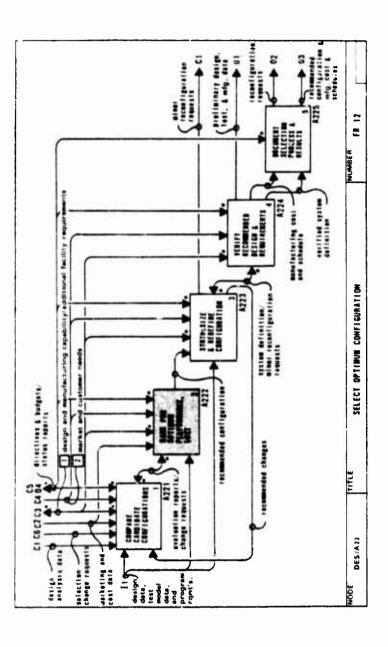
Box 2 = Applies the same data used by box 1 to conduct effectiveness analysis on candidate configurations and systems subject to the revised models. Any recommended model changes are sent back to the first activity.

Box 3 – Utilizes design–to–cost, cost/ effectiveness life cycle costs, and figures of merit from box 2 as well as additional data in documenting the significant results of the analysis in identifying the most promising concepts as well as the rationale for rejected concepts.

Glossary

Revised Models

Used in the design process to formulate concepts and are corrected to incorporate requirements peculiar to the program under consideration. As a result, alternate concepts which are capable of meeting



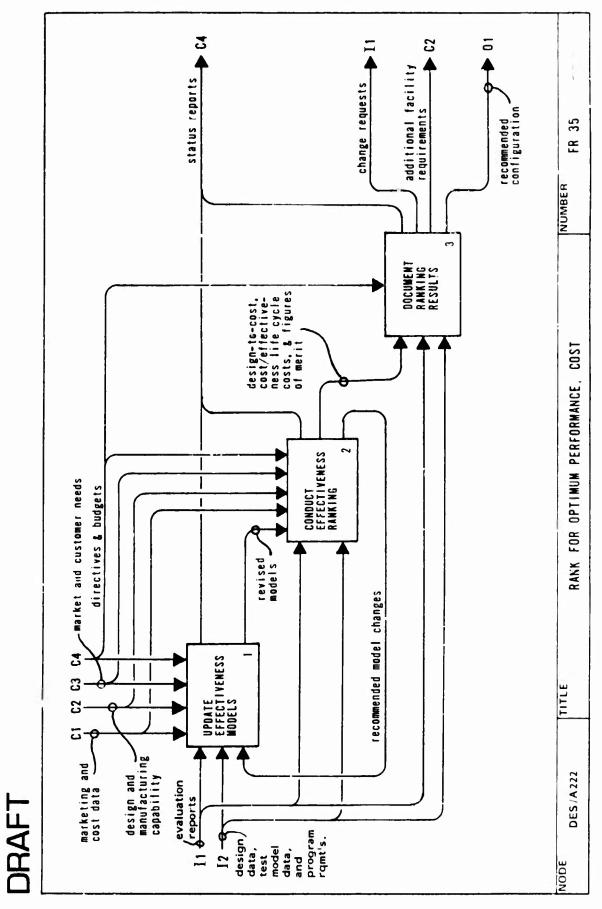
program technical objectives are established.

Recommended Model Changes

Evolve as a result of the selection process to arrive at an optimum configuration. They are incorporated into the effectiveness models to further enhance their capability as useful tools in the design process.

Design to Cost/Cost Effectiveness Life Cycle Costs, and Figures of Merit

Criteria used in the reviewing of candidate configurations to determine if the design will satisfy program technical requirements and is within anticipated costs prior to committing to the Detail Design phase.

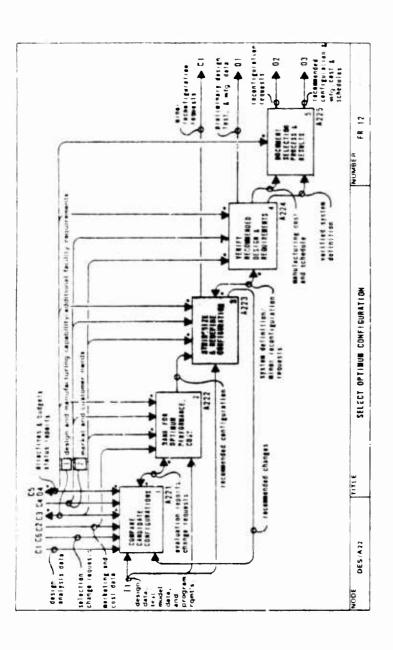


A223 SYNTHESIZE AND REDIFTINE CONFIGURATION

Box I Uses minor reconfiguration requests, program requirements, and Conceptual Design and test model information to review and organize data. In this activity, the tasks necessary to produce an optimum product development are determined. The task assignments and data are provided to the responsible groups for accomplishment.

Box 2 Utilizes the results of box I as well as other information to perform synthesis and resizing. This is accompished by scaling geometry, weight, and propulsion characteristics or the combination of parameters that have been dictated by effectivenes analysis of optumum parameter values.

Box 3 - Employs the evaluation results from box 2 and information from Conceptual Design to assess intrasystem and inter-system compatibility. This involves an in-reased depth of investigation to assure agreement between structures and subsystems as well as among all subsystems. Major equipment relocations, penalizing arrangements, or irreconcilable conflicts are iterated to provide solutions. In addition, recommended changes are sent back to box 2 if the resizing is beyond scaling taws.

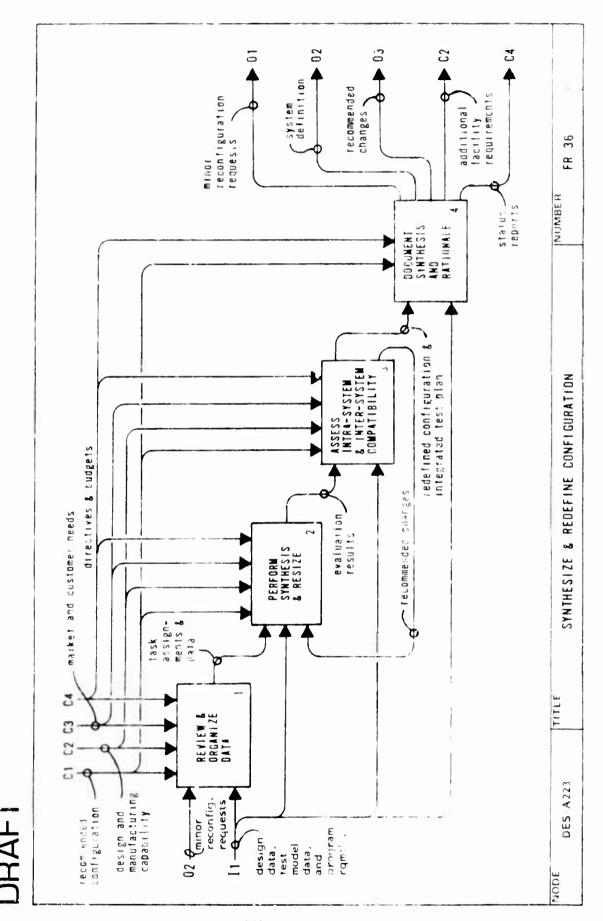


Box 4 – Applies the redefined configuration and integrated test plan from box 3, in addition to other information, to document the results of the configuration redefinition as well as the rationale for rejected concepts based on the recommendation, directives, and budgets. Minor reconfiguration requests and recommended changes are iterated for solutions.

Glossary

Task Assignments and Data

The data or information source of everything needed to perform the design job delegated. The Project Engineer provides the data, which includes preliminary designs, corporate and federal directives, design philosophy, schedules, and production interfaces, to the assigned Design Engineer over each portion of the project.



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Evaluation Results

of the merit of each candidate configuration as well as the rationale behind each Documentation covering assessment evaluation.

Redefined Configuration and Integrated Test Plan

concepts. This is accomplished by applying more advanced analytical methods to the design problem in order to achieve a lected design; the integrated test plan is procedures associated with the total test opment and testing and continuing through acceptance flight tests prior to est plan is developed following the com-The configuration is redefined by further analyzing requirements based on data derived during the formulation of higher degree of confidence in the secomprised of the approach, scope, s.hedules, requirements, test objectives, and program beginning with the initial develdelivery to the customer. The integrated eletion of the design selection process.

A224 VERIFY RECOMMENDED DESIGN AND REQUIREMENTS

Box 1 – Uses the system definition requirements to update the integrated test plan. This involves the analyzing of revised drawings and data which depict changes in the configuration and performance characteristics of equipment/subsystems to determine the extent (type of verification and sequence) of impact on the test plan. Subsequent revisions to the plan are prepared as required.

Box 2 – Utilizes the updated test plan from box I as well as the system definition in the compiling of test results and completing the required tests. The activity consists of gathering and organizing the data obtained during the various phases of testing and analyzing the information in order to deterine the success/failure criteria before proceeding with the next step in the test sequence. Inconclusive or incomplete results are identified and reverified.

Box 3 – Applies the test results from box 2, the test plan from box 1, and the system definition to compile analyses. This is comprised of the gathering, organizing, and reviewing the examination results from all phases of the test program to verify that sufficient quantitative and

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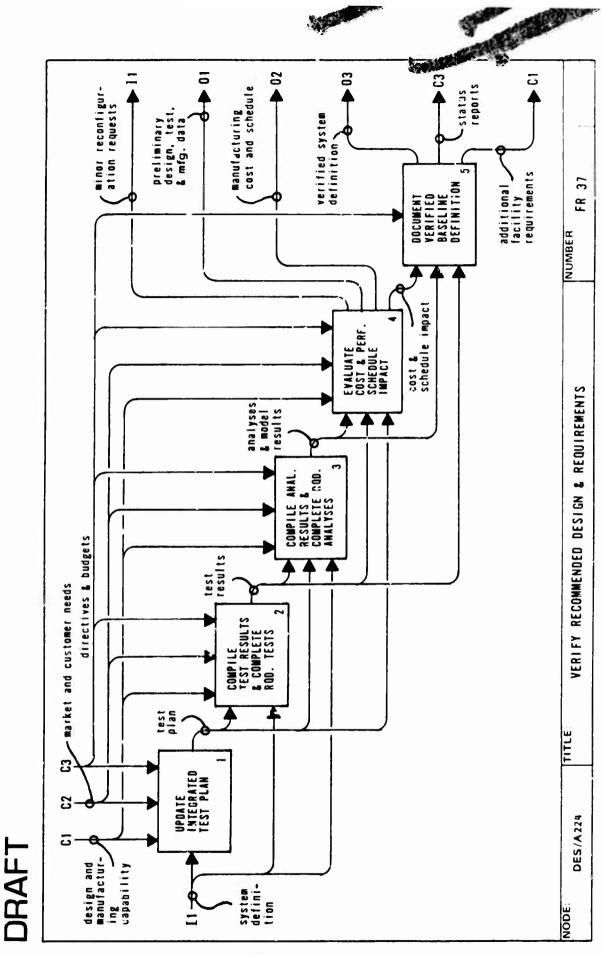
(101, 100, 100) 12 #1114 miller montociaving cast ditional facility SELECT OPTIMUM CONFIGURATION Since sectionalism design and manufacturing capability add 12 12 3K 18L1 dincilent & budgett. recommended configuration. 4222 recommended changes TITLE CI CECTC3 CA 64 CAMP | GUALT | DW1 releation report DES/A22 (1 Santa Liber mineties -

qualitative data are present, as well as to demonstrate that each design requirement is validated. As in the second activity, any inconclusive or incomplete results are identified and reverified.

Box 4 – Employs the analyses and model results from box 3, the test results from box 2, and the test plan from box 1 in evaluating the cost and performance schedule impact. This assesses the demon-

stration and validation program to determine its adequacy to verify performance requirements as well as checking to see that it's within cost and schedule limits and test facility capabilities. In addition, risk analysis is performed to appraise the adequacy of the verification results and the plan for proceeding with the program.

Box 5 – Uses the cost and schedule impact from box 4, the analyses and



(A224 Continued)

model results from box 3, and the test results from box 2 to provide the documented verified baseline definition subject to directives and budgets.

Glossary

Test Plan

A narrative description of the test program from the awarding to completion of the contract. It delineates the total test program, including test schedules and accept-reject criteria, which the contractor will conduct in the development and verification of the design and test requirements for the item being depicted. In addition, the type of verification is defined. Examples are inspection, demonstration, analysis, and tests.

Test Results

Consist of quantitative and qualitative data sufficient to show whether or not each test requirement was satisfied.

Analyses and Model Results

Analyses results consist of the end products from examination of tests. They are used to verify that the test requirements have been met; model results are comprised of analytical data from mathematical or simulation computer models.

Cost and Schedule Impact

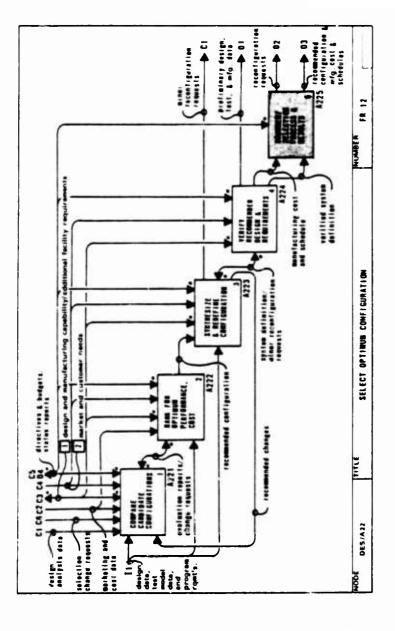
Composed of cost and schedule status data resulting from a more verified design. The accumulation of the program data develops the cost and schedule assessments which are then reconciled with marketing and program budget information.

A225 DOCUMENT SELECTION PROCESS AND RESULTS

Box 1 Uses the manufacturing cost and schedules and the verified system definition to assemble the ranking methods and results. This consists of collecting and organizing the data used for rating each configuration and the rationale used to accomplish the tasks. The information is arranged to anticipate subsequent program or system changes which may reverse decisions.

Box 2 — Utilizes the ranking methods and results from box I as well as other information to assemble the verification methods and results. In this activity, the data used for verifying design requirements and the rationale used to establish the validations methods are collected and organized.

Box 3 — Employs the verification methods and results from box 2, the ranking methods and results from box 1. and additional information as documentation in a form and format suitable for continued work.



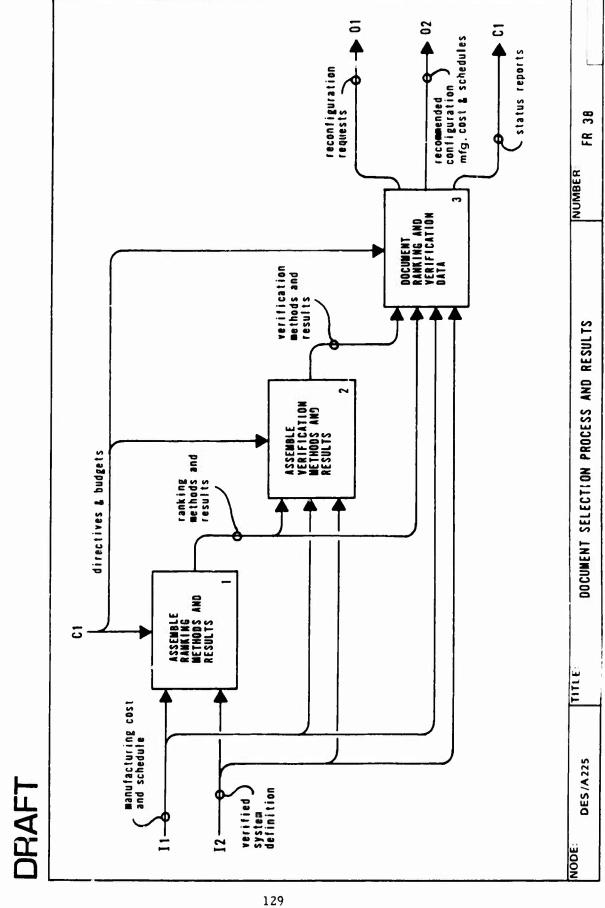
Glossary

Ranking Methods and Results

Data describing the rating of candidate configurations and the means as to how the ratings were accomplished.

Verification Methods and Results

Data describing the verification of design requirements and the means as to how the validation was accomplished.

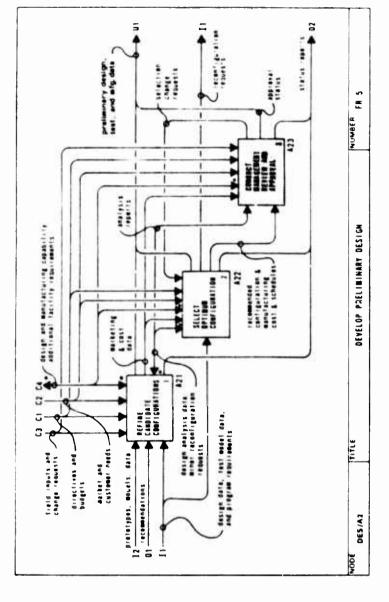


A23 CONDUCT MANAGEMENT REVIEW AND APPROVAL

Box I Uses analysis reports, the recommended configuration, and manufacturing costs and schedules to relate program management procedures and methods to the complexities of the candidate design. This includes adaptation of the decision control process and design reviews, data management and technical communication, work authorization process, cost and schedule control system, and the implementation of modified procedures.

Box 2 – Utilizes the same data as box 1 to evaluate the financial impact subject to recommended program controls from the first box. This activity assesses the influences of the selected configuration on the financial status. It considers the cost data base and allocations, alternate sources of funding, teaming arrangements. follow—on potential, market research, product variations, competitive capability expansion, capital improvements, return on investment, and documentation thereof.

Box 3 – Employs the financial impact report and other data to approve the configuration for detail design. This is accomplished by reviewing all aspects of engineering, management, finance, marketing, and manufacturing in relation to each



other and the design configuration. In addition, the activity makes a commitment to begin the Detail Design phase and prototype design and testing.

Glossary

Recommended Program Controls

Recommended or tailored program control systems adapted to the particular development project.

Financial Impact Report

Document relating the selected configuration to the financial considerations.

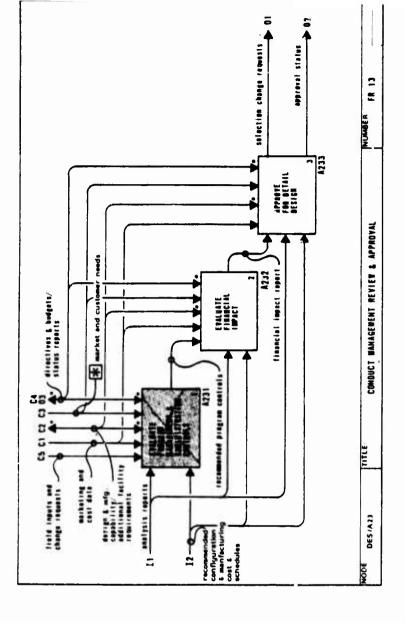
5 02 selection change requests approval status NUMBER A233 APPROVE FOR DETAIL DESIGN CONDUCT MANAGEMENT REVIEW & APPROVAL * market and customer needs A232 financial impact report EVALUATE Financial Impact directives & budgets/ status reports recommended program controls -43 CS -A231 EVALUATE PROGRAM MANAGEMENT & ADMINISTRATION CONTROLS RECOMMENDED 23 ວ TITLE S design & mfg. capability/ additional facility marketing and cost data analysis reports field inputs and change requests requirements DES/A23 configuration | 8 manfacturing recommended schedules П cost & NODE

Box 1 – Uses analysis reports, the recommended configuration, and manufacturing cost and schedules to adapt the existing procedures which are utilized by the Management for making decisions and resolving issues and problems (including new requests from customers after the configuration is recommended). In addition, it reconciles the methods and criteria used by the Change Board, Configuration Review Board, and Design groups in preparing and conducting design reviews, design changes, and customer design reviews, quirements of a peculiar nature.

Box 2 — Utilizes the same information as box 1 to adapt data management and technical communications. This activity reconciles the methods by which data is administered, maintained, and made available and accessible to the Design Engineer, Design groups, Manufacturing groups, outside concerns (vendors), and Management.

Box 3 — Employs the aforementioned information in box 1 to reconcile the work authorization process, which is comprised of the methods and procedures used in the delegating of assignments. Moreover, resources are administered and controlled.

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Box 4 — Applies the resources management from box 3 along with other information and adapts the mechanisms and tools used to perform such functions as cost control, schedule control, monitoring, and developing workforce reports.

Box 5 — Uses the tailored procedures and controls, the end product of the first 4 activities, as well as additional information, to develop and put into effect the

modified procedures. These provide adequate tools for program management and administration.

Glossary

Resources Management

Determinations and instructions concerning the control of facilities, equipment, and tools; which will be needed to

5 additional facility require-ments 2 2 recommended program controls status) 39 2 FORMALIZE & IMPLEMENT TA!LORED PROCEDURES 4 NUMBER tailored procedures & controls EVALUATE PROGRAM MANAGEMENT AND ADMINISTRATION CONTROLS ADAPT COST & SCHEDULE CONTROL SYSTEM resources management ADAPT WGRE AUTHORIZATION PROCESS market and customer needs ADAPT DATA MANAGEMENT & TECHNICAL CUMBUNICATION directives and budgets design 6 mfg. capability TITLE field inputs C1 C2 C3 C4 C5 L change requests IDAPT DECISION PROCESS & DESIGN **DES/A231** DRAFT Marketing & cost data / I2 - I configuration & mfg. cost schedules II — III — analysis reports NODE

(A231 Glossary Continued)

do tasks in accordance with the respective work authorization process for a given program.

Tailored Procedures and Controls

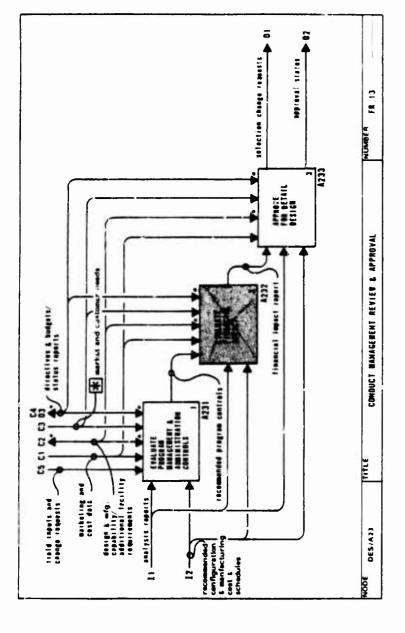
Procedures and centrols adapted to meet the needs of the respective program; whether the program is for a manufactured product, or a recommended configuration.

Box 1 – Uses analysis reports, the recommended configuration, and manufacturing cost and schedules in establishing the cost data base and allocations. This is accomplished by formulating a targeted cost area or baseline for the configuration based on the work breakdown structure and on parametric extrapolations.

Box 2 — Utilizes the results from box 1 along with additional information to determine alternate means of funding for the design as a substitution of, or addition to, the original funding source. Examples of these sources include government and commercial contracts, funding from own company, subcontracts, bank loans, and teaming arrangements with other corporations.

Box 3 – Applies the cost data and work breakdown structure allocations from box 1 and other information in estimating the follow-on potentials. This involves examining the possibilities of additions to, or variations on, the product, based on an analysis of future market trends, as well as from a financial standpoint.

Box 4 - Employs the candidate product variations from box 3 as well as other data in estimating the expended competi-



tive capability. This consists of examining the present and future resource requirements needed in order to equitably compete for future design contracts. The resources include facilities, equipment, the availability and skills of the workforce, and tooling needs. Reliance is also made on short-, mid-, and long-range planning.

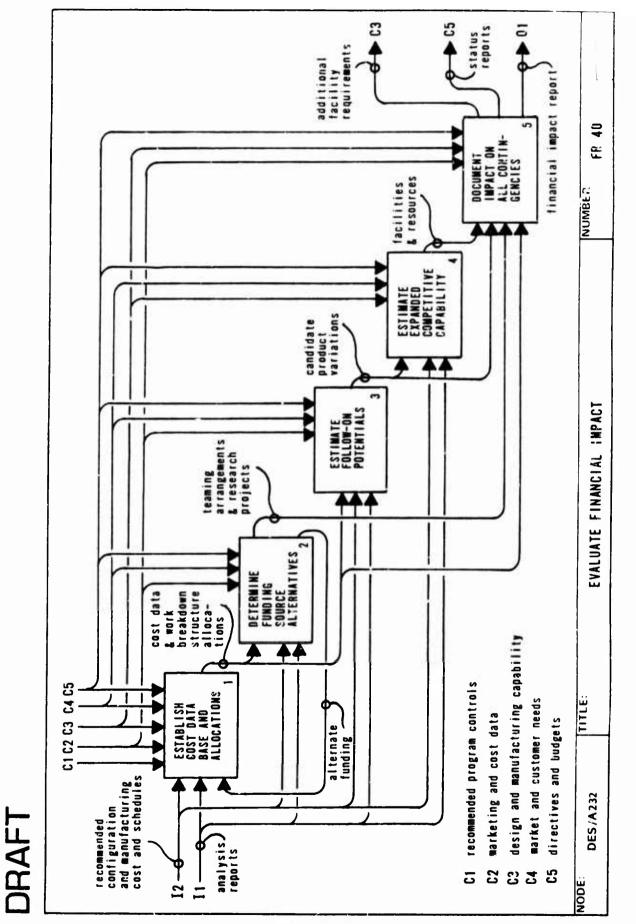
Box 5 - Uses the facilities and resources from box 4, the results from

the first 3 activities, and data applied in box 1 to document the financial impact on the recommended configuration.

Glossary

Cost Data and Work Breakdown Structure Allocations

The cost data shows the estimated price of the configuration; the work break-



(A232 Glossary Continued)

down structure allocations illustrate the specific tasks required for the program and the amount of time and money that will be expended for each task.

Teaming Arrangements and Research Projects

Teaming arangements are used when the company chosen to produce the design does not have enough resources, time, etc., to perform the work requirements. The firm reviews its own specialty and strength (as compared to other candidate companies), financial status, and workforce availability. As a result, the company in question subcontracts various tasks to one or more outside concerns based on specialty, availability, and capability.

Alternate Funding

Substitute of, or addition to, the original funding source.

Candidate Product Variations

Illustrates the probable variations to the product.

Facilities and Resources

Determines the facilities, workforce, equipment, and tools needed to keep the company in a competitive position.

A233 APPROVE FOR DETAIL DESIGN

Box 1 — Uses financial impact reports, the recommended configuration, manufacturing cost and schedules, and analysis reports to validate that the system meets the defined mission criteria and requirements and is cost effective.

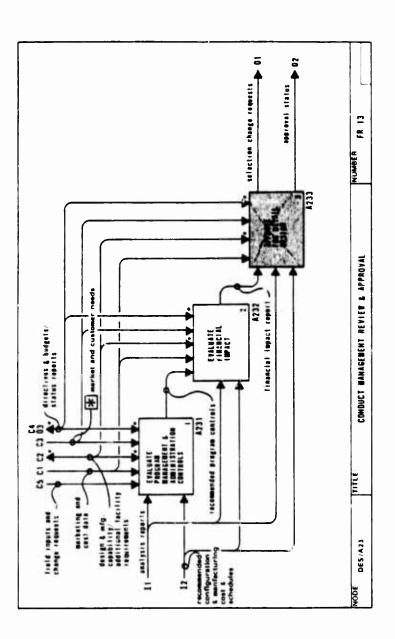
Box 2 – Utilizes the same information as box 1 to confirm the validity of the configuration criteria and requirements to support affirmative recommendations.

Bex 3 – Employs the aforementioned data in box 1 to verify the validity of cost to systems and producibility considerations.

Box 4 — Applies the data specified in the first activity and validates that the probable risks to the program are acceptable. In addition, the function confirms the plan for minimizing the hazards' impact as well as the impact of unforeseen risks.

Box 5 – Uses the data employed by box 1 to confirm that the cost objectives and program management plan are realistic and that the design to be produced is affordable.

Box 6 — Reviews the mission needs, demonstration, validation, trade-offs, producibility, risk planning and alternates, cost



objectives, and program management plan confirmations to obtain final approval of the recommended configuration. The configuration will then be transmitted to Detail Design.

Glossary

Mission Needs Confirmation

Validates the definition and cost

effectiveness of the mission criteria and requirements.

Demonstration and Validation Confirmation

Confirms the validity of the configuration criteria and requirements. Examples include the validation of performance testing, components testing, mock-ups, and simulations.

(A233 Glossary Continued)

Trade-offs and Producibility Confirmation

Verifies the validity of cost to systems as well as producibility considerations.

Risk Planning and Alternates Confirmation

Confirms the acceptability of probable risks and the plan for minimizing their impact as well as recognizes the possibility that unforeseen risks may occur.

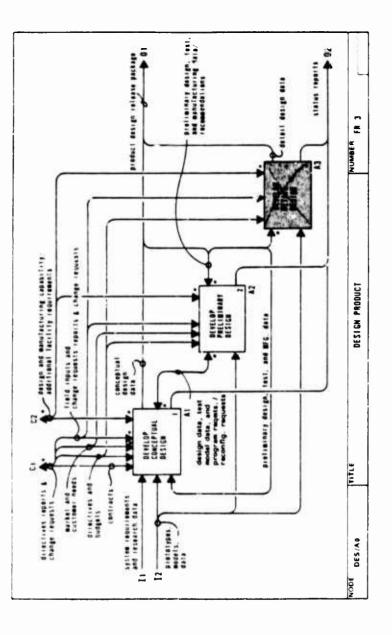
Cost Objectives and Program Management Plan Confirmation

Validates that the design to be produced is affordable and that the cost objectives and program management are realistic.

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A3 DE VELOP DE TAIL DE SIGN The "Develop Detail Design" activity occurs when the Preliminary Designs have explored representative design areas to a depth where there are no significant problems, mysteries, or voids remaining; in other words, every detail part, assembly, and subassembly is designed in its entirety. When the risk of design changes is small, and the market prospects are high. Management decides on the "go ahead." and the product Detail Design commences.

Box 1 - The information from prototypes, models, preliminary design, testing and manufacturing is used to investigate, design, and document with layouts all of the task areas to the depth that there are no unknowns. The layouts are then complete enough for drafting personnel to use as a guide or pattern to produce either a detail drawing or detail data to completely describe the part to be fabricated. Box 2. Uses the recommended design layouts from Box 1 and other information to produce formal detail designs and data that will ultimately be used to direct Manufacturing in fabricating and inspecting the article and to show or prove to the customer what he is receiving. If there are problems, reviews and corrections are made to the detail design in Box 1.



Box 3 — Utilizes the detail drawings and data from Box 2 in addition to other information for the purpose of obtaining design approval, releasing the layout and detail design information, and making periodic reports of the release status. Procedural problems are fed back to Box 2.

Glossary

Preliminary Design Problems, Alternatives

Problems and alternatives that were uncovered, or suggested, during review from a detail design standpoint and must be reprocessed through Preliminary Design tasks.

02 5 status reports recommendations layout and detail design information detail design data - detail design ဖ **F** NUMBER A33 RELEASE Detail Design design | recommendations preliminary design problems, alternatives DEVELOP GETAIL DESIGN detail drawings and data/ problems A32 field inputs & change requests PREPARE DETA: ... DESIGN recommended design A31 detail design problems and evaluations DESIGN LAYOUTS RECOMMENDED TITLE ayouts/ design & manufacturing capability/additional facility preliminary design, test, 6 mfg. data. directives & budgets requirements ~ DES/A3 prototypes, models, data 12 NODE

(A3 Glossary Continued)

Recommended Design Layouts/Detail Design Problems and Evaluations

(recommended design tayouts) Abbreing one of a family of parts with directions ems) Problems which arise during the preparation of detail drawings and data evaluations) Consist of the reviews of the detail and accuracy to guide engineers and drafting personnel in the preparation of formal detail drawings and information. Layouts may either be in detail representfor applying variables for other family members, or if unique, need only design completion to become a detail drawing or part description. (detail design probchanges can solve; they are of variation to espective problems and the possible viated drawings and data in sufficient that are of a nature that minor layout a concept rather than a concept change. inpact of the suggested layout revisions.

Detail Drawings and Data/Problems

Describe in detail the part to be fabricated so that any part made by one manufacturer will be identical (within specified tolerances) to that produced by another manufacturer. (problems) Comprised from the released detail design and data and are of a procedural nature. They include inconsistencies with advance material orders, production memos, and the drawing package.

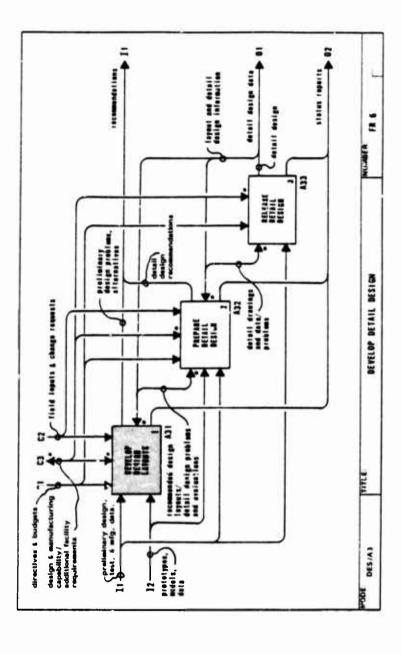
Layout and Detail Design Information

Consists of layouts and advance information which are used to inform Marufacturing of the scope of detail designs to come.

Box I – Applies the Detail Design problems and evaluations in accordance with other information to review the Preliminary Design layouts. This is done to construe the approved design and to plan for subsequent tasks, especially those requiring special emphasis or involving higher risks.

Box 2 — Utilizes the accepted designs form box 1, specific problems, and other data to analyze and refine the Preliminary Design layouts. The activity determines if the product configuration is geometrically correct, structurally sound, and producible within cost and schedule limits, manufacturing capabilities, and material availability. Any necessary alterations or problems which are uncovered through this refinement are fed back to box 1 for further review.

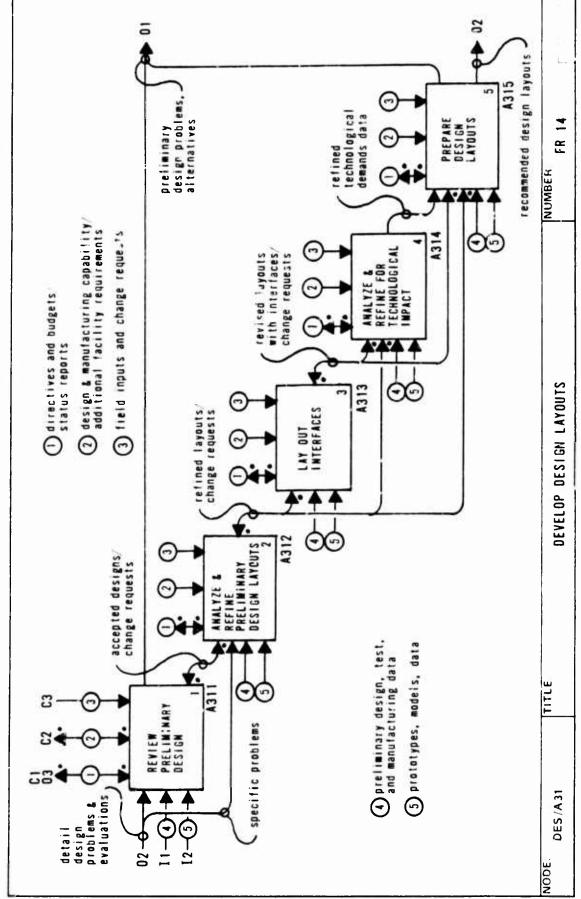
Box 3 – Applies the refined layouts from box 2 and data consisting of the subsystem equipment interface definition and the structures definition to expand the detail of the Preliminary Design layouts and information that explain and delimit the interfaces of the subsystems. Any changes to update the baseline or other problems from the interface investigations are fed back to box 2 for resolution.



Box 4 – Employs the output from box 2 and the revised layouts with interfaces from box 3 in order to analyze and refine for technological impact. The activity is characterized by analytic investigations by all of the technology sciences. The performance is reevaluated in respect to the recommended changes. If a significant loss of performance is disclosed, the activities in boxes 2 and 3 will have to be redone

Box 5 – The refined technole gical demands data from box 4 as well as the refined and revised layouts with interfaces from boxes 2 and 3 are used in the preparation of the design layouts. The activity is primarily one of documentation which results in a recommended package of design layouts and analytic substantiation of design solutions. Any requests for alterations to the layouts are fed back to the second and/or third activity respectively.

RECOMMENDED



Glossary

Accepted Designs

sign standpoint and found complete which has been reviewed from a Detail Deenough to commit to much further make up a data package These refinement.

Specific Problems

Problems which require unusual emphasis in particular areas.

Refined Layouts

sulting from the initial Detail Design review. The layouts form the baseline for Revised to incorporate the changes resubsequent investigations.

Revised Layouts with Interfaces

The layouts show locations, structural Define the integration of all the subsystems with each other and the structure. support, wire, tube, and duct routings.

Refined Technological Demands Data

semblage in respect to the changes made in the detail layouts. This information provides traceability for the design de-The technical performance analysis data package which revises the basic ascisions which were made in this phase and

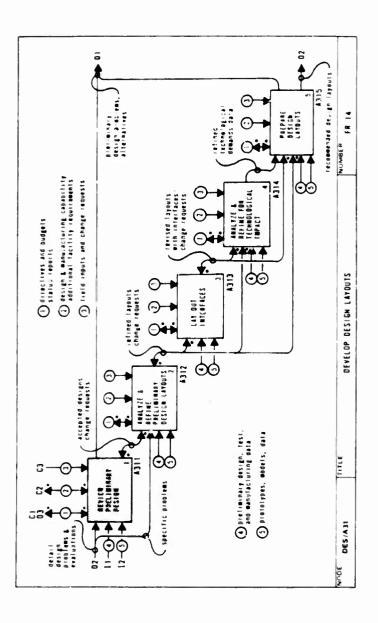
shows the trend toward meeting design and performance requirements.

A311 REVIEW PRELIMINARY DESIGN

Box i - Detail Design problems and evaluations, change requests, and Preliminary Design, test, and Manufacturing data are used to identify the Preliminary Design problem areas. This is accomplished by reviewing the information packages from a Detail Design standpoint to determine inadequacies and areas requiring special emphasis. In addition, plans are developed to achieve the desired objectives and to utilize the available capabilities in the schedule alloted for the tasks.

Box 2 = Utilizes the problem area definition from box 1 to identify the information required. This activity further refines the detail plans to make known specific information requirements as well as the means to acquire them within cost restraints.

Box 3 – Employs the information requirements from box 2 along with data from Preliminary Design, tests. Manufacturing, prototypes, and models to gather and create information. This involves assembling the needed data by various sources and means, and may include subcontractor or vendor participation, industry surveys, past performance, technology transfers, or internal development. In



short, the activity adds to the Preliminary Design data package supplemental and necessary information essential to evaluate the quality of the design for further detail breakdown.

Box 4 - Applies the candidate designs and data from box 3 to evaluate design alternatives. This provides for the assessment of all review information against Detail Design policies, procedures, capabilities, and regulations. It also stipu-

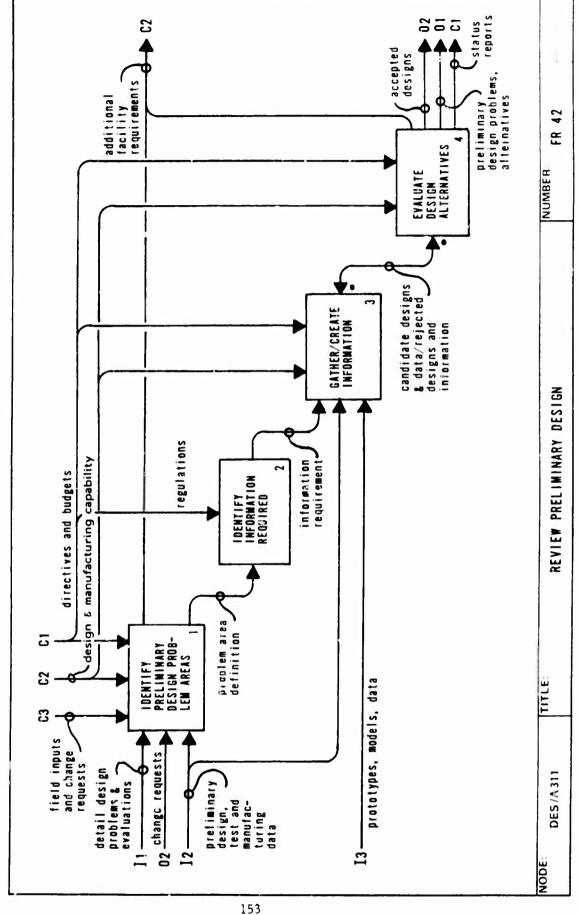
lates assurance that the data is accurate, complete, and ready for further refinement. Any rejected designs and information are returned to box 3, where they are recreated.

Glossary

Problem Area Definition

A breakdown of the task, identified by the review of the Preliminary Design

RECOMMENDED



(A311 Glossary Continued)

data, including the skills necessary to solve the problems.

Information Requirement

Consists of an identification of recognized data deficiencies in the Preliminary Design data package.

Candidate Designs and Data/Rejected Designs and Information

The candidate designs and data consist of the complete definition of possible designs under consideration and the information to support subsequent evaluations; the rejected designs and information are deemed unacceptable as a result of incomplete and/or inaccurate data.

A312 ANALYZE AND REFINE PRELIMINARY DESIGN LAYOUTS

Box 1 Coordinate information from Preliminary Design, tests, Manufacturing, prototypes, and models with the accepted designs. Also included are change requests and specific problems. This new data package is then analyzed from a Detail Design viewpoint to determine its suitability to accomplish refinement of the layouts. There may be requests for additional data.

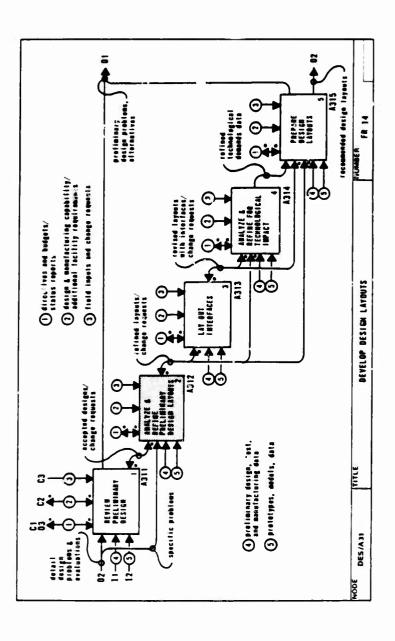
Box 2 — Utilizes the analyzed and coordinated data from box 1 along with other information to design layouts and their alternates.

Box 3 – Evaluates the revised layouts from box 2 clong with information from prototypes and models. This is done subject to governing policies and procedures. Particular emphasis is placed on the design's producibility within cost limits. Any requests for alterations are sent back to box 2.

Glossary

Analyzed and Coordinated Data

Data package reorganized and synchronized with applicable Engineering groups. The information is then exam-

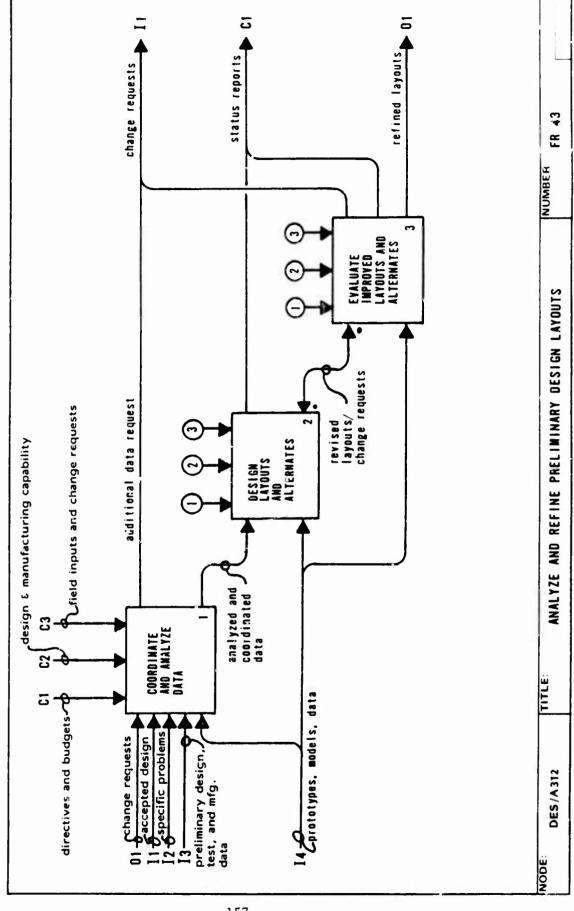


ined to determine its suitability for further refinement.

Revised Layouts

Reflect the results of the analysis and design.

RECOMMENDED



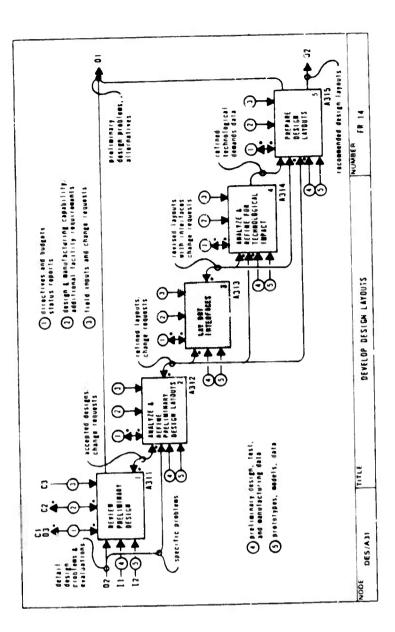
-

Box 1 Assembles and analyzes information from Preliminary Design, tests, and Manufacturing, as well as refined layouts and change requests, for accuracy and completeness. However, there may be requests for additional data.

Box 2 — Uses the analyzed data from box 1 to determine interfaces types and locations. In this activity, interfaces are identified for their particular investigations and plans are developed for their resolution. Requests for additional information are fed back to the first activity.

Box 3 — Utilizes the sketches and data from box 2 to develop the interface layouts. These define the results of interface investigations. There is a feedback to box 1 if more complete information is needed and to box 2 if there are any requests for alterations.

Box 4 — Employs the layouts with interface data from box 3 as well as information from prototypes and models to evaluate and refine the interface layouts in order to determine if the most effective solutions in respect to cost and performance were achieved. Recommendations made to correct such deficiencies are sent back to boxes 2 and 3.



Glossary

Analyzed Data

Screened and examined data which will be used to determine interfaces.

Sketches and Data

Directions and plans to accomplish the layouts.

Layouts with Interface Data

Design layouts with substantiating or explanatory information depicting interface solutions.

5 5 revised layouts with interfaces change requests reports 44 0: change requests NUMBER EVALUATE AND REFINE INTERFACE LAYOUTS request for additional data layouts with interface data (2) design & manufacturing capability (3) field inputs and change requests (i) directives and budgets DEVELOP Interface Layouts santches, data LAY OUT INTERFACES DETERMINE INTERFACES TYPES AND LOCATIONS change / requests analyzed data RECOMMENDED COLLECT AND ANALYZE BATA TITLE prototypes, models, data change requests. **DES/A313** request for additional data preliminary refined test, & mfg. gata design. NODE

REFINE FOR TECHNOLOGICAL IMPACT

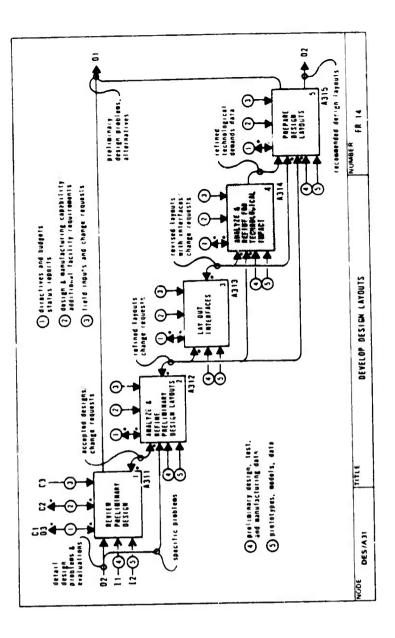
Jox 1 - Assembles revised layouts with interfaces, refined layouts, and information from Prelitrinary Design, tests, Manufacturing, prototypes, and models to perform specific analyses on those areas or equipment requiring special emphasis or involving higher risks. These analyses are usually directed to the use of new or unique materials, processes, or concepts. There may be a request for additional data.

Box 2 — Utilizes the specific analysis data from box I as well as specific test information to examine external systems or loads.

Box 3 – Uses specific analysis and external systems data to perform internal systems, i.e., loads and stress examinations. If any information needs to be modified, it's fed back to box 2.

Box 4 — Applies information from internal and external systems as well as specific analysis in order to examine the interface between the structures and subsystems. The need for iterative data is fulfilled by box 3.

Box 5 — Evaluates and summarizes the information from the specific analysis, interface, and external and internal



systems in order to assess the impact on the design.

Glossary

Specific Analysis Data

Information from the examination of areas requiring particular emphasis or involving higher risks.

Specific Test Data

Information from the results of particular, preliminary tests.

Schedules

Display the name of the person required to perform particular tasks as well as the due dates for the assignments.

change 5 504 reports request for additional status data refined technological demands data 45 EVALUATE FR NUMBLA inter face data PERFORM Interface Analyses ANALYZE AND REFINE FOR TECHNOLOGICAL IMPACT - critical design conditions systems internal $\mathcal{A}_{\mathsf{design}}$ directives, regulations ϵ schedules $^{\flat}$ က PERFORM INTERNAL SYSTEMS ANALYSES iterative data design & manufacturing capability external systems data EXTERNAL SYSTEMS ANALYSES PERFORM iterative data specific analysis data RECOMMENDED TITLE 3 COLLECT & ANALYZE DATA specific test data \mathbb{S} revised layouts with interfaces refined layouts design, test, and MFG, data prototypes, models, data prelimina: y DES/314 ວ field inputs directives / and change requests]] 7 12 17-NODE

(A314 Glossary Continued)

Critical Design Conditions

The absolute minimum requirements needed for the performance of the product.

External Systems Data

The external loads information.

Internal Systems Data

The internal loads and stress information.

Iterative Data

Information which is modified in the analyses of systems.

Interface Data

The connected structures and systems information.

Box I Prepares the basic product layouts from Preliminary Design, test. Manufacturing, and refined technological demands data as well as the refined layouts.

Box 2 Utilizes the end product from box 1, the refined technological demands data, and the revised layouts with interfaces in the preparation of the product interface layouts.

Box 3 — Uses the data from prototypes and models, the results from box 2 to assure that compatibility exists and to verify that all results of the layout development are evaluated and found acceptable for the preparation of the Detail Design layouts.

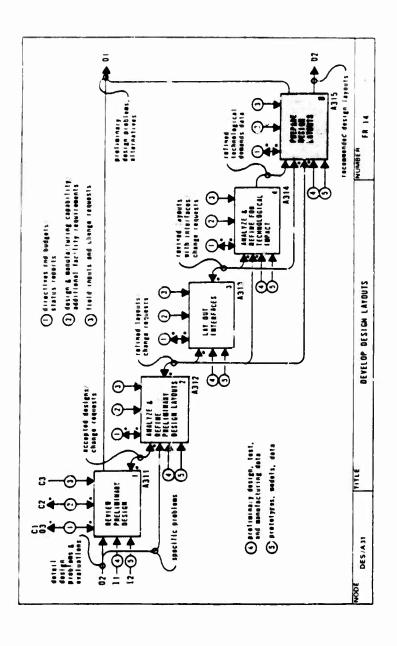
Glossary

Drafting Requirements Manuals and Design Manuals

Detailed descriptions of the procedure for preparing drawings and data.

Basic Jayouts

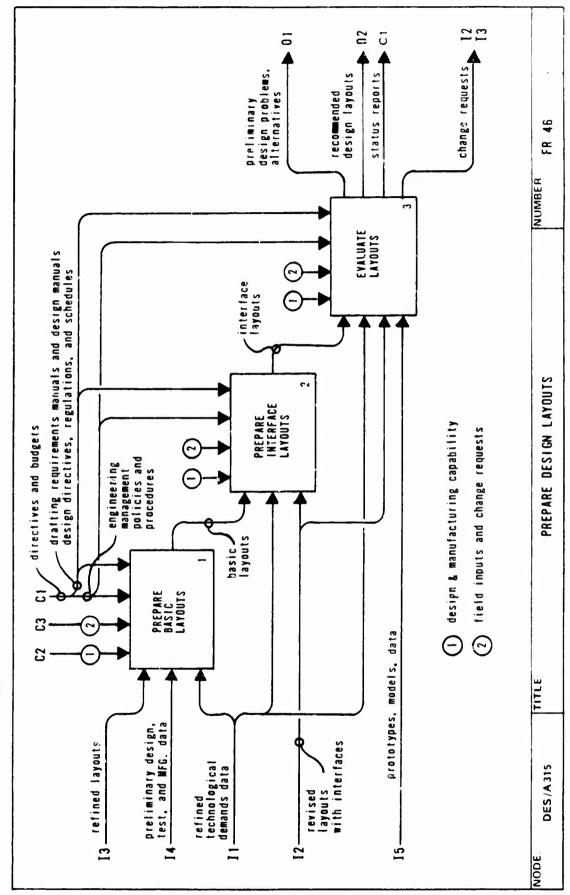
Abbreviated drawings and data in sufficient detail and accuracy to guide Engineers and drafting personnel in the preparation of formal detail drawings and information.



Interface Layouts

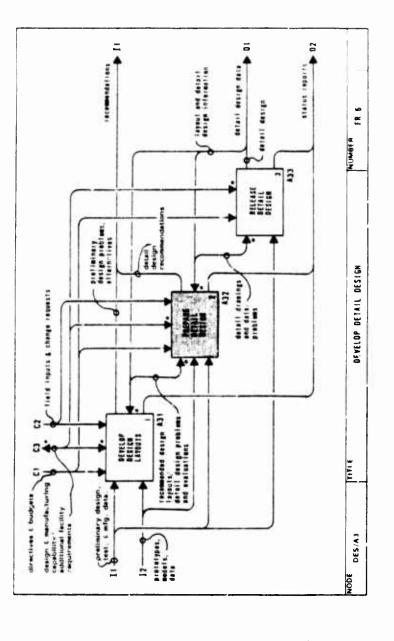
Drawings and data depicting interface conditions.

RECOMMENDED



Box I The recommended design layouts, problems, and other information are used to provide the formal media (drawings and information) which define the detail part(s). The drawings and data are then sent to Engineering and Manufacturing for review.

Manufacturing to substantiate that the The review for form is primarily contions). The review for function includes models, Preliminary Design, tests, and form, fit, and function are acceptable. cerned with size and shape (installation and access). The review for fit concentrates on the interfacing of subsystems and structures (attachments and correcthe purpose or use of the part, the effectiveness of its performance, weight, strength, and useful life, and the performance as applied to integrated logistic support, test engineering, production engineering, safety engineering, electromag-Any problems stemming from this activity Box 2 — Reviews the recommended design layouts, the detail drawings and nerring, transportability, reliability and netic compatibility and standardization. data, and information frem prototypes, maintainability engineering, value engi are fed back to box 1 for corrections.



Box 3 – Applies the same data used by box 2 and reviews the Detail Design to substantiate that the part is efficiently producible within established constraints. Producibility includes cost, ease of manufacture, availability of processes, assembly or installation, and skills and training Problems deriving from this activity are rectified in box 1.

Box 4 – Employs the detail drawings and data from box 1 and advance Detail Design information from boxes 2 and 3 to finalize the drawings and data. The activity makes sure that the drawings and information are completed to the degree that they give sufficient and comprehensive data to build, check, and install the part(s); i.e., parts produced by any Manufacturer are identical. This also includes geometry, materials, tolerance, part func-

5 ₩ 03 ▶ 02 recommendations status reports detail drawings & data info detail design problems and evaluations A324 detail drawings and data FINALIZE DRAWINGS & DATA œ additional facility requirements, NUMBER A323 REVIEW FOR PRODUCIBILITY advance detail design information problems from producibility reviee DEVELOP DETAIL DESIGN -field inputs & change requests design & manifacturing capability A322 REVIEW FOR FORM, FIT. & FUNCTION preliminary design, test, & mfg. data detail drawings and data A321 S PREPARE Detail Dwgs. And data recommended design layouts function problems from TITLE 29 prototypes, models, data revies. 5 directives & budgets **DES/A32** 02 problems DRAFT 12 12 NODE

(A32 Continued)

tion, and processes to be used. Advance material orders and work statements are corrected, the status of the task is reported, and all of the information is updated and gathered in an identified package ready for release.

Glossary

Detail Drawings and Data (unreviewed)

Used in reviewing for form, fit, function, and producibility. They are not finalized.

Advance Detail Design Information

Data presented to other Design disciplines and Manufacturing groups (from their requests or need to know) to coordinate and familiarize all concerned of what the final design will probably be and to expect feedback where conflicts or serious objections may exist.

Problems From Form, Fit, and Function Review

Problems with the size, shape, interfacing subsystems, structure, purpose, and effectiveness of the part (from the design information).

Problems From Producibility Review

Problems with the cost, ease of manufacture, and assembly or installation of the part (from the design information).

A321 PREPARE DETAIL DRAWINGS AND DATA Box I — Uses the recommended design layouts, data from prototypes, models, Preliminary Design, tests, and Manufacturing, and problems, including those from the form, fit, and function review, in the planning of the drawings and data forms, which are devised to facilitate their preparation and to be the most satisfactory for production methods to be used.

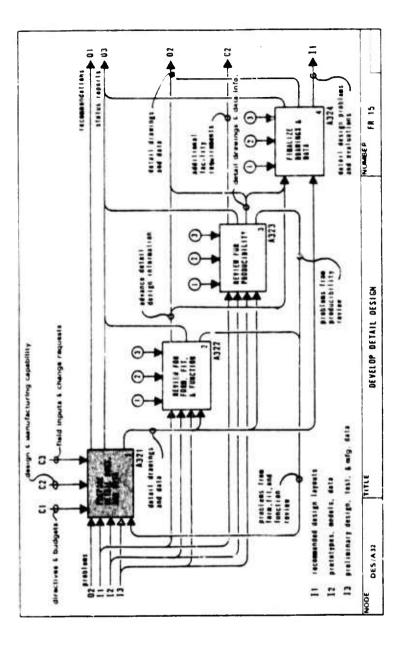
Box 2 — Utilizes the accepted layouts and plan for data display from box 1, in addition to other information, for the preparation of the Detail Designs.

Box 3 – Employs the Detail Design to distribute the unreleased drawings and data. These are sent for review and comments to Engineering staffs and Production departments who are involved with, or who have expertise and background on, the detail part of similar detail parts in all aspects of design, function, materials, usage, and fabrication.

Glossary

Accepted Layouts and Plan for Data Display

Accepted layouts are those, which after review, appear to answer all of the

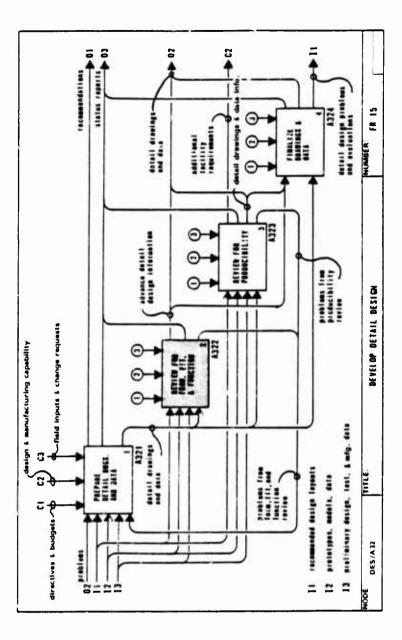


questions drafting personnel might have in preparing a formal detail drawing of the design; the plan for data display is used for the arrangement of the information and depicts the medium on which it is presented, such as vellum and dimentionally stable mylar

Box 1 – The envelope drawings and mock-up results are reviewed. This is accomplished by employing drawing layouts and checking and mock-up demonstrations to evaluate the shape of the product to be installed in its intended location. Also included in the activity, is the capability to remove and replace the product for maintenance purposes or adequate clearances for "in-place" inspections and maintenance. Discrepancies are returned for solutions.

Box 2 — Reviews the physical subsystem interface requirements. This is done by evaluating the compatibility of the product design with other attaching parts. It includes securing the product to matching structure or other parts, connecting the product to power, such as electrical, and assuring that the product is congruous with the intended environment.

Box 3 – Reviews the performance test and analysis results of the product to determine that it will function as intended. It also evaluates the degree of compliance to requirements.



Glossary

A ceptable Shape

The positive determination that the form of the product design meets the criteria necessary to allow for installation and access.

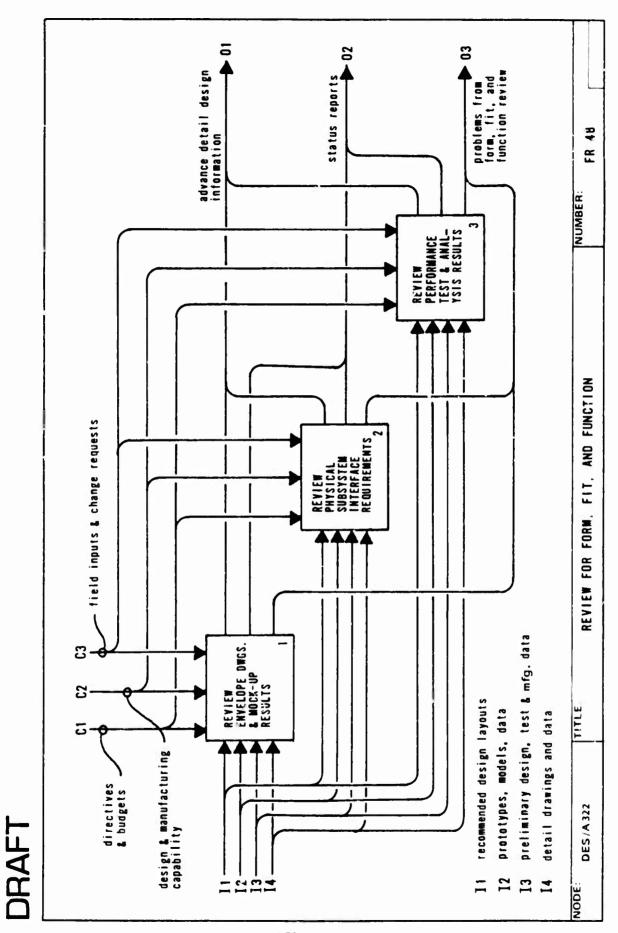
Acceptance Interface

The positive determination that the product design meets compatibility cri-

teria to allow for the product to be secured and connected to other subsystems or structures.

Acceptable Functional Interchangeability

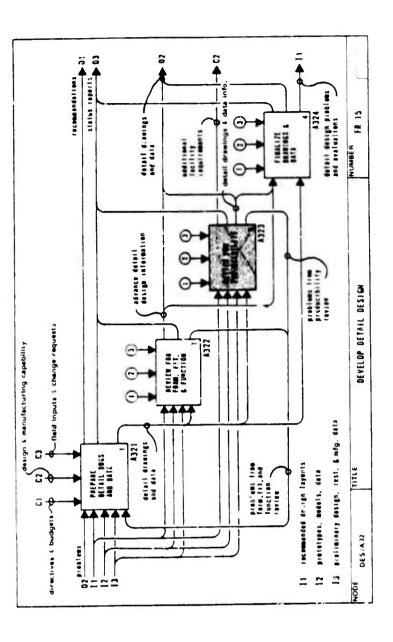
The positive determination that the product design has performed as defined by the design and performance specifications.



Box I Reviews the capability to produce. This is accomplished by evaluating the producibility analysis, the transformation of engineering inputs into system effectiveness and trade studies, and the consideration of material, tools, est equipment, facilities, skills, and training which support Manufacturing. Critical or special producibility requirements that impose a constraint on the design are returned as problems or included in the applicable specifications.

Box 2. Utilizes the producibility and value engineering requirements from box 1 to review the design for cost impact. This activity sets up target costs or thresholds to predict design, procurement, and manufacturing costs and to evaluate the effect of design changes or alternate design approaches. A continuous effort is applied throughout the program to monitor and evaluate the design process. The effort is more important when the contract cost is indenturized and heavily weighted.

Box 3. Uses the high cost-low value, high risk, and alternatives information from hox 2 to evaluate the producibility results. This is done by reexamining and reviewing the integration of technical, economical, and facility aspects of design and the intended manufactarise and fab-



rication processes. It then makes the producibility determination.

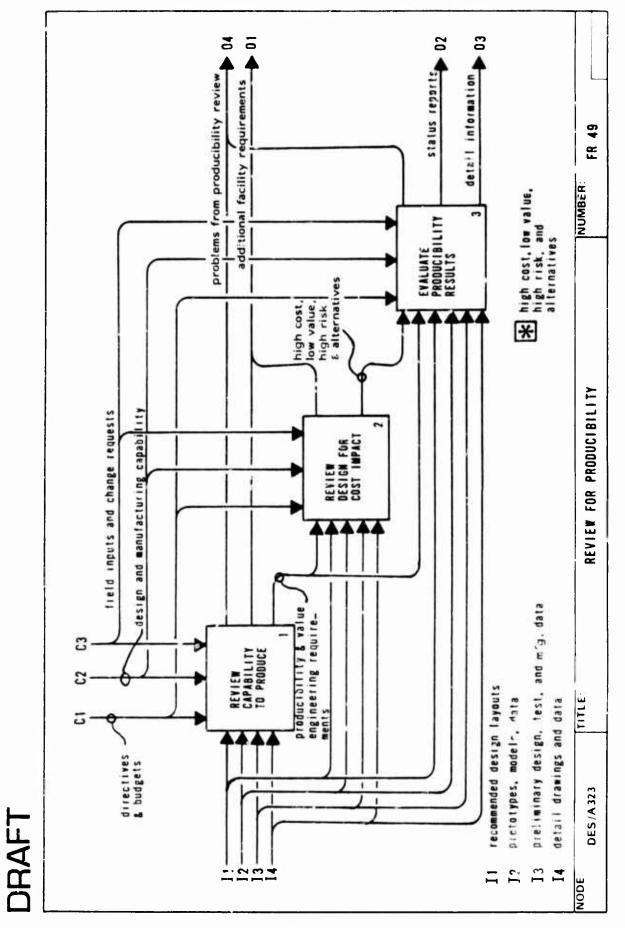
Glossary

Producibility and Value Engineering Requirements

Substantiate that a product is producible within defined parameters in relation to materials, cost, manufacturing ease, availability, and assembly.

High Cost-Low Value, High Risk, and Alternatives

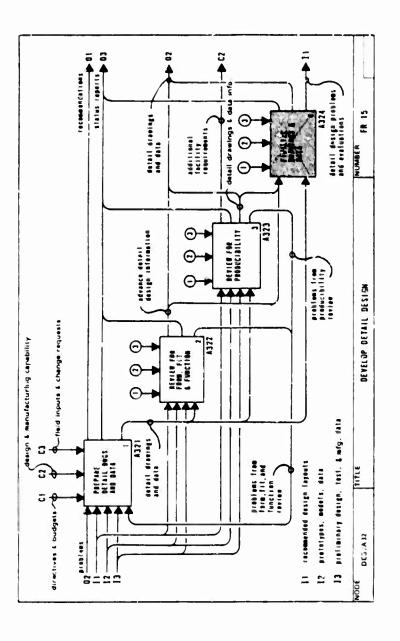
Factors which govern and impact the processes under which the determination of producibility is ascertained.



Box | Drawings and design data are completed for formal release. This activity involves adding the standard specifications callouts, tabulating the parts list to show variations in assemblies, optional materials, and fasteners, and affixing a section or view for clarification.

plementary information which has been other Design groups and with Production. n this activity, advance material orders to cancel for certain parts, the statement of work and tooling coordination data are updated, other memos are revamped to indicate the formal drawing as conveyor release schedules are amended to show actuals versus scheduled releases for both Uses the completed drawings are revised to reflect the final requirement. suspend-memos are resumed or changed of data rather than previous layouts, and and data from box 1 to finalize the supcreated for coordinating the design with input and output. Box 2

Box 3 Utilizes the coordination data from box 2 and the completed drawings and design data from box 1 in the preparation of the release package. The package includes an inventory list, indicating scheduled and actual release dates, detail drawings and data, updated material orders and tool coordination information, pro-



duction memos, and engineering authorization to make the parts.

Glossery

Completed Drawings and Design Data

Additions or changes made to the drawings and information in order to make them thorough enough for formal release.

Coordination Data

Packages the design data, updates production memos and advance materials orders, and puts all previously released information in agreement.

-

A33 RELEASE DETAIL DESIGN

is obtained by collecting and assuring design decisions to the design and pernecessary release documentation is prepared and authorized. One of the con-Box 1 - Approval of the Detail Design completeness of the detail drawings, the J. Prethe activity guarantees that the detail design and entire data has been reviewed and approved by authorized personnel of all disciplines, that the traceability of formance requirements is confirmed and straints on this activity is the design and iminary Design, Tests, Manufacturing. completely documented, and that all Operations, and Logistics. In addition, information thereof, and duta manufacturing capability. Box 2 — Releases and controls the approved design drawings, data, and release schedules. The activity involves the formal processing of the many forms of data through the release system, which contains the checks and balances necessary to broadcast new information to the users, void existing or obsolete information, and to control legitimate data.

Box 3 – Utilizes the final design drawings, data product design, documentation parts list, geometry, kits, spares, the ground support equipment design, manufacturing information actual release dates, and tool coordination data and

striter reports Casign information ditel fette. F3 6 NUMBER 53 100 DEVELGP DETAIL DESIGN Citale inputs & change :squestit inguity design All TITLE design L manufacturing capability/ additional facility requirements directives 6 budgets preliminery DES/A3 Marie 1 MODE

material requirements from Box 2 as well as design problems, approval problems, and actual approval dates from Box 1 to report the Detail Design release status. This is the final activity of the Detail Design effort which provides current status of a released product baseline definition. The output is the actual Design (comprised of some of the results from Box 2). Any problems with the release status could be fed back to the second activity for correction.

Glossary

Approved Design Drawings, Data and Release Schedules

Accepted documentation released by Engineering Design, the engineering staff, and Manufacturing departments.

This is given to the Release group and shows the priority of manufacturing or procurement needs.

▶ 02 design 10 **A** final design drawings, data, product design documentation, part status reports - design release status reports problems list geometry 9 6 NUMBER A333 REPORT DESIGN RELEASE STATUS kits, spares, & GSE design tool coordination data, material requirements -RELEASE DETAIL DESIGN mfg. information actual release A332 RELEASE & CONTROL DWGS. & DATA directives A Sudgets A331 approved design drawings, data, & release schedules problems OBTAIN DESIGN APPROVAL RECOMMENDED design problems, approval problems, actual approval dates TITLE design & mfg. capability additional facility requirements design, test, & mfg. data detail drawings and data preliminary **DES/A33** 12. NODE

(A33 Glossary Continued)

Design Problems, Approval Problems, and Actual Approval Dates

Problems disclosed during the design approval activity which must be resolved by redoing the detail drawings.

Action items that are directed back to the activity of "Prepare Detail Design," and will involve repeating the approval cycle on the recommended solution.

The exact month, Jay, and year that the detail drawings and data were accepted.

Final Design Drawings. Data, Product Design Documentation, Parts List, and Geometry

Comprised of data complete to the degree that it provides complete information required to procure, build, check, install, test, and maintain parts and assemblies.

Kits, Spares, and Ground Support Equipment (GSE) Design

Consist of design, drawings, and instructional data needed to specify the requirements for field retrofits and configuration modification/enhancements in support of the product. Also, the spare designs are similar to final design drawings with additional information on alternate manufacturing methods.

Represents design, drawings, and data needed to manufacture the equipment which, in turn, services the product on the ground.

Manufacturing Information

Comprised of design, drawings, and data intended specifically to support manufacturing requirements, e.g., tool coordination, material, order data, etc. It also includes requests for qualification and testing of new producibility concepts, new materials, and methods to be performed by Manufacturing for revalidation purposes as well as process and finish specifications.

Tool Coordination Data and Material Requirements

The manufacturing planning data to utilize current resources.

Actual Release Dates

Exact month, day, and year of data release to correlate with procurement and manufacturing needs.

Design Release Status Reports

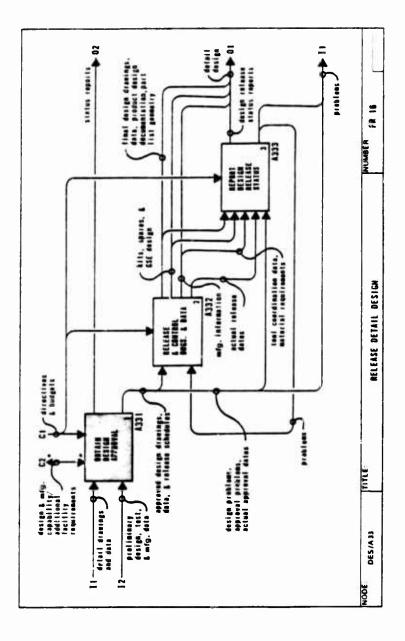
Provides the periodic design release status. Any problems arising during the approved cycle are also logged and followed through. Staff and schedule performance are included as part of the status.

Problems

These result from release schedule slippage and need for "work around" plans.

A331 OBTAIN DESIGN APPROVAL

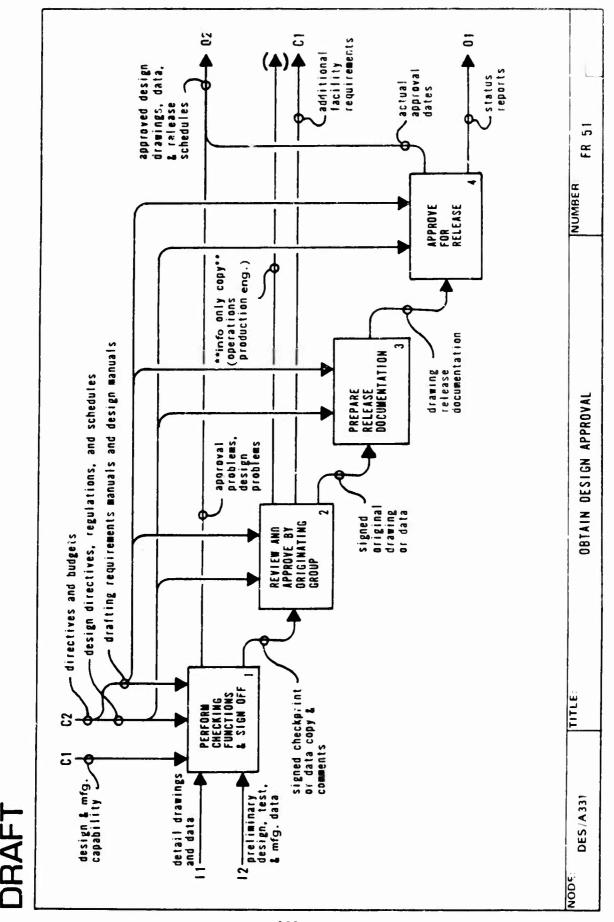
callouts, and producibility. Finally, the Weight Control group reviews and confirms and Change Engineering Orders, for determination of actual weight to assure nary Design, Tests, and Manufacturing to perform checking functions and sign off for the Detail Design. This is accomplished (when applicable) as follows: First, the Design group supervisors review each document prepared or changed to their direction to ensure compliance to equipment requirements. The documents are then evaluated for conformity to the Drawing Requirements Manual, e.g., uniformity in legibility, reproducibility, erance compatibility, accuracy, and application of design and drafting standards, by the Check group. The review and approval of the documents for structural integrity are performed by the Stress group. The Materials and Producibility group evaluates and approves these drawings and their associated parts list which call out material and/or material processing specifications to verify correct application of such specifications and materials, finish all new and revised numbered drawings The design and manufacturing capability Box 1 - Uses the detail drawings and data as well as information from Prelimicompleteness, dimension correctness, tolthat minimum weight has been achieved. is a constraint on this activity.



Box 2 – Utilizes the signed checkprint or data copy and comments to review and approve the design by the originating group. This group incorporated on the drawing original appropriate checkprint information received from the checking functions. Differences of opinion related to changes shall be negotiated and resolved on an expedited basis. The originating group supervisor then signs the document to certify that it complies with applicable requirements. One of the out-

puts is the information only copy to Operations Production Engineering, which is a tunneled arrow.

Box 3 — Employs the signed original drawing or data in the preparation of the release documentation. The Originating Design group provides the release forms for processing by the Engineering Release System.



(A331 Continued)

Box 4 Applies the drawing release documentation in approving the design for release. The program management (project engineers) sign the document and the release forms as final authorization for release.

Glossary

Signed Checkprint or Data Copy and Comments

A markedup checkprint which shows review comments and is endorsed to approve the drawing. There may be other noted comments included.

Signed Original Drawing or Data

Drawing, which incorporates all resolved review comments, and is signed by the supervision of the originating group.

Information Only Copy

Advance repreduction of the drawing which has review comments incorporated but has not been processed through the formal release cycle. It is to be used as advance planning data but not for manufacture.

Drawing Release Documentation

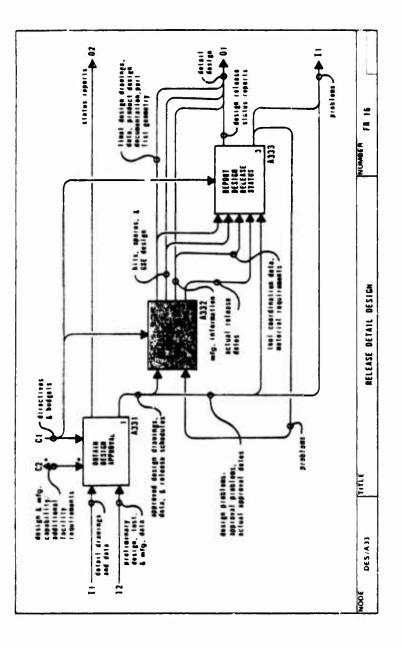
Consists of actual drawings with associated data, including Engineering Orders, negotiated schedules, material used information, and tooling coordination data.

Box I The approved design drawings, information, and schedules are released. Among the outputs are the final design drawings, data, product design documentation, parts list geometry, kits, spares, and group support equipment design.

Box 2 – Releases the tooling coordination data. This data, the tooling coordination drawings, and information from Manufacturing are some of the results of the activity.

Box 3 – Uses material requirements in the release advance orders. Advance orders are engineering-initiated papers listing out of the ordinary materials and parts that may have long lead-time in procurement. Some of the end products are production memos and material orders.

Problems, which need to be resolved, are input to all three boxes, directives and budgets, which consist of design directives, regulations, and schedules, and drafting requirements and design manuals are constraints on each function, and actual release dates are outcomes common to every activity.



Glossary

Tooling Coordination Drawings and Data

Consist of baselines, production joint faces, hinge centerlines, centerline locations of basic items, tooling holes, trim allowance, and bend line information.

Material Requirements

Type of material needed for the part.

Production Memos, Material Orders

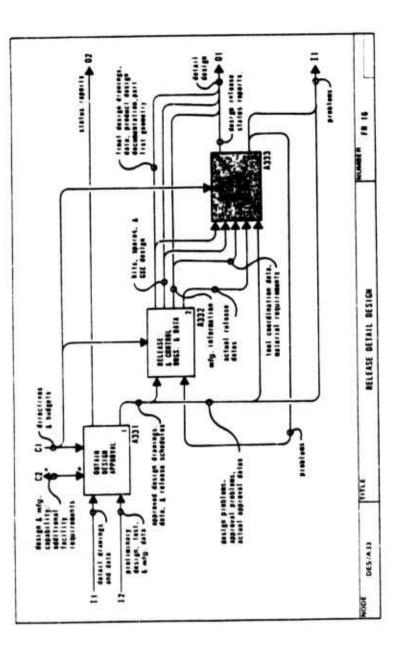
Procurement documentation showing quantity and schedules based on approved drawings and data as well as materials used information.

₩ 02 ₩ 02 03 actual release dates final design drawings data, product design documentation, part list geometry production memos. material orders mfg. information kits, spares, & GSE. design status reports 52 **E** NUMBER RELEASE ADVANCE ORDERS drafting requirements manuals and design manuals tool coordination drawings & data & DATA RELEASE & CONTROL DWGS. RELEASE TOOLING COORDINATION DATA directives & budgets tnol coordination data material requirements RELEASE Design Data TITLE design directives, regulations, and schedules approved design drawings, data, & release schedules **DES/A332** 12 Problems **DRAFT** NODE

ments, providing photographic records of documents, usually in the form of microfilm copy, and producing sufficient reproductions to fulfill the distribution disciplines, such as Manufacturing, Logisbasic releases of Engineering documents, requirements to various functional tics, Purchasing, and Quality Assurance. actual approval dates, the tool coordinaactivity. This involves documenting the transcribing the completion of scheduling providing photographic records of docudetail design and approval problems, the tion information and material requirerelease information for official record, Box 1 Uses the final design drawings and data, product design documentation, part list geometry, kits, spares, the ground support equipment design, the ments to perform the release recording/

Box 2 - Utilizes the recorded documents from Box I to update the engineering drawings and data that have been prepared via the interactive computer-aided design program as well as the file for operations use in developing and maintaining tool design drawings and numerical control information. The outputs of this activity are the released status files, tool design, numerical control activity files, and the product baseline.

Box 3 - Employs the recorded documents from Box 1 to release the document



control file. This file contains data and designs which have been finalized, processed through the Engineering Release System and extracted from the Engineering Activity File. It will be "read only" data controlled by Design Support. One of the outputs is the design release status reports.

The actual release dates are inputs to all three boxes and the directives and budgets, comprised of design directives.

regulations, and schedules as well as drafting requirements and design manuals, are controls on each activity.

Glossary

Recorded Documents

Documents listed in the official record.

0 02 design problems released product baseline 53 3 design release status reports NUMBER RELEASE DOCUMENT CONTROL FILE - drafting requirements manuals and design manuals design directives, regulations, and schedules released status / files, tool design & N/C activity files REPORT DESIGN RELEASE STATUS UPDATE DATA BASES AND STATUS FILES directives and budgets recorded documents PERFORM Release Recording TITLE final design d;awings data, product design documentation, part list geometry design problems approval problems, actual approval dates actual release dates tool coordination data material requirements kits, spares, & GSE design DES/A333 DRAFT NODE 189

(A333 Glossary Continued)

Released Status File, Tool Design, and Numerical Control Activity Files

A current file for Operations use in developing and maintaining tool design drawings and numerical control data. It also includes the record of completion of the Manufacturing and Engineering negotiated schedule for basic releases.

Released Product Baseline

Complete documentation describing the designed product.

APPENDIX A

SYNOPSES OF VOL. I THROUGH VOL. XI

Vol. 1 Architecture Part II Accomplishments

This volume presents an overview of the Project, individual task overviews and recommendations for future ICAM projects.

Vol. II Architecture - A Structured Approach to Manufacturing

The ICAM approach to better understanding, communicating and analyzing manufacturing through the development and use of the Architecture is explained in this volume. The reasoning for the development of Architecture, the components, application and benefits are described in detail.

Vol. III Integration Using Architecture

Integration of Manufacturing to improve productivity and reduce manufacturing costs is the goal of the ICAM program. This volume details the procedures for integrating systems and the benefits to be gained from integrating "AS IS" models prior to building "TO BE" models. Two subsystem function models integrated with the manufacturing function model under this contract are presented:

- Integration of Manufacturing Control Materials
 Management Subsystem IDEF₀ Model into the
 Manufacturing IDEF₀ Model. (MCMM0/MFG0)
- 2. Integration of Sheet Metal Center IDEF₀ Model into the Manufacturing IDEF₀ Model. (SMC0/MFG0)

Vol. IV Function Modeling Manual (IDEF_n)

This volume is the manual given to students learning the IDEF $_{0}$ function modeling methodology for describing manufacturing functions.

Vol. V Information Modeling Manual (IDEF₁)

This volume is the manual given to students learning the IDEF 1
Information Modeling Methodology for describing manufacturing information.

Vol. VI Dynamics Modeling Manual (IDEF₂)

This volume is the manual given to students learning the IDEF₂

Dynamics Modeling Methodology for describing the time varying behavior of functions and information.

Vol. VII Composite Function Model of "Manufacture Product" (MFG0)

This volume presents the composite view depicting manufacturing as it exists today in the form of an "AS IS" Function Model of Manufacturing.

Vol. VIII Composite Function Model of "Design Product" (DESIGNO)

This volume presents the composite view depicting the design process as it exists today in the form of an "AS IS" Function Model of Design.

VOL. IX Composite Information Model of "Manufacture Product" (MFG1)

This volume presents the composite view depicting manufacturing as it exists today in the form of an "AS IS" Information Model of Manufacturing. Because of its voluminous size, this model has been printed in several parts to facilitate ease of handling.

Vol. IX, Part 1 MFG Development

This part explains the process of development that the MFG1 model has undergone.

Vol. IX, Part 2 MFG1 Model

The MFG1 model diagrams and attribute class definitions comprise this part.

Vol. X Dynamics Model of a Sheet Metal Center Subsystem (SMC2)

This volume contains an IDEF 2 Dynamics Model of the sheet metal center at Northrop Corporation's Mariposa facility. It demonstrates the application of the IDEF 2 Dynamics Modeling Methodology.

Vol. XI ICAM Library Maintenance and Distribution Procedures

Contained in this volume are procedures developed to allow for the proper dissemination of the material generated under the ICAM program. They are the ICAM Program Library User's Guide and ICAM Program Library Maintenance Procedures.

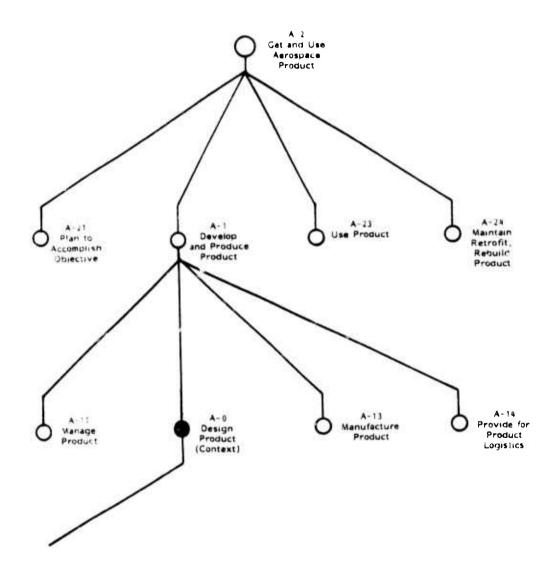
APPENDIX B

ARCHITECTURE PART II - FINAL REPORT DOCUMENT REQUEST ORDER FORM

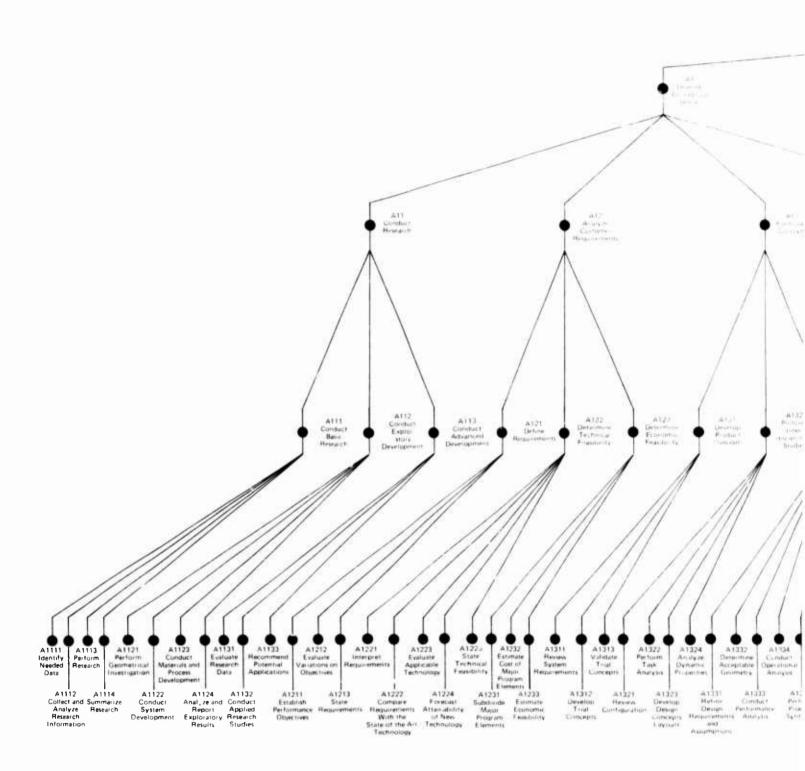
VOLUME I - Architecture Part II Accomplishments
VOLUME II - Architecture - A Structured Approach to Manufacturing
VOLUME III - Integration Using Architecture
VOLUME IV - Function Modeling Manual (IDEF _n)
VOLUME V - Information Modeling Manual (IDEF ₁)
VOLUME VI - Dynamics Modeling Manual (IDEF ₂)
VOLUME VII - Composite Function Model of "Manufacture Product" (MFG0)
VOLUME VIII - Composite Function Model of "Design Product" (DESIGNO)
VOLUME IX - Composite Information Model of "Manufacture Product" (MFG1
Part 1 - MFG1 Development
Part 2 - MFG1 Model
VOLUME X - Dynamics Model of a Sheet Metal Center Subsystem (SMC2)
VOLUME XI - ICAM Library Maintenance and Distribution Procedures
Submit document requests to: ICAM Program Library AFWAL/MLTC Wright-Patterson AFB, OH 45433
NAME
TITLE
COMPANY
DEPARTMENT
MAIL CODE
STREET OR P.O. BOX
STATEZIP
PHONE #

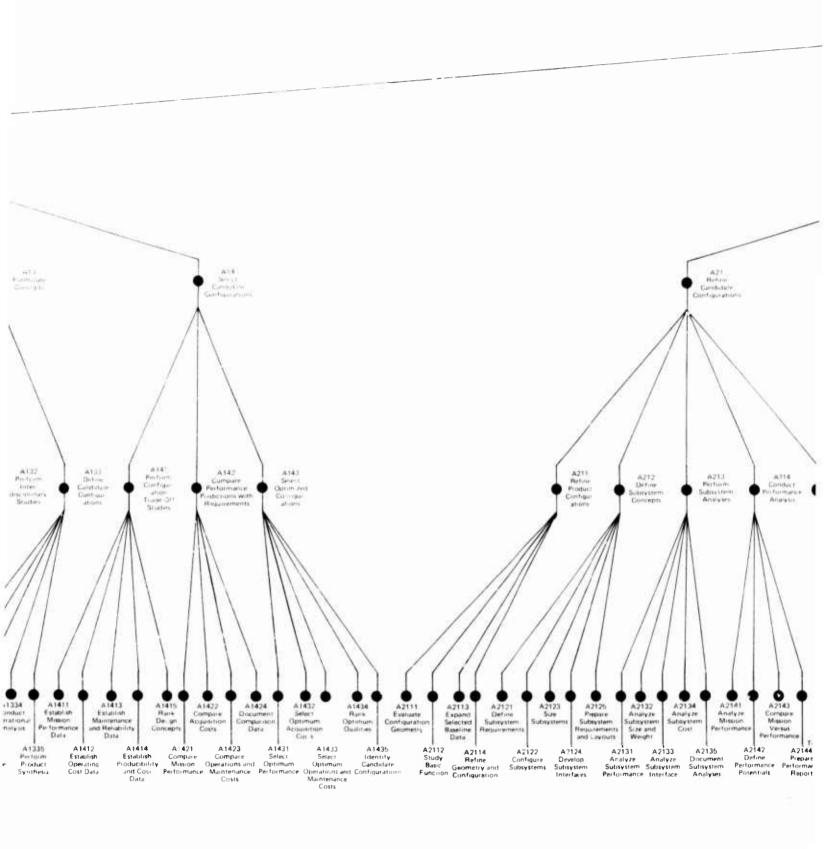
APPENDIX C

DESIGN 0 NODE CHART



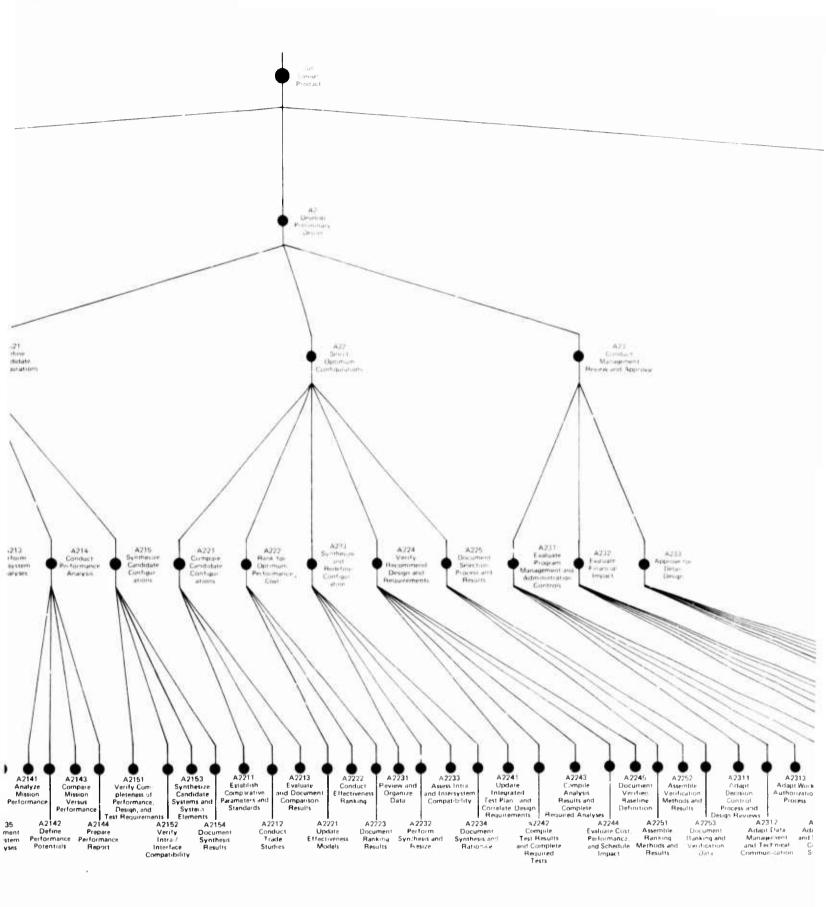
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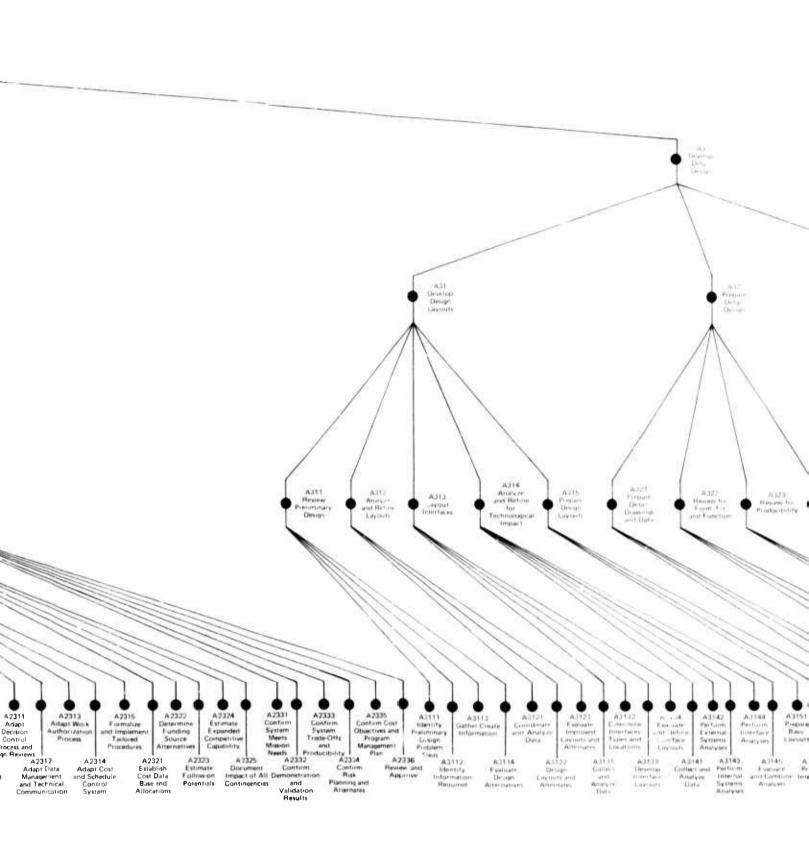
ICAM COMPOSITE VIEW O

11



IEW OF AEROSPACE DESIGN COMPLETE INDEX

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INDEX OF CONTENTS

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